

CITY OF RANCHO CORDOVA, CALIFORNIA

Adopted Budget
*Fiscal Years 2013–2014
and 2014–2015*



CITY OF **Rancho
Cordova**
Incorporated July 1, 2003





Adopted Budget

Fiscal Years 2013—2015

CALIFORNIA

Incorporated 2003

CITY OF RANCHO CORDOVA CALIFORNIA

ADOPTED BUDGET

FISCAL YEARS 2013—2015

CITY COUNCIL

Linda Budge, Mayor
Dan Skoglund, Vice Mayor
Robert J. McGarvey, Council Member
David M. Sander, Council Member
Donald Terry, Council Member

CITY MANAGER

Ted A. Gaebler

MANAGEMENT TEAM

Joe Chinn, Assistant City Manager
Rosanne Richeal, Chief of Police
Adam Lindgren, City Attorney
Mindy Cuppy, City Clerk
Curt Haven, Economic Development Director
Micah Runner, Economic Development Manager
Stacy Leitner, Executive Assistant
Donna Silva, Finance Director
Stacey Peterson, Human Resources Manager
Jay Hadley, Information Technology Manager
Kerry Simpson, Neighborhood Services Manager
Paul Junker, Planning Director
Troy Holt, Public Information and Legislative Affairs Manager
Cyrus Abhar, Public Works Director/Chief Building Official
Albert Stricker, Public Works/Senior Engineer
Stephanie Snyder, Senior Management Analyst

TABLE OF CONTENTS

Introduction

City Manager's Budget Message	i
Organizational Chart	1
Citywide Goals	2
GFOA Budget Award	3
Community Profile	4
Financial Management Policies	10
Accounting Structure and Principles	14
Budget Policies and Procedures	16
FY 2013-15 Budget Schedule	18
Fund Descriptions	19
Diagram of Funds Used in the City	20

Summaries

Budget Summary	22
FY 2013-14 Estimated Sources & Uses of Funds - Summary	23
Where the Money Comes From	24
Where the Money Goes	25
FY 2014-15 Estimated Sources & Uses of Funds - Summary	27
Where the Money Comes From	28
Where the Money Goes	29
FY 2011-12 Sources & Uses of Funds - Detail	30
FY 2012-13 Estimated Sources & Uses of Funds - Detail	31
FY 2013-14 Estimated Sources & Uses of Funds - Detail	32
FY 2014-15 Estimated Sources & Uses of Funds - Detail	33
Major Revenues	34
Major Expenses	40

Operations

General Fund	43
General Fund Summary	44
Legislative Summary	47
City Council	48
Boards and Commissions	49
City Attorney	50
City Clerk	53
Elections	55
General Government Summary	57
City Manager	58

TABLE OF CONTENTS (CONT.)

Administrative Support	60
Public Information and Legislative Affairs	62
Human Resources	64
Finance	67
Information Technology	70
Risk Management	73
Public Safety Summary	75
Police Department.....	76
Community Prosecutor	79
Community Development Summary.....	81
Planning	82
Building and Safety	84
Facilities Management	86
Economic Development	88
Housing.....	90
Neighborhood Services (Animal Services and Code Enforcement)	92
Public Works.....	97
Non-Departmental.....	101
Special Revenue Funds	103
Housing.....	106
Impact Fees	108
Federal, State and Other Grants	114
State and County Subventions	117
Assessment Districts, Special Tax District and Landscaping/Lighting Districts	121
Other Special Revenue Funds	127
Capital Projects Funds	131
Debt Service Funds	135
Enterprise Funds.....	137
Internal Service Funds	141
Successor Agency	149
Trust and Agency Funds	155
 Supporting Schedules	
Debt Schedules.....	167
Long-Term Debt Detail 2007 Certificates of Participation City Hall Facility Acquisition Project	168
Long-Term Debt Detail 2005 Certificates of Participation City Operations Facility Acquisition Project	169
Long-Term Debt Detail Sunridge Anatolia CFD (Series 2005).....	170
Long-Term Debt Detail Sunridge Anatolia CFD (Series 2007).....	171
Long-Term Debt Detail Sunridge Anatolia CFD (Series 2012).....	172

TABLE OF CONTENTS (CONT.)

Long-Term Debt Detail Sunridge Park Area CFD (Series 2007)	173
Transfers In and Transfers Out FY 2013-14.....	174
Transfers In and Transfers Out FY 2014-15.....	175
Position Summary.....	176
Full-Time Position Allocation–City Employees	177
Full-Time Allocation–Contract Employees.....	181
FY 2013-15 Position and Salary Range	184
Salary Schedule.....	185
City Budget Resolution	187
GANN RESOLUTION	188
GANN Calculations – Schedule 1 through 8	189
Frequently Asked Questions	197
Glossary of Terms	200
Acronyms.....	205

City Manager's Budget Message 2013-15



To all Rancho Cordovans:

There are things people rarely think about -- smooth streets to drive on, a streetlight to find their way through the dark, a nice sidewalk for their children to walk on, and a bike trail just down the road. These are some of the essential services we in Rancho Cordova City Hall provide to our 67,000 residents and 50,000 employees who work in our City.



Rancho Cordova was built on the ambitions of residents, business leaders, and partners. Every day, we strive toward fulfilling the promises of cityhood that began in 2003. Our community vision of a city having local control of its resources has been realized. Our citizens make their own decisions, guided by knowledgeable leadership. We are now celebrating our 10th Anniversary in 2013!

Fiscal responsibility is an essential component of our City's success, without which our services would crumble. That is why I am proud to present the City's first two-year budget for 2013-15. Our decision to move towards a biennial budget cycle will allow Rancho Cordova to engage in longer-range financial planning for the needs of residents. This budget document is a roadmap to guide you through our behind-the-scenes process. It showcases programs that residents, employees, and tourists rely on each day. Here are some of the budget highlights:

Fostering a Great Place to Live: Our Accomplishments in 2012-13

What are the needs of our residents? What are the hopes and dreams for our City's future? What can we do to improve the quality of life for those who live, work, and play here?

Each year, we approach these questions by asking residents to provide feedback via public forums and resident satisfaction surveys. Our departments then develop lists of targeted projects in preparation for the budget. Those projects are based on the desires, hopes, and needs of residents, business leaders, and partners.

Economic development and beautification projects took the lead this past Fiscal Year (2012-13):

- The City worked with corporate representatives to bring new businesses to Rancho Cordova including Walgreens, Marshalls, Panda Express, The Habit Burger, Warehouse Markets, Anytime Fitness, Soho Sushi, and Al Dente Pasta. These businesses provide shopping and dining options to residents and visitors alike. Taxes collected from businesses in the community (\$11.4 million in revenues in Fiscal Year 2011-12) help make it possible for the City to sustain a healthy budget, while providing for the community's needs.
- Los Rios Community College District purchased acreage at the intersection of Folsom Boulevard and Mather Field Road to build a 75,000-square-foot branch of Folsom Lake College. Construction is scheduled to begin by the end of 2013, removing blighted properties including the First Value Inn and providing additional higher education opportunities.
- The City, in partnership with the Building Industry Association, reduced impact fees charged to developers. The fee reduction is designed to stimulate new development and economic growth, while maintaining a high level of infrastructure and services to businesses and residents.
- The City's Neighborhood Services Division hired two new Code Enforcement officers, who will provide extra help to reduce blight throughout our community and improve the standards of commercial and residential buildings.



Neighborhood Services staff ensures our residential and commercial buildings are kept up to standard, reducing blight and unsafe living standards in the community.

Leveraging Resources

We act as brokers, facilitators, catalysts, and educators to leverage the power, passion, and resources of the private sector, the non-profit sector, other government sectors, and our citizens.

We leverage the “outside money” that gets spent within the community. Each year, we pursue grant funding, in addition to local dollars, to pay for needed community services and infrastructure improvements. **In Fiscal Year 2011-12, we received over \$8.5 million in grant money (10%).** Seeking outside funding ensures that revenues come from a variety of sources, providing an income base that can withstand changing economic climates. In 2012-13, we received grants for:

- Installation of a new sidewalk along Zinfandel Drive, from Folsom Boulevard to Beclan Drive, making it easier and safer to walk to parks, schools, shopping, and public transportation. The walkway was funded by a grant from the Congestion Mitigation and Air Quality program, which promotes traffic reduction by expanding alternate modes of travel.

- The Folsom Boulevard Beautification and Enhancement Project, a multi-year effort, was completed in 2013. The project was funded with \$12.3 million in federal and state grants for the 2nd and 3rd project phases. Improvements included pedestrian and traffic signals, median landscaping, bicycle lanes, drainage improvements, and sidewalk installations.
- We were awarded \$560,195 in Community Development Block Grant funding in 2012-13 to help pay for needed programs and services, such as the Respite C.L.U.B., which provides stimulating day care activities including singing and dancing to seniors with severe memory loss.
- We leveraged the passion of our citizens through the creation of a civic engagement program to improve the quality of life in our neighborhoods. **If there were no limits, what would your ideal community be like?** This is one of the first questions asked of residents involved in the civic engagement process. A grant from the Davenport Institute of Pepperdine University provided the resources to create the program. The pilot neighborhood, Cordova Meadows, created a wall mural on the side of a neighborhood school, and the residents continue to collaborate on beautification projects. The City's goal is to reach each neighborhood in the next few years.



Folsom Boulevard Beautification 2012



Respite C.L.U.B. receives funding from the Community Development Block Grant



Cordova Meadows Mural, painted by the "Keep Cordova Meadows Beautiful" neighborhood group

Striving to be a Benchmark for other Cities

Government is often perceived as bureaucratic and inefficient. Traditional government is slow to get the job done. Rancho Cordova is different. Our entrepreneurial spirit fosters partnerships and resource-sharing. Our staff members are leaders in City Hall, and volunteers in the community. We are building a modern paradigm of successful government with fresh perspectives and creative ideas. One new contributor to the fresh perspective is recently elected Council Member Donald Terry. For the first time in eight-and-a-half years, a new citizen has joined our City Council, coinciding with the elevation of Ken Cooley to the California State Assembly.

Partnering

We cultivate close relationships with our partner agencies to develop an overall picture of the ambitions and desires of Rancho Cordova. We use an award-winning “four-legged chair” approach involving City Hall, Rancho Cordova Chamber of Commerce, Cordova Community Council, and Rancho Cordova Travel and Tourism Corporation. In a unique approach, all four partnering organizations are under the same roof in City Hall. The cooperation among these organizations has allowed the growth of new opportunities for businesses, community events, and tourism.

For example, the Rancho Cordova Travel and Tourism Corporation opened the Rancho Cordova Events Center this year on Mercantile Drive near Trade Center Drive. The 72,000-square-foot facility has drawn national sports teams and tourism to Rancho Cordova with the goal of promoting youth and adult sports, corporate and community events, and partnerships with regional organizations.

New Opportunities

The approach continues to expand as our successes lead to additional partnerships with other agencies. This year, we have been joined in City Hall by the Cordova Recreation and Park District and Assemblyman Ken Cooley. This growth allows citizens new opportunities to visit one location for many services. City Hall is a focal point in Rancho Cordova. It has become a “hub” for citizens, not only to visit the City and its partners, but also for community meetings, art shows, and cultural activities.

10 Years of Healthy Budgeting

We are honored to have received the Distinguished Budget Presentation Award since Fiscal Year 2010-11 by the Government Finance Officers Association. This award reflects our commitment to meeting the highest principles of governmental budgeting. We hold ourselves to these standards and aspire to create budget documents that communicate with you, our citizens.

Efficient financial management has further contributed to Rancho Cordova’s recognition as an innovative City. Departmental budgets are reviewed regularly to verify expenditures in comparison to revenue, and adjustments are recommended as needed to ensure final numbers are balanced. Since incorporation, we have successfully balanced the budget each year. Saved dollars are invested in future budget years and help fund new City projects.



City employees celebrate “Great Places to Work” award

One of the primary goals when balancing our budget is to protect and honor our workplace culture. The City was named one of the best 25 small and medium workplaces in the United States by Great Place to Work. Rancho Cordova is the first local government agency to appear on the list that recognizes companies with exceptional workplace cultures. By encouraging the growth and development of our employees, we ensure that the City continues to produce the knowledgeable leadership our residents desired at incorporation. This investment has also translated into employees dedicating countless volunteer hours to support local organizations

including Project 680, Cordova Community Food Locker, and America Cancer Society's Relay for Life.

Looking Ahead

"Leaders keep their eyes on the horizon, not just on the bottom line." – Warren G. Bennis

City Council members recently sat down together to discuss a future vision for the City. They identified long-range goals, such as the importance of continuing to leverage City resources to attract a wide array of private investments. New development projects are on the horizon, including the creation of recreational, sports, and entertainment opportunities.

In addition, Council members continue to advocate for civic engagement, with the goal that City staff will reach residents in each neighborhood in the City. We hope that residents will feel more connected, empowered, and will work with us to make change happen.



City Council 2013, who will help lead the way to a healthy future in Rancho Cordova

City Council members are also prioritizing the expansion of the CordoVan shuttle service, attracting health-related facilities and businesses to the City, and developing a long-term concept for the City's boundaries. Your City Council members hope to make Rancho Cordova one of the top ranked California Cities on Money Magazine's "Best Places to Live" list by 2023, a lofty goal to make Rancho Cordova a better place to live.

The Budget

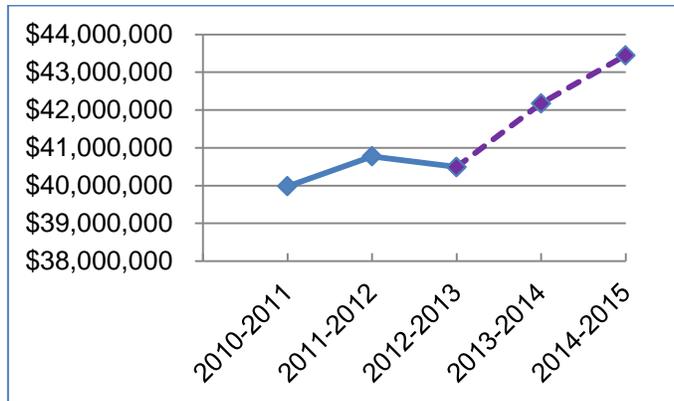
In November 2012, voters passed Measure L, which will require the City's two cardrooms to pay taxes on gaming revenues beginning in January 2014. Tax revenues remain our largest revenue source, with sales tax revenues rising slightly from 2011 to 2012. Even though our housing market remains strained, foreclosures have significantly declined from the past two years. In addition, commercial real estate vacancy rates are beginning to decrease and the City's unemployment rate is falling. The City continues to push for economic development within its boundaries, in the effort of striving for a business-friendly environment.

The General Fund, which is the largest of the City's operating funds, showed an increase in revenues by 3% in Fiscal Year 2012-13, a small but positive improvement over the previous year. The City projects increases in General Fund revenues in future years, coinciding with a slowly improving economy.

Of course, balancing the budget each year does not come without challenges. The cost of providing public safety to the community is increasing, and the City must honor its obligation to share a portion of its property tax revenue with Sacramento County, due to an agreement that was reached between the County and City at incorporation. Despite challenges, property tax revenues appear to be increasing slowly, another positive sign that the economy at large is beginning to improve.

General Fund Revenues (Actual and Projected)

Fiscal Year	Total Revenues <i>(in millions)</i>
2010-11	\$39,981,071
2011-12	\$40,775,576
2012-13 est.	\$40,493,100
2013-14 budget	\$42,174,600
2014-15 budget	\$43,446,100



Budget Process Evolves

The City transitioned to a two-year budget cycle to allow for improved long-range financial planning. Performance measurements have been added to departmental budgets as a mechanism to track major projects and increase productivity over time through yearly benchmarks. Narratives were reduced in length to isolate priority projects for our citizens. A new section was added to track City metrics that have been identified as priorities by our community, including median income and property values.

Thank You

I have a great appreciation for the collaboration and effort that goes into creating this budget. Primary responsibility for ensuring this document gets presented on time and within balance rests with our Finance Director Donna Silva and Senior Accountant Liisa Behrends. They are supported by a great staff whose efforts help ensure we have a strong, transparent, and accountable fiscal structure.

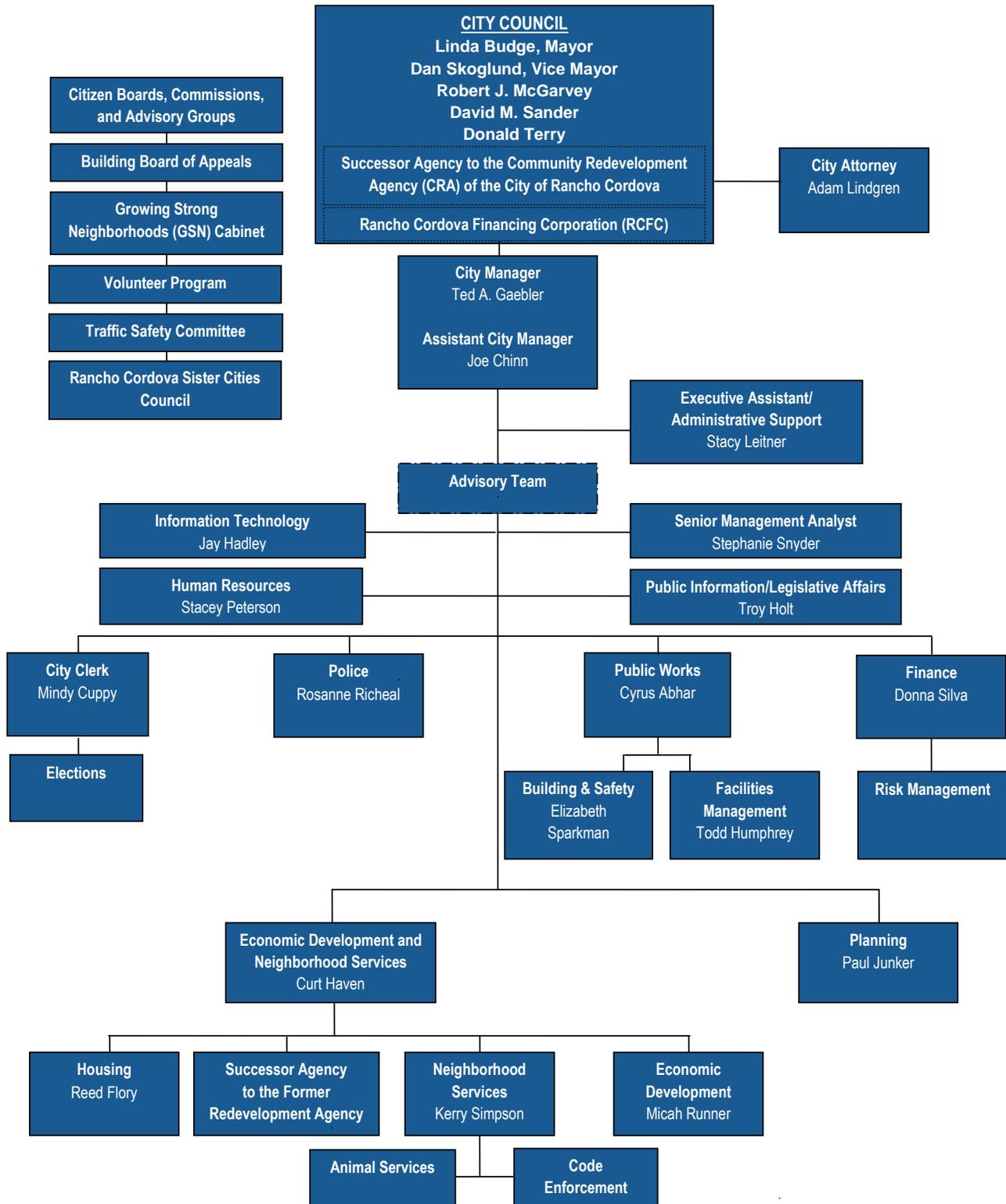
I also want to recognize our Advisory Team members: Assistant City Manager Joe Chinn, Public Works Director Cyrus Abhar, and City Clerk Mindy Cuppy. Efforts from our Human Resources Manager Stacey Peterson, and Administrative Assistant Stacy Delaney were equally critical to the production of this budget. Communications and Legislative Affairs Manager Troy Holt, Administrative Assistant Ashley Downton, and Housing Services Assistant Dana Grossi assisted with the budget message. Finally, I applaud all of our staff who too often go unrecognized for their help in preparing each department's budget. I thank them all for their dedication to sound fiscal management.



Ted A. Gaebler, City Manager

Ted A. Gaebler, City Manager
City of Rancho Cordova

ORGANIZATION CHART – CITY OF RANCHO CORDOVA



CITYWIDE GOALS

1. Promote the positive image of Rancho Cordova
2. Ensure a safe, inviting and livable community
3. Empower responsible citizenship
4. Establish logical City boundaries that provide regional leadership and address financial challenges
5. Ensure the availability of the best public services in the region while practicing sound financial management
6. Drive diverse economic opportunities

GFOA BUDGET AWARD



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rancho Cordova, California for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Community Profile



Home to...

Sacramento Children's Museum,
California Capital Airshow and
many fun community amenities.

Incorporation

July 1, 2003

Government

Rancho Cordova is a general law city operating under the council-manager form of government.

Location

98 miles northeast of San Francisco, 89 miles southwest of South Lake Tahoe, on the Highway 50 corridor between the Cities of Sacramento and Folsom. It is bordered by the American River to the north.

County

Rancho Cordova is Sacramento County's newest city.

Area

Rancho Cordova is 34.8 square miles.

Elevation

Rancho Cordova sits around 118 feet above sea level.



Community Profile

Population

According to the California State Department of Finance, the City of Rancho Cordova has a population of 66,927. The community has grown 24.6% since 2000.¹

Diversity

Rancho Cordova experienced the most dramatic increase in diversity (out of all California cities), according to a 2002 study by the Public Policy Institute of California. The four major non-English languages spoken in Rancho Cordova are Spanish, Ukrainian, Russian, and Armenian.

Education

Rancho Cordova students are served by four school districts, with the majority of schools in the Folsom Cordova Unified School District. Two elementary schools and one high school in the Sacramento Unified School District serve students in the western portion of Rancho Cordova, and students in the recently developed Anatolia area are served by the Elk Grove Unified School District. A small number of students attend schools in the San Juan Unified School District.

Approximately 85% of residents 25 years or older

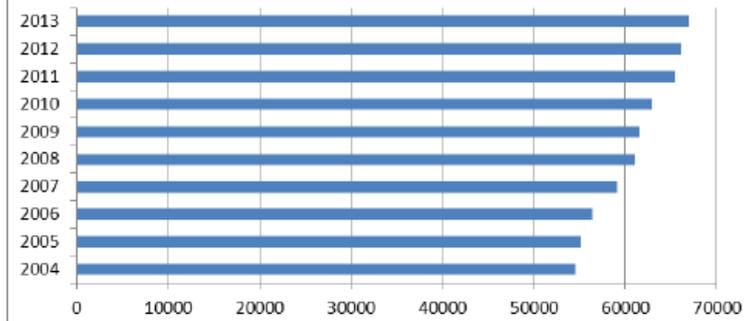
¹ Source: California Department of Finance.
<http://www.dof.ca.gov/research/demographic/reports/estimates/e-1/view.php>

Future Population

Rancho Cordova's growth rate from 2012 to 2013 is 1.4%. Current estimates indicate Rancho Cordova's population will surpass 120,000 around 2035.²

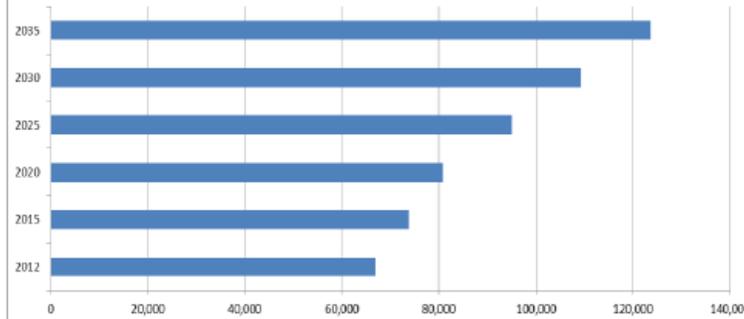


Past and Current Population



The average persons per household in Rancho Cordova is 2.78.
Source: CA Department of Finance

Estimated Future Population



have a high school education and 24% of residents hold some type of college or post-secondary school degree.³

Household Income

The average Rancho Cordova household income is \$53,878.⁴

² Source: 2035 Sacramento Area Council of Governments MTP.

³ Source: US Census Bureau, American Fact Finder. 2007-2011 American Community Survey 5-Year Estimates for Rancho Cordova city, Sacramento County and state of California.
<http://factfinder2.census.gov>

⁴ Source: US Census Bureau, 2010 Census for Rancho Cordova city.
<http://factfinder2.census.gov>

Community Profile

Housing and Residential Development

Building Permits

Rancho Cordova saw a rapid increase in single family home production during the first few years of incorporation. The number of single family home permits decreased each year following the nationwide slowdown in the housing market. However, Rancho Cordova experienced an increase in single family home permits this year.

Though the City's housing market remains strained, foreclosures have declined significantly and real estate vacancy rates are beginning to decrease.



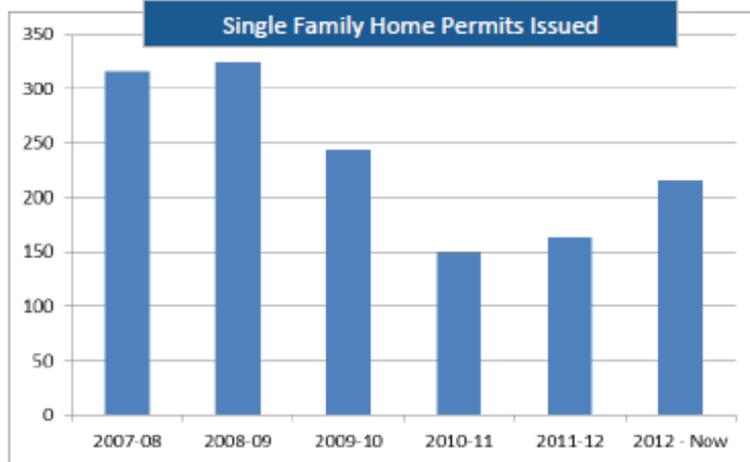
Total Housing Units

According to a 2013 estimate, there are 25,992 total households with 16,631 single family units.⁵

Single Family Residential Forecast

As of June 30, 2012, there was an inventory of 1,256 approved single family

⁵ Source: California Department of Finance.
<http://www.dof.ca.gov/research/demographic/reports/estimates/e-5/2011-20/view.php>



Year	Single Family Home Permits Issued
July 2007 – June 2008	316
July 2008 – June 2009	324
July 2009 – June 2010	244
July 2010 – June 2011	149
July 2011 – June 2012	164
July 2012 – March 31, 2013	216

lots awaiting construction. The lots are in the Anatolia III, Sunridge Park, and North Douglas areas. Additionally, there are 4,995 acres of vacant land at various stages of the planning process for future development.

Industrial Development

Developed Industrial Space
As of December 2012, Rancho Cordova had a total of 18,226,063 square feet of developed industrial and warehouse space. The majority of industrial space is located in the Sunrise/ Highway 50 area.⁶

⁶ Source: Colliers International 4th Quarter 2012 Industrial Report.



Commercial Development

The City of Rancho Cordova had a total of 288 commercial permits from July 2011 to June 2012 at a value of \$47,273,169. Of the 288 permits, three were new commercial building permits and 116 were tenant improvement/alteration permits.

Active Business Licenses

The City of Rancho Cordova had a total of 2,851 active business licenses as of April 2013.

Community Profile

Economy and Jobs

State Economy and Budget

The State's unemployment rate is 9.6% as of February 2013. The number of jobs increased by 2.2% – a gain of 367,700 jobs – decreasing the unemployment rate by 1.2% since February 2012.



The California state budget for 2013-14, submitted in January, “proposes a multiyear plan that is balanced, maintains a \$1 billion reserve, and pays down budgetary debt from past years.” For the first time in a decade, the budget is predicted to remain balanced.

This is a change from the \$12 billion in annual budget gaps experienced in 2011, resulting from the elimination of \$20 billion in annual shortfalls during the last two budget cycles and passage of Governor Brown's Proposition 30 tax initiative. However, the narrow margin of balance is volatile and future budget planning has been enacted to ensure deficits do not return. Current predictions show the State's “Wall of Debt” to be less than \$5 billion by the 2016-17 budget.⁷

⁷ Source: 2013-14 California Budget, Governor's Proposed Budget Summary. www.ebudget.ca.gov.

Jobs

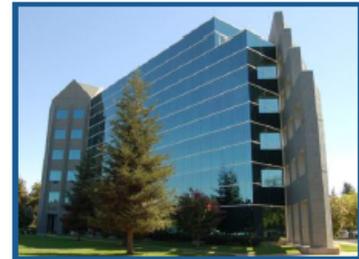
The unemployment rate in the Sacramento Region is 10.6% as of February 2013, slightly higher than the State's unemployment rate of 9.6%. The gap between the annual rate of change in the total labor force and employed residents is getting smaller, indicating improving economic health in the Sacramento Region. The six-county Sacramento Region gained 13,300 jobs in the 12 months ending February 2013 – decreasing the unemployment rate by 1.5%.⁸

Three out of the five largest sectors in the Sacramento Region – trade, transportation, and utilities, professional and business services, and educational and health services – experienced the greatest job growth between February 2012 and 2013. Despite a period of job growth, the government sector continues to experience the highest job losses.

Forecasts show steady job growth for the Sacramento Region for the remainder of 2013. State job growth remains steady and national growth is stable, and should contribute towards improving conditions in the region. Regional unemployment rates are anticipated to decline to ranges that haven't been experienced since 2009. As such, gaps

⁸ Source: Center for Strategic Economic Research, Quarterly Economic Report. Q4 2012.

between the region, state, and national unemployment rates continue to close.⁹



Rancho Cordova

The City of Rancho Cordova is fortunate to have a strong and diverse employment base. There are approximately 50,000 employees in the various business parks located throughout the city, and this large employment base will continue to drive both residential and commercial growth within the city. Rancho Cordova attracts businesses and economic development into the area based on attributes of:

- Location at the center of the region
- Affordable and seismically-stable land
- Large business park environment
- Strong workforce
- Access to infrastructure and air cargo services
- Diverse business community with industries ranging from office professional to heavy industry.

⁹ Source: Center for Strategic Economic Research, Quarterly Economic Report. Q4 2012.

Community Profile

The largest industries in Rancho Cordova are professional and business services, financial activities, and wholesale and retail trade.

Top 20 Employers in Rancho Cordova

<u>Company</u>	<u>Employees</u>	<u>Industry</u>
State of California	3,000	Government
Health Net Inc.	2,500	Health Insurance
Veterans Affairs Medical Center	2,300	Medical Services
Vision Service Plan (VSP)	1,900	Health Insurance
Aerojet/GenCorp	1,600	Manufacturing
Sutter Health	1,400	Healthcare Services
Delta Dental	1,300	Health Insurance
Verizon Wireless	1,000	Telecommunications
Franklin Templeton Investor	1,000	Financial Services
Bank of America	800	Commercial Bank
Dignity Healthcare	700	Healthcare Services
Volcano Corporation	600	Health Equipment Manufacturing
BloodSource	500	Laboratory/Blood Bank
Progressive Insurance	450	Insurance Agent/Broker
Sprint Communications	350	Telecommunications
Cisco Systems	350	Software Development
Teledyne	350	Electronic Equipment Manufacturing
Motion Control Engineering	300	Elevator Manufacturing
Core Logic	200	Data and Technology Services
Pearson School	200	Software Development

Transportation and Land Use

Rancho Cordova is very fortunate to have excellent transportation access along its major thoroughfares. Highway 50 provides good regional access for auto and freight service and Sacramento Regional Transit provides alternative travel options on the light rail Gold Line and several bus routes. The Rancho CordoVan also provides a transit connection to business and residential

communities on the south side of Highway 50, and recently expanded that service to the Anatolia



neighborhood. The City's bicycle system is also expanding to provide complete routes and better

connections to the American River Parkway trail system.

The City's Public Works department plans for future development assuring that advantageous travel services are provided as the city grows. Public Works also revitalizes existing roads and bikeways and assures that the transportation system is maintained in a good state of repair.

Community Profile



The City's 2011 Bicycle and Pedestrian Master Plans, 2006 Transit Master Plan and Neighborhood Traffic Management Plan, and 2005 Americans with Disabilities Transition Plan combine with the City's General Plan to provide a foundation for transportation infrastructure and services to meet the needs of existing city residents and to provide attractive options for new residents and businesses.

The Region

The Sacramento Valley Region consists of six contiguous counties, centered around Sacramento County. The area saw rapid growth in housing and jobs prior to the great recession, as both businesses and residents left the high-priced San Francisco Bay Area in search of more affordable

land and housing options. Increased growth brought both prosperity and greater strain on infrastructure, agriculture and the environment in the region. Organizations such as the Sacramento Area Council of Governments (SACOG) and non-profit group Valley Vision exist to create and implement guiding policies and goals region-wide to ensure responsible growth.



The City of Rancho Cordova is an active participant in regional organizations and maintains a commitment to continue to provide regional leadership.

The City is served by a number of different regional organizations, including:

- Sacramento Municipal Utility District: electricity
 - Golden State Water Company, California American Water, Southern California Water, Sacramento City Water and Sacramento County Water: water
 - Sacramento Regional Sanitation District: sewer
 - Allied Waste: garbage and recycling
 - Wells Sweeping: street sweeping
 - Cordova Recreation and Park District: parks, open space and recreation
 - Folsom Cordova Unified School District, Elk Grove Unified School District, Sacramento City Unified School District and San Juan Unified School District: school districts
- Sacramento Regional Transit: transportation
 - Sacramento Metropolitan Fire District: fire protection



A lone kayaker at sunset on the American River, northern border of Rancho Cordova.

FINANCIAL MANAGEMENT POLICIES

General Policies

- All current operating expenditures will be paid for with current revenues.
- Budgetary emphasis will focus on providing high quality municipal services, recognizing the fundamental importance to the citizens of public safety, and properly maintained infrastructure.
- The budget will strive to provide sufficient funding for adequate maintenance and orderly replacement of capital facilities and equipment.
- The budget will reflect a higher priority for maintenance of existing facilities than for acquisition of new facilities.
- Future maintenance needs for all new capital facilities will be identified with the inclusion of the capital project.
- Strong customer service and productivity improvements with a focus on cost savings remain important budgetary goals.

Revenue Policies

- A diversified and stable revenue system will be maintained to shelter the City from short-run fluctuations in any single revenue source.
- Revenues will be conservatively estimated.
- Intergovernmental assistance in the form of grants and loans will be used to finance only:
 - Those capital improvements which can be maintained and operated over time; or
 - Operating programs that can either be sustained over time or have a limited horizon.
- In general, one-time revenues will be used only to support capital or other non-recurring expenditures. One-time revenues may be used for operating programs only after an examination determines if they are subsidizing an imbalance between operating revenues and expenditures; and then only if a long-term forecast shows that the operating deficit will not continue.
- Development process costs and related administrative expenses will be completely offset by development fees.
- The City will identify basic tax-provided services and will establish user fees and charges for services provided in excess of basic services and/or to non-taxpaying users.

Reserve Policies

- A minimum fund balance reserve in the General Fund will be maintained at all times. The minimal, optimal level required for this reserve will be 20% of the General Fund operating budget. The reserve will be drawn down as a funding source of last resort and used only after other reserve accounts have been accessed.

- The actual and final General Fund surplus will first be used to fully fund the required General Fund reserve. At the City Managers discretion, 75% of any remaining General Fund surplus will be automatically appropriated as a transfer out of the General Fund, 50% to the Capital Facilities Internal Service Reserve Fund and 25% to the Infrastructure Internal Service Reserve Fund. This will ensure that reserves for technology enhancements, infrastructure, equipment, and facilities are funded each year a surplus exists.
- The unappropriated fund balance in the General Fund will be maintained at a level sufficient to provide adequate working capital and to accommodate required adjustments to other reserve accounts, including the reserves for advances to other funds, deposits, and prepaid items.
- Funding levels of General Fund reserves will be reviewed during periods of economic stagnation to avoid reductions in operating service levels.
- Appropriations or use of funds from any designated reserves will require City Council action.

Cash Management

- Investments and cash management will be the responsibility of the Finance Director.
- In accordance with Section 53646 of the Government Code, the City Council will review and update annually an investment policy. The primary purpose of this policy is to set forth the City's investment philosophy and objectives. The City's investment objectives are, in order of priority: safety; compliance with federal, state and local laws; liquidity; and yield. The policy also specifically outlines authorized investments, the maximum maturities allowed for each investment instrument, and the criteria used to determine qualified depositories and/or dealers.
- The City invests all idle cash as determined by analysis of anticipated cash flow needs. Specific emphasis will be placed on future cash requirements when selecting maturity dates to avoid forced liquidations and the potential corresponding loss of investment earnings.
- In order to maximize yields from the overall portfolio, the City will consolidate cash balances from all funds for investment purposes, and will allocate investment earnings to each fund that has a positive cash balance.
- The City will maintain the investment portfolio under the "Prudent Person Standard." The "Prudent Person Standard" is as follows: investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. The investment officer, acting in accordance with written procedures and the investment policy and exercising due diligence, shall be relieved of personal responsibility for the credit risk of an individual security or market price changes, provided deviations from expectations are reported within 30 days and appropriate action is taken to control adverse developments.
- To protect against potential losses by collapse of individual securities and/or dealers, and to enhance access to securities, interest payments and maturity proceeds, all securities owned by the City will be held in safekeeping by a third party bank trust department, acting as the City's agent.
- The Finance Director will generate a quarterly report to the City Council in accordance with all state laws and City investment policy requirements.

Debt Policy

- It is the intent of the City of Rancho Cordova to issue debt in a manner that adheres to state and federal laws, existing bond covenants, and prudent financial management.
- The General Fund currently does not have any general obligation bonds and does not anticipate issuing such debt.
- When the City finances capital projects by issuing bonds, it will pay back the bonds within a period that is consistent with the useful life of the project.
- The City will not use long-term debt financing for any recurring purpose such as current operating and maintenance expenditures. Short-term debt instruments such as revenue tax or bond anticipation notes shall be excluded from this limitation.
- The City will generally conduct debt financing on a competitive basis. However, negotiated issues may be used due to market volatility or the use of an unusual or complex financing or security structure.
- The City will refinance debt if the net result yields total savings of 5% or more.
- The City will diligently monitor its compliance with bond covenants and ensure its adherence to federal arbitrage regulations.
- The City will operate under the provisions of Proposition 13, the California Constitutional Amendment that limits the incurrence of “general obligation” debt. To incur this debt, the City must receive a two-thirds (2/3) vote of the voters at a general election.

Cost Allocation

- The City has established internal service funds. Currently, these funds are utilized to accumulate resources for specified needs and to fund those needs as they arise. In the future, the internal service funds may be used to charge the departments for those resources accounted for in the internal service funds.

Risk Management

- The City is self-insured for the first \$100,000 on each general liability claim and has no deductible on worker’s compensation.
- Third party coverage is currently maintained for general liability claims greater than \$100,000 up to a limit of \$15 million. For worker’s compensation claims the limit is \$200 million.
- The City maintains a comprehensive risk assessment program and annual hazard survey to identify areas that may pose liability issues.
- The City has a policy of vigorously defending claims filed against the City of Rancho Cordova and continues to maintain an excellent loss history.

Annual Audit

- Sound accounting practices suggest that an annual audit is a prudent business decision.
- The City requires an annual audit by a qualified independent accountant of the books of account, financial records, inventories and reports of all City officers and employees involved in the handling of financial matters.
- The independent auditing firm will be selected by the City based on a competitive proposal process. It is the policy of the City that the most qualified firm is selected and therefore the “lowest cost” approach is not the defining method of selecting an auditing firm.
- The City shall retain new independent auditors at least every five years.

ACCOUNTING STRUCTURE AND PRINCIPLES

City Government Reporting Entities and Services

The budget includes all of the funds and account groups of the City of Rancho Cordova. The City provides the following municipal services directly:

- Building Permit/Plan Approval
- Community Development
- Emergency Services
- Engineering
- Planning and Zoning
- Public Safety (Parks and Recreation and Fire being provided by a Special District)
- Street Maintenance
- Neighborhood Services
- Economic Development

Accounting System and Budgetary Control

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition; and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a specific control feature should not exceed the benefits likely to be derived and the evaluation of costs and benefits require estimates and judgments by management.

All evaluations of the City's internal control will continue to occur within the above framework. The City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Basis of Accounting

The budgets of all governmental and fiduciary funds type are prepared on a modified accrual basis. Under the modified accrual basis, revenue is recognized when susceptible to accrual (e.g., when it becomes both measurable and available). "Measurable" means the amount can be determined and "available" means collectible within the current period or soon enough thereafter to pay current liabilities. This is generally within sixty (60) days after the end of the fiscal year. Expenditures are recognized when the related fund liability is incurred.

The budgets of the proprietary funds (enterprise and internal service funds) are prepared on an accrual basis. Under this method, revenue is recognized when earned and expenses are recognized at the time the liability is incurred. Under this method, depreciation for fixed assets is budgeted.

GASB 34

Beginning with the fiscal year ending on June 30, 2004, the City implemented the provisions of GASB 34 with the publication of our Comprehensive Annual Financial Report (CAFR). The CAFR presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget with the following exceptions:

- Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expensed when paid (budget).
- Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expensed on a budget basis.
- Capital outlays within the Enterprise and Internal Service Funds are recorded as assets on a GAAP basis and expensed on a budget basis.
- Inventory is recorded as an expenditure at the time it is used.

The CAFR shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

BUDGET POLICIES AND PROCEDURES

Policy

The City Manager shall submit a proposed biennial budget to the City Council every other year by May 31. The proposed budget is submitted balanced either through the matching of ongoing revenues with proposed expenditures or the use of existing reserves.

Budget Basis

The budgets of general government type funds (for example, the General Fund itself, and Gas Tax Funds) are prepared on a modified accrual basis. Briefly, this means that obligations of the City are budgeted as expenses, but revenues are recognized only when measurable and available.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares the budget. One exception is the treatment of compensated absences. Compensated absences, including accrued but unused Universal Time Off (UTO) are treated slightly different in the budget than in the CAFR.

Responsibility

The departments are responsible for preparing their budgets in accordance with the guidelines provided by the City Manager and Finance Director. The Finance Department provides revenue cost experience data to assist the City departments. The Finance Department prepares all non-departmental revenue, revenue and debt service, and reserve estimates.

Operating Budget

Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels and avoids crises when one-time revenues are reduced or removed. Listed below are some corollaries to this policy:

- Fund balances or contingency accounts should be used only for one-time expenditures, such as capital equipment and capital improvements.
- Ongoing maintenance costs, such as street resurfacing and trail maintenance, should be financed through recurring operating revenues rather than through bond issuance.
- In addition, at least \$1 million of transportation related funding should annually fund the annual overlay and slurry program.
- Fluctuating federal grants should not be used to fund ongoing programs.

Budget Preparation

During the budget preparation phase, the City Manager's Office, in conjunction with the Finance Department, analyzes new positions, and operating and capital budget requests. This information is then compiled and the City Manager, Assistant City Manager and the Finance Director hold meetings with each department to review their estimated expenditures for the current fiscal year and the proposed baseline requests and enhancements for the proposed budget year. At the completion of these meetings, the

Finance Director again compiles all the financial data and presents the proposed budget to the City Manager for review.

Budget Adoption

The City Manager presents the budget to the City Council via publicly noticed study sessions. Public hearings are held and after modifications and revisions, the budget is adopted by resolution (the “adopted budget”).

Budget Implementation

A budgetary control system is maintained to ensure compliance with the budget. The Finance Department is responsible for setting up the budget for tracking purposes and is charged with ensuring fund availability during the year to cover expenditures and appropriations. Reports comparing the budget with actual revenues and expenditures are generated and sent to departments on a monthly basis.

Budget Review

Each year the City presents “The Annual Corporate Report”, a day-long event focusing on the economy and City finances. The morning segment is held by the Rancho Cordova Chamber of Commerce and focuses on the national, state and local economy. The afternoon session, back at City Hall, focuses on City finances. Specifically we look at the results from the prior year, report on current year budget to actual, and we present a review of the second year of the adopted budget (the upcoming year). Additionally we present and examine our three-year forecast and discuss any Council priorities and how they can be incorporated into the budget. Any revisions necessary for the second year of the budget are highlighted and discussed.

Budget revisions, if necessary, are generally presented to the Council for consideration by June 30 of each fiscal year.

Budget Revision

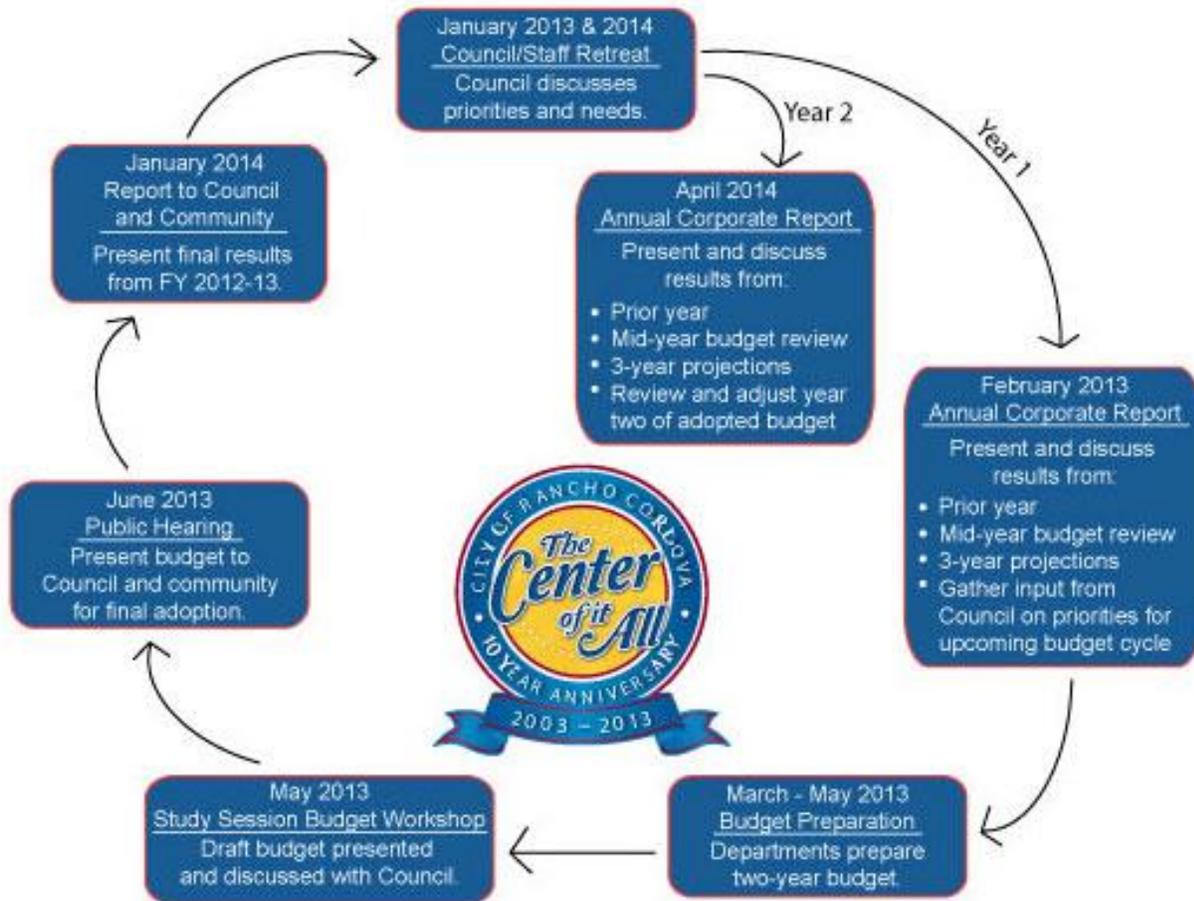
Actual expenditures may not exceed budgeted appropriations at the fund level. The City Manager or his/her designee is authorized to transfer budgeted amounts at the department and category level. The City has the following programs accounted for through its governmental funds: Legislative, General Government, Public Safety, Community Development, Public Works and Non-Departmental. Use of unappropriated reserves must be specifically approved by the City Council.

FY 2013-15 BUDGET SCHEDULE

The Budget Preparation Process

The budget process is the formal method through which the City establishes its goals, priorities and desired service levels for the upcoming fiscal period, and identifies the resources necessary to achieve them. This document marks our first two-year budget cycle. We are making the switch to a two-year cycle in order to increase efficiency and demonstrate and encourage long range thinking. The chart below summarizes the process for FY 2013-15.

Budget Process Flowchart FY 2013-15



FUND DESCRIPTIONS

The City of Rancho Cordova uses fund accounting to track revenues and expenditures.

Governmental Funds

Governmental funds typically include those activities which are financed through the use of tax-supported activities. The major categories within this fund type are the General Fund, Special Revenue Funds and Debt Service Funds. This category also includes Capital Project Funds and Permanent Funds. Permanent funds are not budgeted in the City.

General Fund. This fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. All general operating revenues not restricted as to use are recorded in this fund. Please see page 43 for further analysis of the General Fund.

Special Revenue Funds. These Funds are used to account for activities supported by the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes. Please see page 103 for a description of each fund and its respective budget.

Capital Projects Fund. This Fund is used to account for the accumulation of resources and payment of expenses related to specific capital projects (other than those financed by proprietary funds). The budget for this fund can be found on page 131.

Debt Service Fund. This Fund is used to account for the accumulation of resources and payment of long-term debt principal and interest. The budget for this fund can be found on page 135.

Proprietary Funds

Proprietary Funds include Enterprise Funds and Internal Service Funds.

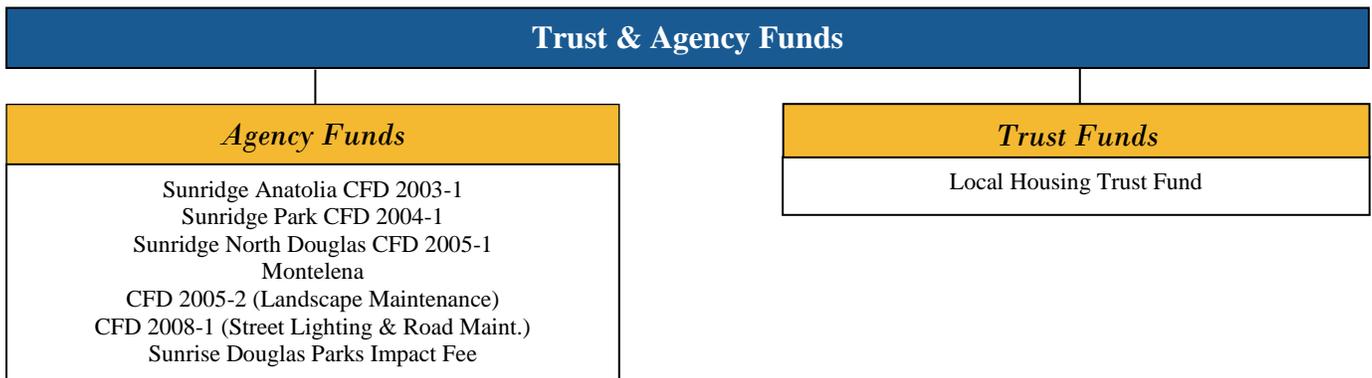
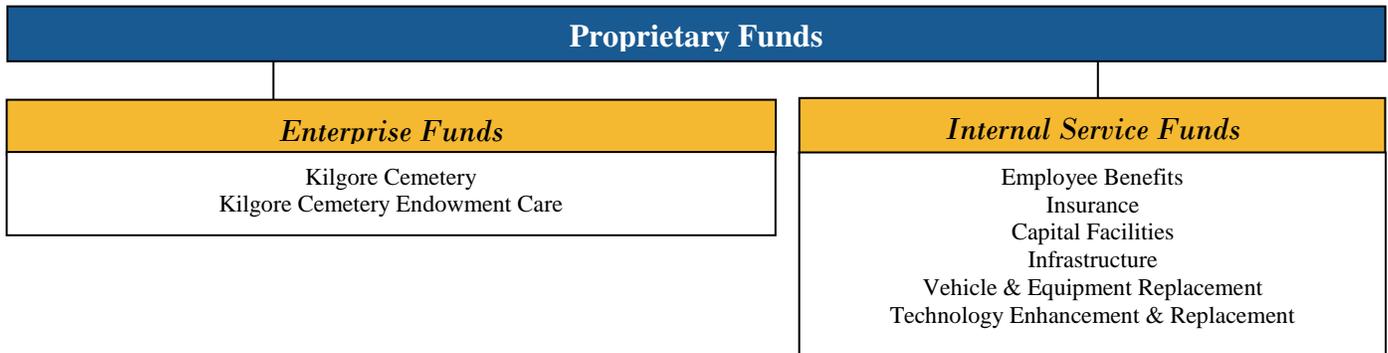
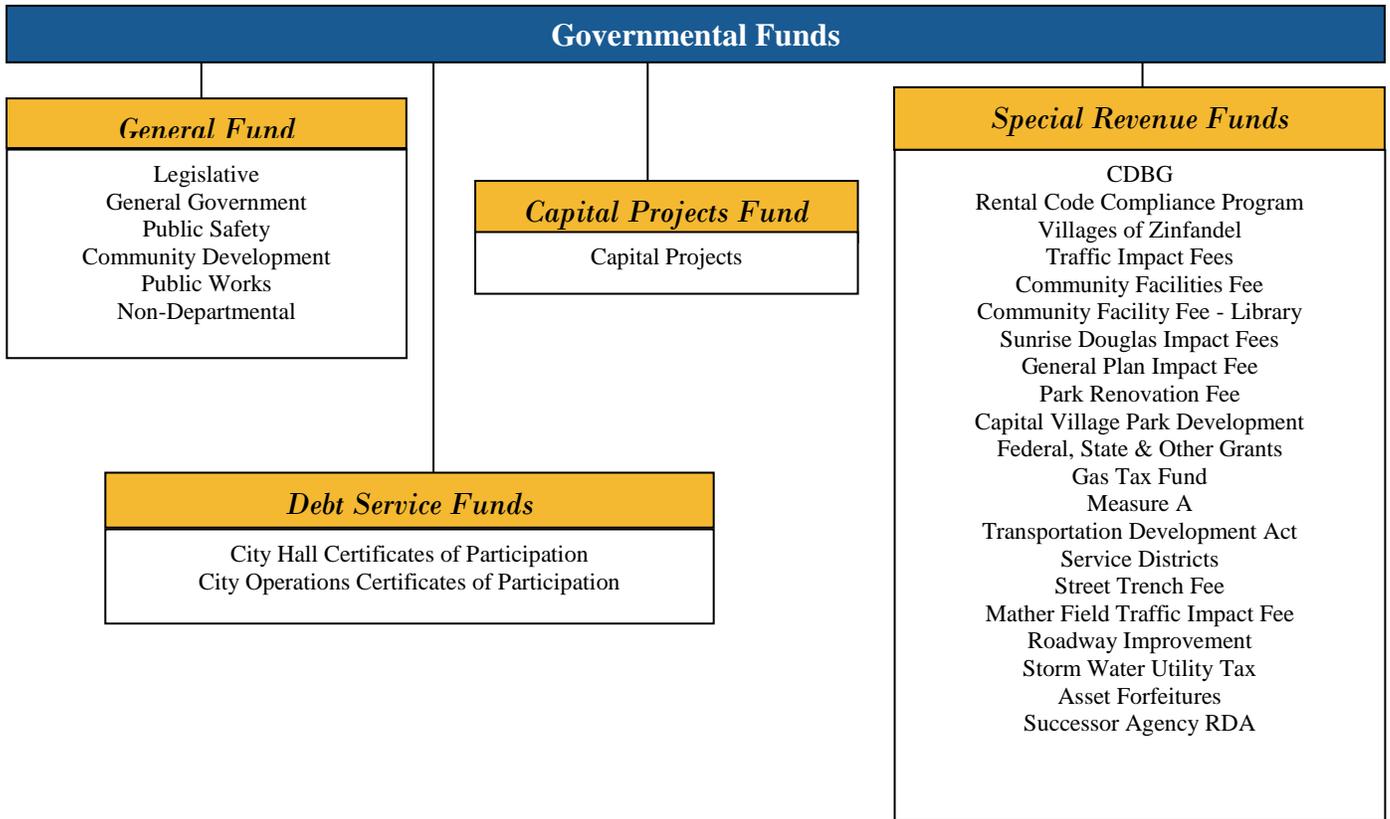
Enterprise Funds. These Funds may be used to report any activity for which a fee is charged to external users for goods or services. The Kilgore Cemetery is our only Enterprise Fund and it can be found on page 137.

Internal Service Funds. These Funds may be used to account for the services that are provided to all departments and are currently used to accumulate reserves to fund future acquisition and expenses. They can be found on page 141.

Trust and Agency Funds

Trust and Agency funds are typically used when a government is a temporary custodian of assets and is required by GAAP to account for debt service transactions involving special assessment debt in which the government is not obligated in any manner. Please see page 155 for the Trust and Agency Funds budgets.

DIAGRAM OF FUNDS USED IN THE CITY



(This page intentionally left blank)

BUDGET SUMMARY

The annual budget for the City of Rancho Cordova is divided into five (5) major components, which include all of the appropriations for the City. Those divisions are:

- Salaries and Benefits (Personnel).
- Operating Expenses: day-to-day expenses associated with operating a multi-million dollar corporation. Included in this section are the large contracts that the City has with Pacific Municipal Consultants (Planning), County of Sacramento (Police) and Meyers Nave (Legal).
- Capital Outlay: finances the infrastructure projects that are proposed in this budget.
- Debt Service: provides the resources to pay for the ongoing debt service of the City. In FY 2013-15 those debts include Community Facilities District (CFD) debt and the debt service on City Hall as well as the Kilgore properties.
- Transfers In/Out to Other Funds: provides a means of moving funds between the various funds to finance the ongoing operations of the City. This is a self-balancing component in that transfers out always equal transfers in on an entity wide basis.

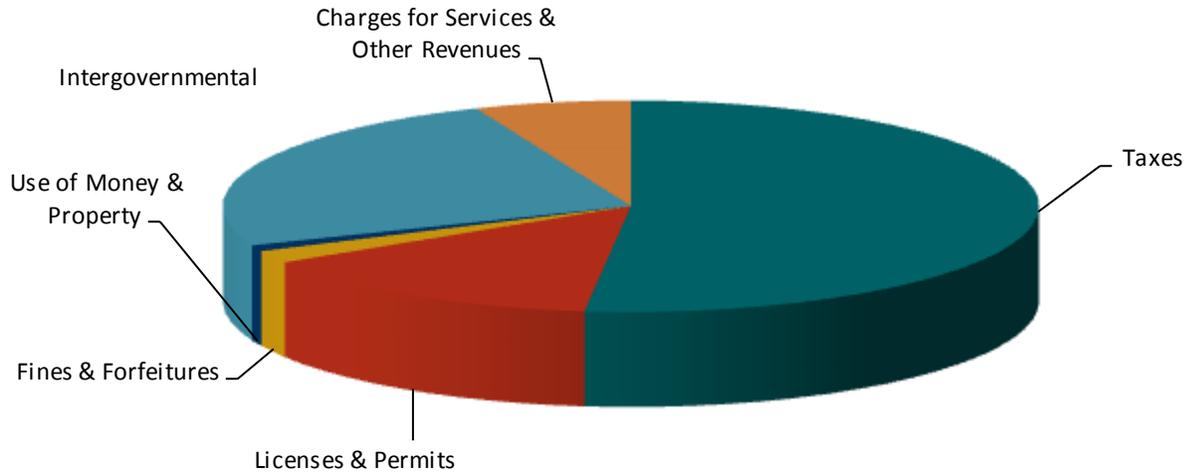
FY 2013-14 ESTIMATED SOURCES & USES OF FUNDS - SUMMARY

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Successor Agency	Agency	Total City Funds
Est. Beginning Fund Balance	\$ 26,640,284	\$ 56,829,298	\$ (1,006,989)	\$ 1,864,337	\$ (188,220)	\$ 3,145,773	\$ (6,041,899)	\$ 25,211,354	\$ 106,453,939
Revenues:									
Taxes	\$ 31,715,200	\$ 2,068,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,852,000	\$ 39,635,200
Licenses & Permits	4,169,900	4,705,700	-	-	7,500	-	-	2,019,900	10,903,000
Fines & Forfeitures	1,466,400	-	-	-	-	-	-	-	1,466,400
Use of Money & Property	703,300	-	-	-	-	10,000	-	-	713,300
Intergovernmental	494,600	18,501,200	25,000	-	-	-	-	-	19,020,800
Charges for Services & Other Revenues	2,942,300	1,809,700	-	-	-	-	-	-	4,752,000
Total Revenues	\$ 41,491,700	\$ 27,084,600	\$ 25,000	\$ -	\$ 7,500	\$ 10,000	\$ -	\$ 7,871,900	\$ 76,490,700
Other Sources:									
Transfers In	\$ 682,900	\$ 350,000	\$ 33,015,800	\$ 1,948,200	\$ -	\$ 14,000	\$ -	\$ -	\$ 36,010,900
Proceeds from Debt	-	-	-	-	-	-	-	-	-
Total Other Sources	\$ 682,900	\$ 350,000	\$ 33,015,800	\$ 1,948,200	\$ -	\$ 14,000	\$ -	\$ -	\$ 36,010,900
Total Revenues & Other Sources	\$ 42,174,600	\$ 27,434,600	\$ 33,040,800	\$ 1,948,200	\$ 7,500	\$ 24,000	\$ -	\$ 7,871,900	\$ 112,501,600
Expenditures:									
Salaries	\$ 4,926,200	\$ 2,258,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 102,300	\$ 135,100	\$ 7,971,600
Benefits	2,425,000	-	-	-	-	-	43,400	-	2,468,400
Operations	25,765,500	7,172,700	12,637,500	5,700	73,900	55,000	97,800	135,600	45,943,700
Capital Outlay	199,600	1,644,000	19,997,300	-	-	1,100,000	-	1,484,000	24,424,900
Capital Improvements	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 33,316,300	\$ 11,074,700	\$ 33,184,800	\$ 5,700	\$ 73,900	\$ 1,155,000	\$ 243,500	\$ 1,754,700	\$ 80,808,600
Other Uses:									
Transfers Out	\$ 1,332,200	\$ 34,122,000	\$ -	\$ -	\$ -	\$ 440,000	\$ -	\$ 116,700	\$ 36,010,900
Revenue Neutrality	7,500,000	-	-	-	-	-	-	-	7,500,000
Principal & Interest	14,400	-	-	1,942,500	-	-	18,900	4,831,900	6,807,700
Total Other Uses	\$ 8,846,600	\$ 34,122,000	\$ -	\$ 1,942,500	\$ -	\$ 440,000	\$ 18,900	\$ 4,948,600	\$ 50,318,600
Total Expenditures & Other Uses	\$ 42,162,900	\$ 45,196,700	\$ 33,184,800	\$ 1,948,200	\$ 73,900	\$ 1,595,000	\$ 262,400	\$ 6,703,300	\$ 131,127,200
Difference	\$ 11,700	\$ (17,762,100)	\$ (144,000)	\$ -	\$ (66,400)	\$ (1,571,000)	\$ (262,400)	\$ 1,168,600	\$ (18,625,600)
Est. Ending Fund Balance	\$ 26,651,984	\$ 39,067,198	\$ (1,150,989)	\$ 1,864,337	\$ (254,620)	\$ 1,574,773	\$ (6,304,299)	\$ 26,379,954	\$ 87,828,340

WHERE THE MONEY COMES FROM

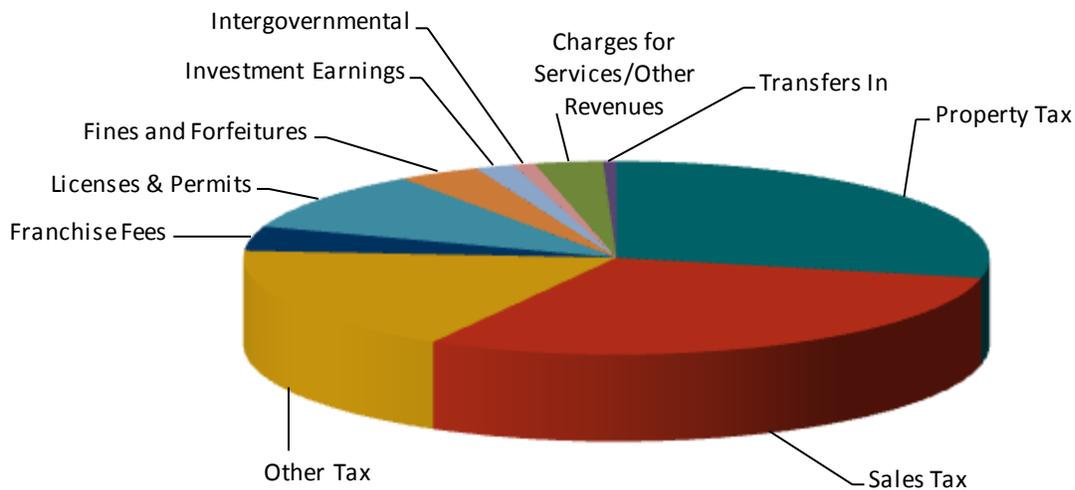
ALL CITY FUNDS \$76,490,700

FY 2013-14 All City Revenues (without Transfers In)



GENERAL FUND \$42,174,600

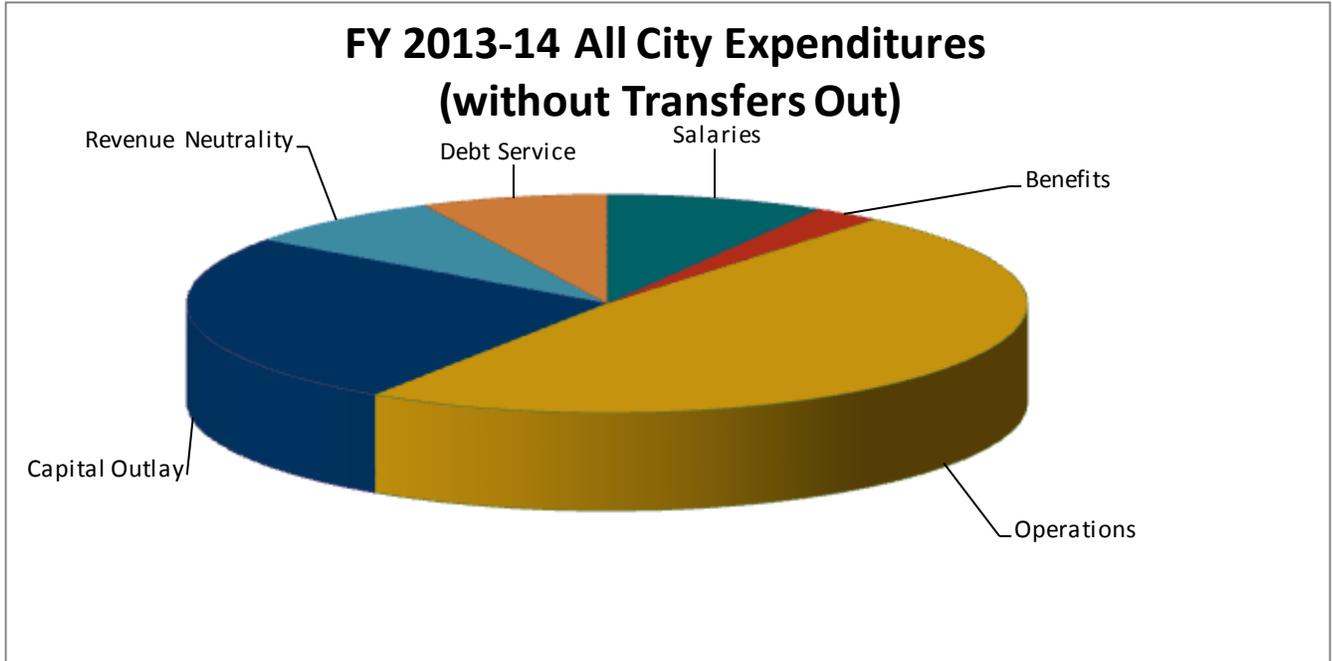
FY 2013-14 General Fund Revenues



WHERE THE MONEY GOES

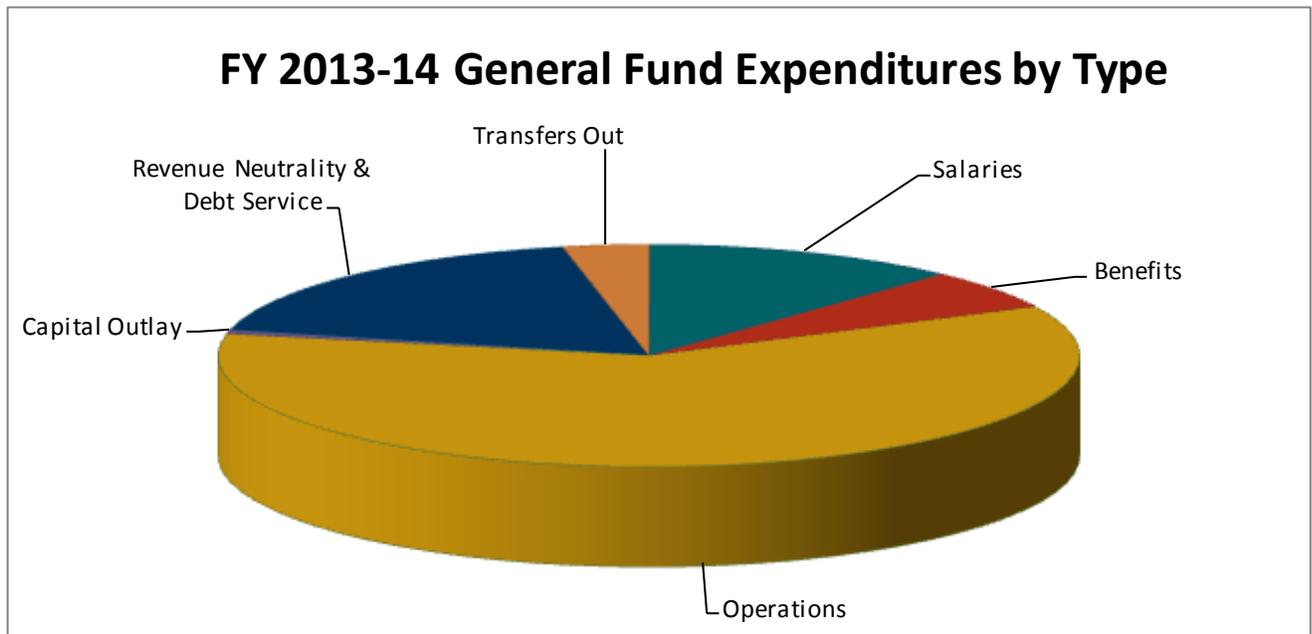
ALL CITY FUNDS \$95,116,300

FY 2013-14 All City Expenditures (without Transfers Out)



GENERAL FUND \$42,162,900

FY 2013-14 General Fund Expenditures by Type



(This page intentionally left blank)

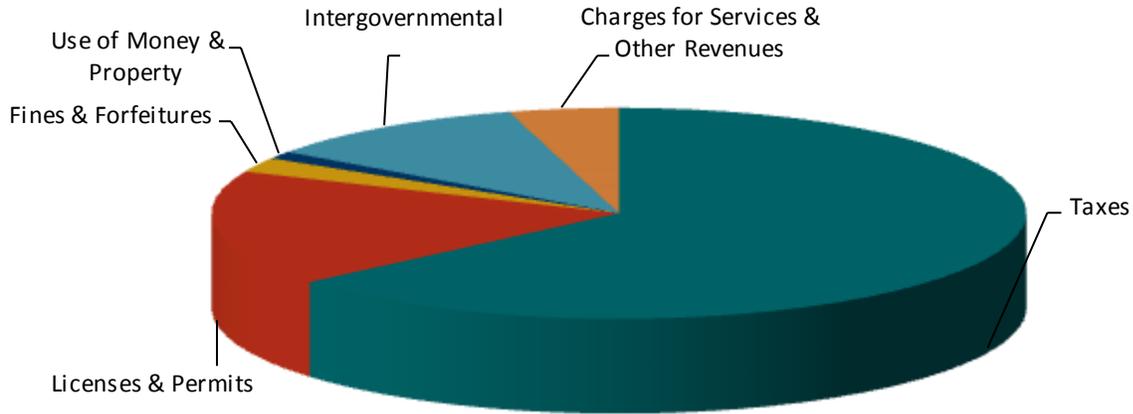
FY 2014-15 ESTIMATED SOURCES & USES OF FUNDS - SUMMARY

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Successor Agency	Agency	Total City Funds
Est. Beginning Fund Balance	\$ 26,651,984	\$ 39,067,198	\$ (1,150,989)	\$ 1,864,337	\$ (254,620)	\$ 1,574,773	\$ (6,304,299)	\$ 26,379,954	\$ 87,828,339
Revenues:									
Taxes	\$ 32,869,600	\$ 1,798,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,815,500	\$ 40,483,100
Licenses & Permits	4,431,900	4,842,100	-	-	7,500	-	-	2,019,900	11,301,400
Fines & Forfeitures	1,431,200	-	-	-	-	-	-	-	1,431,200
Use of Money & Property	718,200	-	-	-	-	10,000	-	-	728,200
Intergovernmental	481,200	6,370,100	-	-	-	-	-	-	6,851,300
Charges for Services & Other Revenues	2,774,700	-	-	-	-	-	-	-	2,774,700
Total Revenues	\$ 42,706,800	\$ 13,010,200	\$ -	\$ -	\$ 7,500	\$ 10,000	\$ -	\$ 7,835,400	\$ 63,569,900
Other Sources:									
Transfers In	\$ 739,300	\$ 500,400	\$ 6,115,300	\$ 1,948,100	\$ -	\$ 14,000	\$ 118,304	\$ -	\$ 9,435,404
Proceeds from Debt	-	-	-	-	-	-	-	-	-
Total Other Sources	\$ 739,300	\$ 500,400	\$ 6,115,300	\$ 1,948,100	\$ -	\$ 14,000	\$ 118,304	\$ -	\$ 9,435,404
Total Revenues & Other Sources	\$ 43,446,100	\$ 13,510,600	\$ 6,115,300	\$ 1,948,100	\$ 7,500	\$ 24,000	\$ 118,304	\$ 7,835,400	\$ 73,005,304
Expenditures:									
Salaries	\$ 5,131,700	\$ 1,777,000	\$ 575,000	\$ -	\$ -	\$ -	\$ 103,800	\$ 41,000	\$ 7,628,500
Benefits	2,503,000	-	-	-	-	-	44,900	-	2,547,900
Operations	26,234,900	3,671,100	2,225,500	6,200	74,200	273,000	70,500	124,600	32,680,000
Capital Outlay	158,000	1,218,000	3,314,800	-	-	-	-	1,245,000	5,935,800
Capital Improvements	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 34,027,600	\$ 6,666,100	\$ 6,115,300	\$ 6,200	\$ 74,200	\$ 273,000	\$ 219,200	\$ 14,10,600	\$ 48,792,200
Other Uses:									
Transfers Out	\$ 1,484,300	\$ 7,213,800	\$ -	\$ -	\$ -	\$ 500,000	118,304	\$ 119,000	\$ 9,435,404
Revenue Neutrality	7,910,000	-	-	-	-	-	-	-	7,910,000
Principal & Interest	13,800	152,000	-	1,941,900	-	-	18,900	4,450,100	6,576,700
Total Other Uses	\$ 9,408,100	\$ 7,365,800	\$ -	\$ 1,941,900	\$ -	\$ 500,000	\$ 137,204	\$ 4,569,100	\$ 23,922,104
Total Expenditures & Other Uses	\$ 43,435,700	\$ 14,031,900	\$ 6,115,300	\$ 1,948,100	\$ 74,200	\$ 773,000	\$ 356,404	\$ 5,979,700	\$ 72,714,304
Difference	\$ 10,400	\$ (521,300)	\$ -	\$ -	\$ (66,700)	\$ (749,000)	\$ (238,100)	\$ 1,855,700	\$ 291,000
Est. Ending Fund Balance	<u>\$ 26,662,383</u>	<u>\$ 38,545,898</u>	<u>\$ (1,150,989)</u>	<u>\$ 1,864,337</u>	<u>\$ (321,320)</u>	<u>\$ 825,773</u>	<u>\$ (6,542,399)</u>	<u>\$ 28,235,654</u>	<u>\$ 88,119,339</u>

WHERE THE MONEY COMES FROM

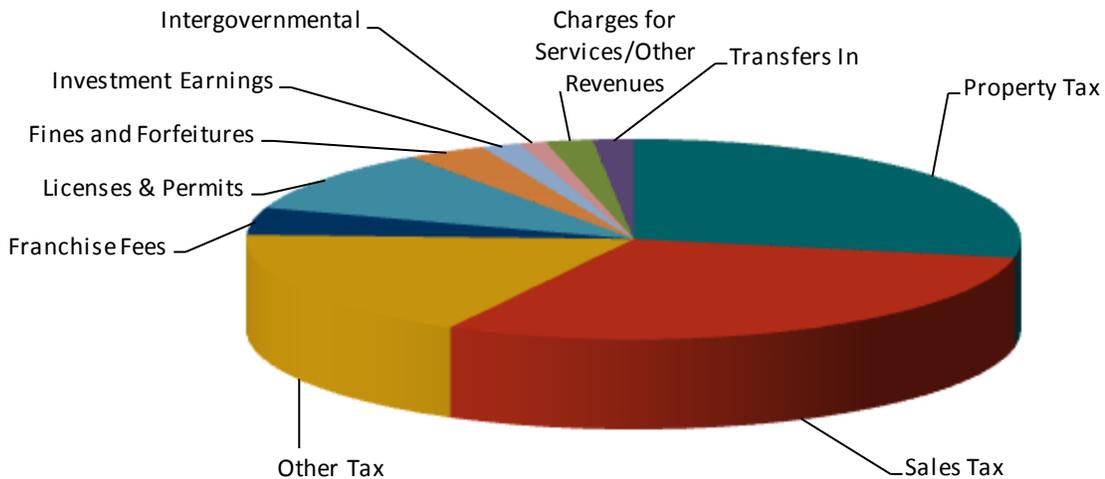
ALL CITY FUNDS \$63,569,900

FY 2014-15 All City Revenues (without Transfers In)



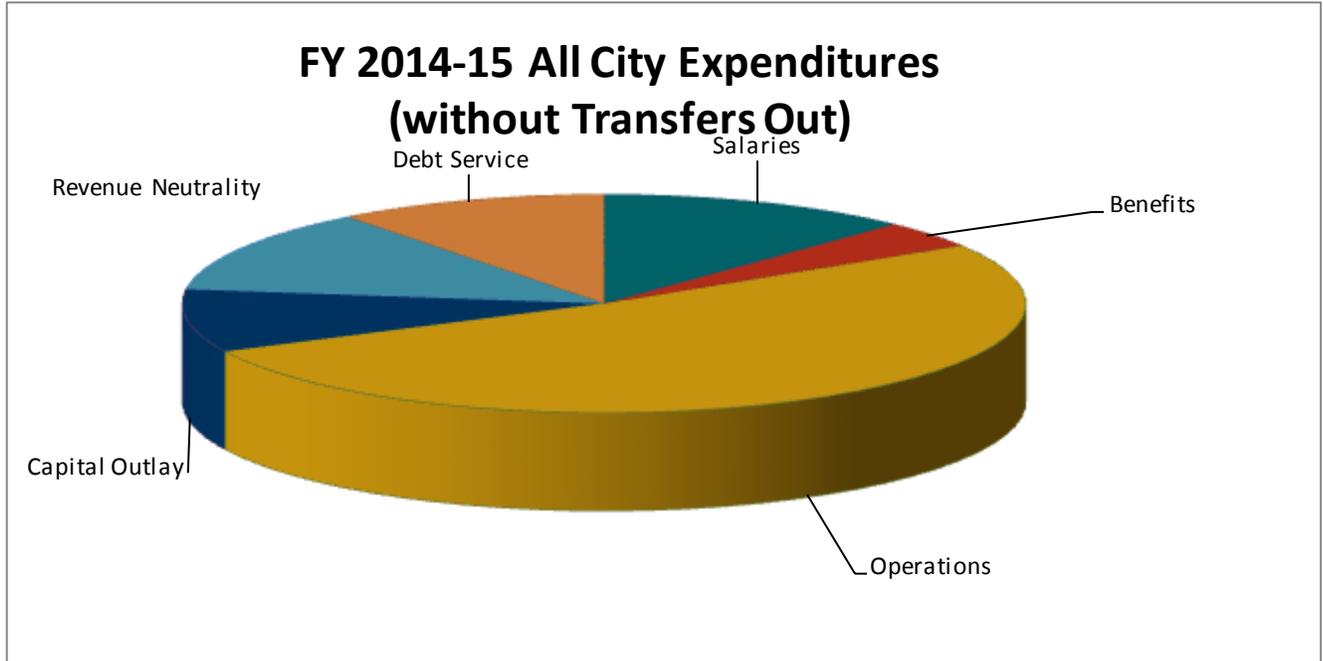
GENERAL FUND \$43,446,100

FY 2014-15 General Fund Revenues

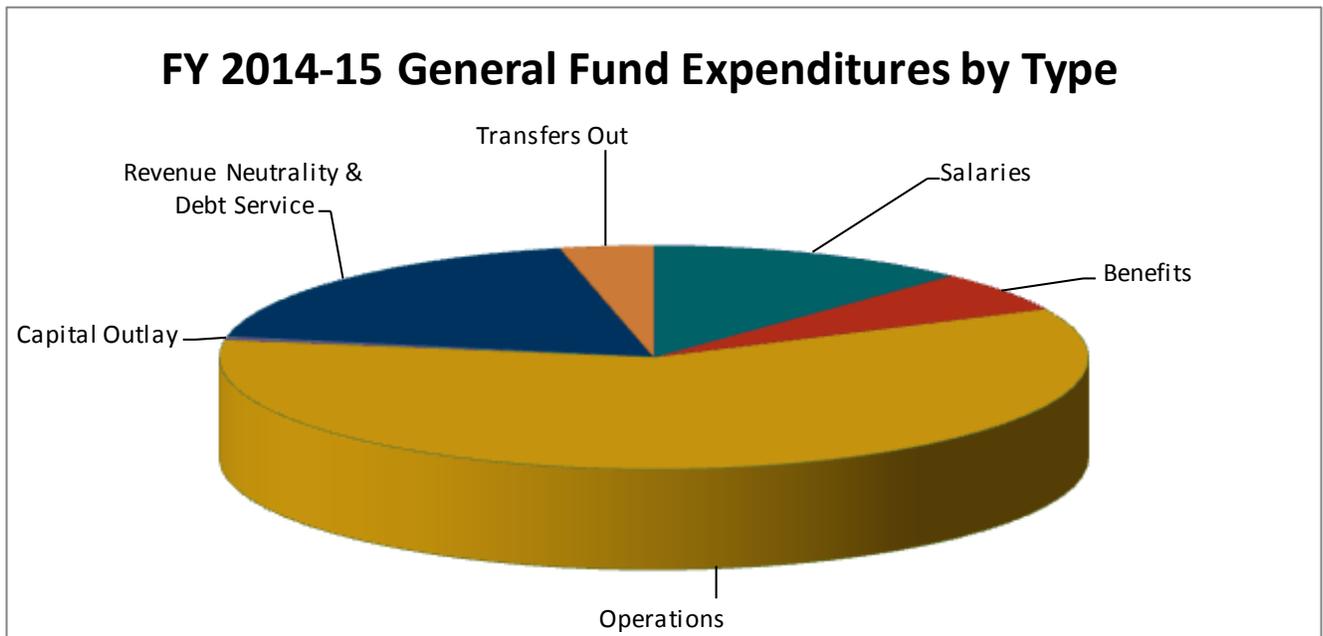


WHERE THE MONEY GOES

ALL CITY FUNDS \$63,278,900



GENERAL FUND \$43,435,700



FY 2011-12 SOURCES & USES OF FUNDS - DETAIL

Fund Description	Beginning Balance July 1, 2011	FY 2011-12 Revenues	FY 2011-12 Estimated Expenditures	FY 2011-12 Transfers In/(Out) Net	Ending Fund Balance June 30, 2012
General Fund	\$ 25,775,079	\$ 40,600,048	\$ 37,803,379	\$ (2,322,364)	\$ 26,249,384
Special Revenue Funds:					
Rental Code Compliance	-	85,401	-	(77,000)	8,401
Community Facilities Fees	2,791,008	709,885	-	(1,241,516)	2,259,377
General Plan Impact Fee	(1,562,053)	60,267	27,128	-	(1,528,914)
Environmental Mitigation	43	-	-	(43)	-
Very Low Income Housing	101,819	106,101	35,308	(75,482)	97,130
Park Renovation Fund	1,354,647	144,730	675,000	(2,628)	821,749
Sunrise-Douglas Impact Fee	15,675,113	2,656,250	273,595	(799,307)	17,258,461
Traffic Mitigation Impact Fee	20,432,111	2,246,720	173,130	(1,765,730)	20,739,971
Villages of Zinfandel Impact Fee	468,116	43,974	90	(8,076)	503,924
Trench Cut Fee	242,553	32,439	-	-	274,992
Mather Field Traffic Impact Fee	47,195	840	-	(35,080)	12,955
Capital Village Park Development Fee	43,788	354	-	-	44,142
Federal Grants	(710,604)	5,484,932	2,958,510	(4,616,168)	(2,800,350)
State Grants	553,690	2,247,880	322,667	(2,672,043)	(193,140)
CDBG	(26,968)	763,219	364,671	(381,894)	(10,314)
Gas Tax	4,281,550	1,876,421	1,101,257	(1,593,007)	3,463,707
Measure A	1,150,079	4,340,306	1,145,206	(2,274,548)	2,070,631
Prop 42	26,391	-	-	(26,391)	-
Transportation Development Act	307,371	42,932	-	-	350,303
Transit Related Services (Zone 1)	251,140	91,266	63,119	-	279,287
Transit Related Services (Zone 2)	1,837,780	410,957	72,689	(8,000)	2,168,048
Transit Related Services (Zone 3)	320,480	124,461	31,806	-	413,135
Landscape & Lighting 2005-1	501,858	53,311	125,160	-	430,009
Road Maintenance Fund	1,533,458	409,074	94,712	-	1,847,820
Storm Water Utility Tax	(301,283)	2,278,439	207,099	(105,423)	1,664,634
Asset Forfeiture	31,274	1,233	-	-	32,507
Roadway Improvement	5,348,539	207,678	-	38,811	5,595,028
Total Special Revenue Funds	<u>54,699,094</u>	<u>24,419,070</u>	<u>7,671,147</u>	<u>(15,643,525)</u>	<u>55,803,492</u>
Capital Projects Fund	<u>47,733</u>	<u>95,866</u>	<u>15,987,273</u>	<u>14,820,685</u>	<u>(1,022,989)</u>
Debt Service Funds:					
City Hall COP	1,334,192	410	1,334,880	1,334,745	1,334,467
City Operations Facility COP	581,019	1,617	616,711	563,948	529,873
Total Debt Service Funds	<u>1,915,211</u>	<u>2,027</u>	<u>1,951,591</u>	<u>1,898,693</u>	<u>1,864,340</u>
Enterprise Funds:					
Kilgore Cemetery	(67,918)	11,507	63,809	-	(120,220)
Total Enterprise Funds	<u>(67,918)</u>	<u>11,507</u>	<u>63,809</u>	<u>-</u>	<u>(120,220)</u>
Internal Service Funds:					
Employee Benefits	3,405	27	-	-	3,432
Insurance	501,876	4,039	8,145	-	497,770
Capital Facilities	1,315,131	9,683	179,439	946,547	2,091,922
Infrastructure	1,129,555	6,406	935,467	536,352	736,846
Vehicle & Equipment Replacement Fund	377,201	3,041	-	-	380,242
Technology Enhancement & Repl. Fund	259,251	2,127	31,184	-	230,194
Total Internal Service Funds	<u>3,586,418</u>	<u>25,323</u>	<u>1,154,235</u>	<u>1,482,899</u>	<u>3,940,405</u>
Successor RDA	<u>2,137,886</u>	<u>57,156</u>	<u>5,973,453</u>	<u>(236,388)</u>	<u>(4,014,799)</u>
Agency Funds:					
CFD 2003-1 Sunridge Anatolia	7,932,400	4,248,567	4,032,292	-	8,148,675
CFD 2004-1 Sunridge Park	10,936,020	1,398,331	1,572,514	-	10,761,837
CFD 2005-1 Sunridge North Douglas	44,840	362	-	-	45,202
Montelena	10,054	889	-	-	10,943
Citywide Landscape Maint. CFD	17,082	40,133	36,963	-	20,252
Road Maintenance CFD	30,471	38,672	10,994	-	58,149
Sunrise Douglas Parks Impact Fee	6,357,760	988,207	131,171	-	7,214,796
Total Agency Funds	<u>25,328,627</u>	<u>6,715,161</u>	<u>5,783,934</u>	<u>-</u>	<u>26,259,854</u>
Total - All City Funds	<u>\$ 113,422,131</u>	<u>\$ 71,926,158</u>	<u>\$ 76,388,821</u>	<u>\$ -</u>	<u>\$ 108,959,468</u>

FY 2012-13 ESTIMATED SOURCES & USES OF FUNDS - DETAIL

Fund Description	Beginning Balance July 1, 2012	FY 2012-13 Estimated Revenues	FY 2012-13 Estimated Expenditures	FY 2012-13 Transfers In/(Out) Net	Estimated Fund Balance June 30, 2013
General Fund	\$ 26,249,384	\$ 40,095,900	\$ 38,532,500	\$ (1,172,500)	\$ 26,640,284
Special Revenue Funds:					
Rental Code Compliance	8,401	100,000	-	(97,500)	10,901
Community Facilities Fees	1,656,602	764,598	2,100	(1,007,400)	1,411,700
CFF Library	602,775	30,000	3,500	2,128,400	2,757,675
General Plan Impact Fee	(1,528,914)	80,000	15,000	-	(1,463,914)
Very Low Income Housing	97,130	16,400	113,530	-	-
Park Renovation Fund	821,749	210,000	455,000	(3,700)	573,049
Sunrise-Douglas Impact Fee	17,258,461	2,621,941	656,300	(3,125,100)	16,099,002
Traffic Mitigation Impact Fee	20,739,971	1,677,400	350,300	(2,400,000)	19,667,071
Villages of Zinfandel Impact Fee	503,924	17,997	3,000	(218,300)	300,621
Trench Cut Fee	274,992	45,000	-	-	319,992
Mather Field Traffic Impact Fee	12,955	-	-	-	12,955
Capital Village Park Development Fee	44,142	-	-	-	44,142
Federal Grants	(2,800,350)	5,200,000	160,000	(5,040,000)	(2,800,350)
State Grants	(193,140)	3,106,000	547,600	(2,558,400)	(193,140)
Other Grants	-	50,000	-	(50,000)	-
CDBG	(10,314)	934,200	743,600	(190,600)	(10,314)
Gas Tax	3,463,707	1,751,500	686,400	(320,000)	4,208,807
Measure A	2,070,631	4,102,700	2,428,100	(3,181,700)	563,531
Transportation Development Act	350,303	39,900	-	-	390,203
Transit Related Services (Zone 1)	279,287	89,400	92,800	-	275,887
Transit Related Services (Zone 2)	2,168,048	394,400	238,200	-	2,324,248
Transit Related Services (Zone 3)	413,135	120,100	65,400	-	467,835
Landscape & Lighting 2005-1	430,009	49,700	160,100	-	319,609
Road Maintenance Fund	1,847,820	395,700	103,000	-	2,140,520
Storm Water Utility Tax	1,664,634	2,375,000	322,000	(50,000)	3,667,634
Rancho Cordova Lighting District	-	540,000	414,800	-	125,200
Asset Forfeiture	32,507	1,000	-	-	33,507
Roadway Improvement	5,595,028	150,000	400,000	240,000	5,585,028
CFD 2013-2 Police Services	-	7,000	9,100	-	(2,100)
Total Special Revenue Funds	<u>55,803,492</u>	<u>24,869,936</u>	<u>7,969,830</u>	<u>(15,874,300)</u>	<u>56,829,298</u>
Capital Projects Fund	<u>(1,022,989)</u>	<u>290,000</u>	<u>15,635,700</u>	<u>15,361,700</u>	<u>(1,006,989)</u>
Debt Service Funds:					
City Hall COP	1,334,467	-	1,328,700	1,328,700	1,334,467
City Operations Facility COP	529,873	-	617,100	617,100	529,873
Total Debt Service Funds	<u>1,864,340</u>	<u>-</u>	<u>1,945,800</u>	<u>1,945,800</u>	<u>1,864,340</u>
Enterprise Funds:					
Kilgore Cemetery	(120,220)	7,500	75,500	-	(188,220)
Total Enterprise Funds	<u>(120,220)</u>	<u>7,500</u>	<u>75,500</u>	<u>-</u>	<u>(188,220)</u>
Internal Service Funds:					
Employee Benefits	3,432	17	3,449	-	-
Insurance	497,770	-	25,000	25,000	497,770
Capital Facilities	2,091,922	10,000	335,000	-	1,766,922
Infrastructure	736,846	-	250,500	-	486,346
Vehicle & Equipment Replacement Fund	380,242	-	95,000	-	285,242
Technology Enhancement & Repl. Fund	230,194	1,600	122,300	-	109,494
Total Internal Service Funds	<u>3,940,405</u>	<u>11,617</u>	<u>831,249</u>	<u>25,000</u>	<u>3,145,773</u>
Successor RDA	<u>(4,014,799)</u>	<u>54,000</u>	<u>2,081,100</u>	<u>-</u>	<u>(6,041,899)</u>
Agency Funds:					
Local Housing Trust Fund	-	20,000	217,000	-	(197,000)
CFD 2003-1 Sunridge Anatolia	8,148,675	4,205,800	4,670,800	(210,300)	7,473,375
CFD 2004-1 Sunridge Park	10,761,837	1,307,900	2,383,500	(75,400)	9,610,837
CFD 2005-1 Sunridge North Douglas	45,202	-	-	-	45,202
Montelena	10,943	-	-	-	10,943
Citywide Landscape Maint. CFD	20,252	40,000	38,400	-	21,852
Road Maintenance CFD	58,149	44,800	27,900	-	75,049
Sunrise Douglas Parks Impact Fee	7,214,796	1,000,000	43,700	-	8,171,096
Total Agency Funds	<u>26,259,854</u>	<u>6,618,500</u>	<u>7,381,300</u>	<u>(285,700)</u>	<u>25,211,354</u>
Total - All City Funds	<u>\$ 108,959,468</u>	<u>\$ 71,947,453</u>	<u>\$ 74,452,979</u>	<u>\$ -</u>	<u>\$ 106,453,942</u>

FY 2013-14 ESTIMATED SOURCES & USES OF FUNDS - DETAIL

Fund Description	Estimated Beginning Balance July 1, 2013	FY 2013-14 Budgeted Revenues	FY 2013-14 Budgeted Expenditures	FY 2013-14 Budgeted Transfers In/(Out) Net	Estimated Fund Balance June 30, 2014
General Fund	\$ 26,640,284	\$ 41,491,700	\$ 40,830,700	\$ (649,300)	\$ 26,651,984
Special Revenue Funds:					
Rental Code Compliance	10,901	85,000	-	(94,000)	1,901
Community Facilities Fees	1,411,700	733,700	-	(1,007,500)	1,137,900
CFF Library	2,757,675	80,900	-	-	2,838,575
General Plan Impact Fee	(1,463,914)	64,200	78,000	-	(1,477,714)
Park Renovation Fund	573,049	234,000	-	(4,700)	802,349
Sunrise-Douglas Impact Fee	16,099,002	2,583,400	1,285,600	(4,864,000)	12,532,802
Traffic Mitigation Impact Fee	19,667,071	787,800	1,266,000	(6,799,500)	12,389,371
Villages of Zinfandel Impact Fee	300,621	3,600	2,500	(170,700)	131,021
Trench Cut Fee	319,992	38,000	-	-	357,992
Mather Field Traffic Impact Fee	12,955	-	-	-	12,955
Capital Village Park Development Fee	44,142	-	-	-	44,142
Federal Grants	(2,800,350)	9,333,300	402,600	(8,930,700)	(2,800,350)
State Grants	(193,140)	1,942,000	1,671,800	(270,200)	(193,140)
Other Grants	-	78,700	-	(78,700)	-
CDBG	(10,314)	531,000	431,000	(100,000)	(10,314)
Gas Tax	4,208,807	1,882,500	356,500	(5,728,600)	6,207
Measure A	563,531	4,689,100	1,896,900	(3,104,000)	251,731
Transportation Development Act	390,203	44,600	-	-	434,803
Transit Related Services (Zone 1)	275,887	100,000	117,300	-	258,587
Transit Related Services (Zone 2)	2,324,248	406,000	282,700	-	2,447,548
Transit Related Services (Zone 3)	467,835	120,000	91,400	-	496,435
Landscape & Lighting 2005-1	319,609	91,000	127,900	-	282,709
Road Maintenance Fund	2,140,520	395,000	86,600	-	2,448,920
Storm Water Utility Tax	3,667,634	600,000	600,000	(2,337,600)	1,330,034
Rancho Cordova Lighting District	125,200	2,165,700	2,175,900	-	115,000
Asset Forfeiture	33,507	-	-	-	33,507
Roadway Improvement	5,585,028	95,100	200,000	(281,800)	5,198,328
CFD 2013-2 Police Services	(2,100)	-	2,000	-	(4,100)
Total Special Revenue Funds	<u>56,829,298</u>	<u>27,084,600</u>	<u>11,074,700</u>	<u>(33,772,000)</u>	<u>39,067,198</u>
Capital Projects Fund	<u>(1,006,989)</u>	<u>25,000</u>	<u>33,184,800</u>	<u>33,015,800</u>	<u>(1,150,989)</u>
Debt Service Funds:					
City Hall COP	1,334,467	-	1,334,100	1,334,100	1,334,467
City Operations Facility COP	529,873	-	614,100	614,100	529,873
Total Debt Service Funds	<u>1,864,340</u>	<u>-</u>	<u>1,948,200</u>	<u>1,948,200</u>	<u>1,864,340</u>
Enterprise Funds:					
Kilgore Cemetery	(188,220)	7,500	73,900	-	(254,620)
Total Enterprise Funds	<u>(188,220)</u>	<u>7,500</u>	<u>73,900</u>	<u>-</u>	<u>(254,620)</u>
Internal Service Funds:					
Insurance	497,770	-	25,000	-	472,770
Capital Facilities	1,766,922	10,000	581,000	(440,000)	755,922
Infrastructure	486,346	-	474,000	-	12,346
Vehicle & Equipment Replacement Fund	285,242	-	75,000	14,000	224,242
Technology Enhancement & Repl. Fund	109,494	-	-	-	109,494
Total Internal Service Funds	<u>3,145,773</u>	<u>10,000</u>	<u>1,155,000</u>	<u>(426,000)</u>	<u>1,574,773</u>
Successor RDA	<u>(6,041,899)</u>	<u>-</u>	<u>262,400</u>	<u>-</u>	<u>(6,304,299)</u>
Agency Funds:					
Local Housing Trust Fund	(197,000)	225,000	955,000	-	(927,000)
CFD 2003-1 Sunridge Anatolia	7,473,375	4,289,900	4,239,900	(50,000)	7,473,375
CFD 2004-1 Sunridge Park	9,610,837	1,334,100	1,267,400	(66,700)	9,610,837
CFD 2005-1 Sunridge North Douglas	45,202	-	-	-	45,202
Montelena	10,943	-	-	-	10,943
Citywide Landscape Maint. CFD	21,852	40,000	53,400	-	8,452
Road Maintenance CFD	75,049	38,000	64,900	-	48,149
Sunrise Douglas Parks Impact Fee	8,171,096	1,944,900	6,000	-	10,109,996
Total Agency Funds	<u>25,211,354</u>	<u>7,871,900</u>	<u>6,586,600</u>	<u>(116,700)</u>	<u>26,379,954</u>
Total - All City Funds	<u>\$ 106,453,942</u>	<u>\$ 76,490,700</u>	<u>\$ 95,116,300</u>	<u>\$ -</u>	<u>\$ 87,828,342</u>

FY 2014-15 ESTIMATED SOURCES & USES OF FUNDS - DETAIL

Fund Description	Estimated Beginning Balance July 1, 2014	FY 2014-15 Budgeted Revenues	FY 2014-15 Budgeted Expenditures	FY 2014-15 Budgeted Transfers In/(Out) Net	Estimated Fund Balance June 30, 2015
General Fund	\$ 26,651,984	\$ 42,706,800	\$ 41,951,400	\$ (745,000)	\$ 26,662,383
Special Revenue Funds:					
Rental Code Compliance	1,901	85,000	-	(85,000)	1,901
Community Facilities Fees	1,137,900	805,800	-	(1,008,400)	935,300
CFF Library	2,838,575	82,600	-	-	2,921,175
General Plan Impact Fee	(1,477,714)	69,300	35,000	-	(1,443,414)
Park Renovation Fund	802,349	257,000	-	(5,100)	1,054,249
Sunrise-Douglas Impact Fee	12,532,802	2,609,100	835,000	(2,397,000)	11,909,902
Traffic Mitigation Impact Fee	12,389,371	795,700	495,000	(472,000)	12,218,071
Villages of Zinfandel Impact Fee	131,021	3,600	-	-	134,621
Trench Cut Fee	357,992	38,000	-	-	395,992
Mather Field Traffic Impact Fee	12,955	-	-	-	12,955
Capital Village Park Development Fee	44,142	-	-	-	44,142
Federal Grants	(2,800,350)	580,000	-	(580,000)	(2,800,350)
State Grants	(193,140)	1,336,000	1,336,000	-	(193,140)
CDBG	(10,314)	531,000	431,000	(100,000)	(10,314)
Gas Tax	6,207	1,902,000	206,200	(826,000)	876,007
Measure A	251,731	1,976,100	1,616,300	(322,300)	289,231
Transportation Development Act	434,803	45,000	-	-	479,803
Transit Related Services (Zone 1)	258,587	103,000	101,700	-	259,887
Transit Related Services (Zone 2)	2,447,548	418,000	273,800	-	2,591,748
Transit Related Services (Zone 3)	496,435	123,000	89,900	-	529,535
Landscape & Lighting 2005-1	282,709	91,000	124,900	-	248,809
Road Maintenance Fund	2,448,920	407,000	206,100	-	2,649,820
Storm Water Utility Tax	1,330,034	300,000	300,000	(1,318,000)	12,034
Rancho Cordova Lighting District	115,000	356,000	365,200	-	105,800
Asset Forfeiture	33,507	-	-	-	33,507
Roadway Improvement	5,198,328	96,000	400,000	400,400	5,294,728
CFD 2013-2 Police Services	(4,100)	-	2,000	-	(6,100)
Total Special Revenue Funds	<u>39,067,198</u>	<u>13,010,200</u>	<u>6,818,100</u>	<u>(6,713,400)</u>	<u>38,545,898</u>
Capital Projects Fund	<u>(1,150,989)</u>	<u>-</u>	<u>6,115,300</u>	<u>6,115,300</u>	<u>(1,150,989)</u>
Debt Service Funds:					
City Hall COP	1,334,467	-	1,334,400	1,334,400	1,334,467
City Operations Facility COP	529,873	-	613,700	613,700	529,873
Total Debt Service Funds	<u>1,864,340</u>	<u>-</u>	<u>1,948,100</u>	<u>1,948,100</u>	<u>1,864,340</u>
Enterprise Funds:					
Kilgore Cemetery	(254,620)	7,500	74,200	-	(321,320)
Total Enterprise Funds	<u>(254,620)</u>	<u>7,500</u>	<u>74,200</u>	<u>-</u>	<u>(321,320)</u>
Internal Service Funds:					
Insurance	472,770	-	25,000	-	447,770
Capital Facilities	755,922	10,000	248,000	(500,000)	17,922
Infrastructure	12,346	-	-	-	12,346
Vehicle & Equipment Replacement Fund	224,242	-	-	14,000	238,242
Technology Enhancement & Repl. Fund	109,494	-	-	-	109,494
Total Internal Service Funds	<u>1,574,773</u>	<u>10,000</u>	<u>273,000</u>	<u>(486,000)</u>	<u>825,773</u>
Successor RDA	<u>(6,304,299)</u>	<u>-</u>	<u>238,100</u>	<u>-</u>	<u>(6,542,399)</u>
Agency Funds:					
Local Housing Trust Fund	(927,000)	75,000	888,000	-	(1,740,000)
CFD 2003-1 Sunridge Anatolia	7,473,375	4,375,700	3,586,400	(51,000)	8,211,675
CFD 2004-1 Sunridge Park	9,610,837	1,360,800	1,292,800	(68,000)	9,610,837
CFD 2005-1 Sunridge North Douglas	45,202	-	-	-	45,202
Montelena	10,943	-	-	-	10,943
Citywide Landscape Maint. CFD	8,452	40,000	48,400	-	52
Road Maintenance CFD	48,149	39,000	39,100	-	48,049
Sunrise Douglas Parks Impact Fee	10,109,996	1,944,900	6,000	-	12,048,896
Total Agency Funds	<u>26,379,954</u>	<u>7,835,400</u>	<u>5,860,700</u>	<u>(119,000)</u>	<u>28,235,654</u>
Total - All City Funds	<u>\$ 87,828,342</u>	<u>\$ 63,569,900</u>	<u>\$ 63,278,900</u>	<u>\$ -</u>	<u>\$ 88,119,341</u>

MAJOR REVENUES

In order to assist in understanding the fiscal trends facing the City of Rancho Cordova, and the assumptions utilized in preparing this budget, the following discussions of Major Revenues are presented. The discussion is limited to those revenues that are ongoing or recurring in nature and are generally used to fund ongoing operations. These particular revenues are recorded in the City's General Fund. The City receives significant revenues from other sources as well, including the Gas Tax, Measure A, and a variety of Federal and State Grants. However, these revenues are generally used to fund capital improvements rather than operations and therefore are not discussed in this section. Information on these revenues is available in their respective fund sections of this document.

Property Tax

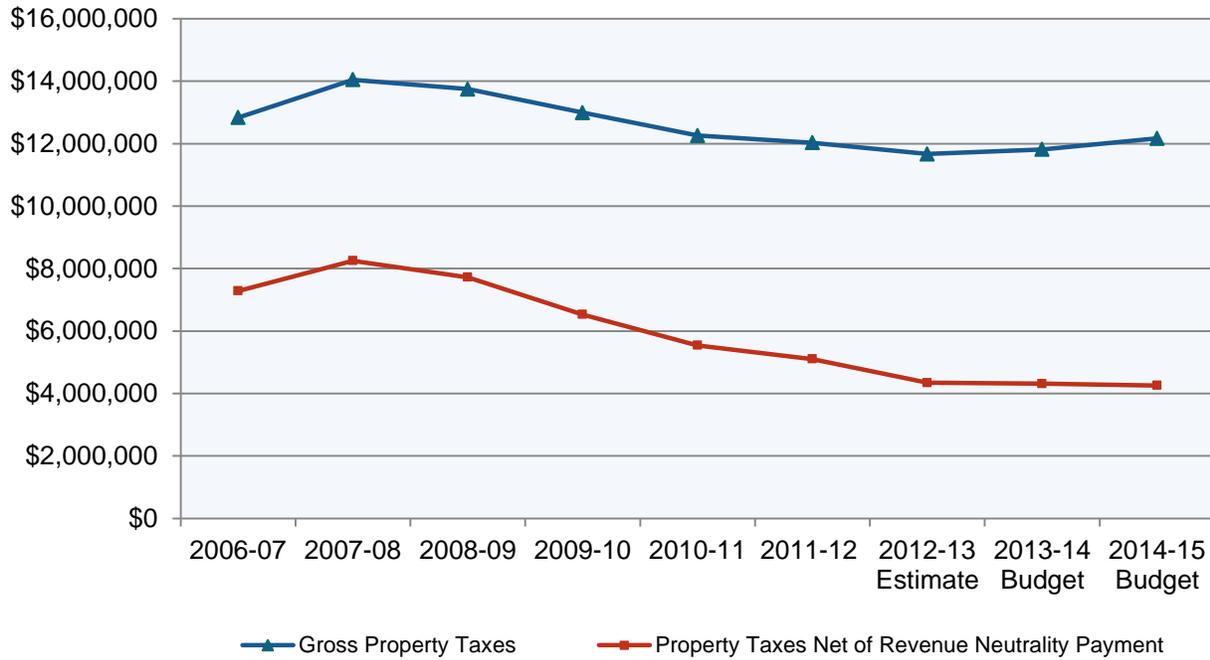
Property Tax, the City's largest source of revenue, is imposed upon all real property (land and buildings) and personal property (movable property). The tax is based upon the assessed valuation of the property, as determined by the County Assessor. The tax rate is limited to 1% of the assessed value plus rates imposed to fund indebtedness approved by the voters.

The City of Rancho Cordova and County of Sacramento entered into a revenue neutrality agreement pursuant to Government Code Section 56845 as a means of mitigating the financial impacts of the incorporation of the City in 2003 on the County's general fund. In accordance with the terms of the agreement a certain portion of the City's property taxes are shared with the County through fiscal year 2027-28. The fixed schedule increases 2% to 4% each year.

After five consecutive years of decline we are anticipating a slight increase in property tax revenues for fiscal year 2013-14, continuing through the fiscal year 2014-15. The overall economy continues its modest growth and the residential real estate market is gaining strength. The commercial market has not yet recovered so gains in residential valuations are tempered by continued downward adjustments in the assessed valuation of commercial properties. The City continues to face declining assessed valuation combined with automatic increases in the revenue neutrality payment to the County. This creates significant downward pressure on our ability to fund services, as Property Taxes are our largest revenue source. Based on information from the County Assessor's Office, we are expecting a 1.25% increase in assessed valuation for fiscal year 2013-14 and a 3% increase in fiscal year 2014-15 which yields an increase in revenues of approximately \$145,800 and \$354,400 respectively. Due to prior year declines in property tax revenue, Sales Tax revenue is now the largest source of revenue for the City's General Fund.

The chart and table below show Property Tax Revenues at their full amount and net of the revenue neutrality payment to the City.

Property Tax Revenue



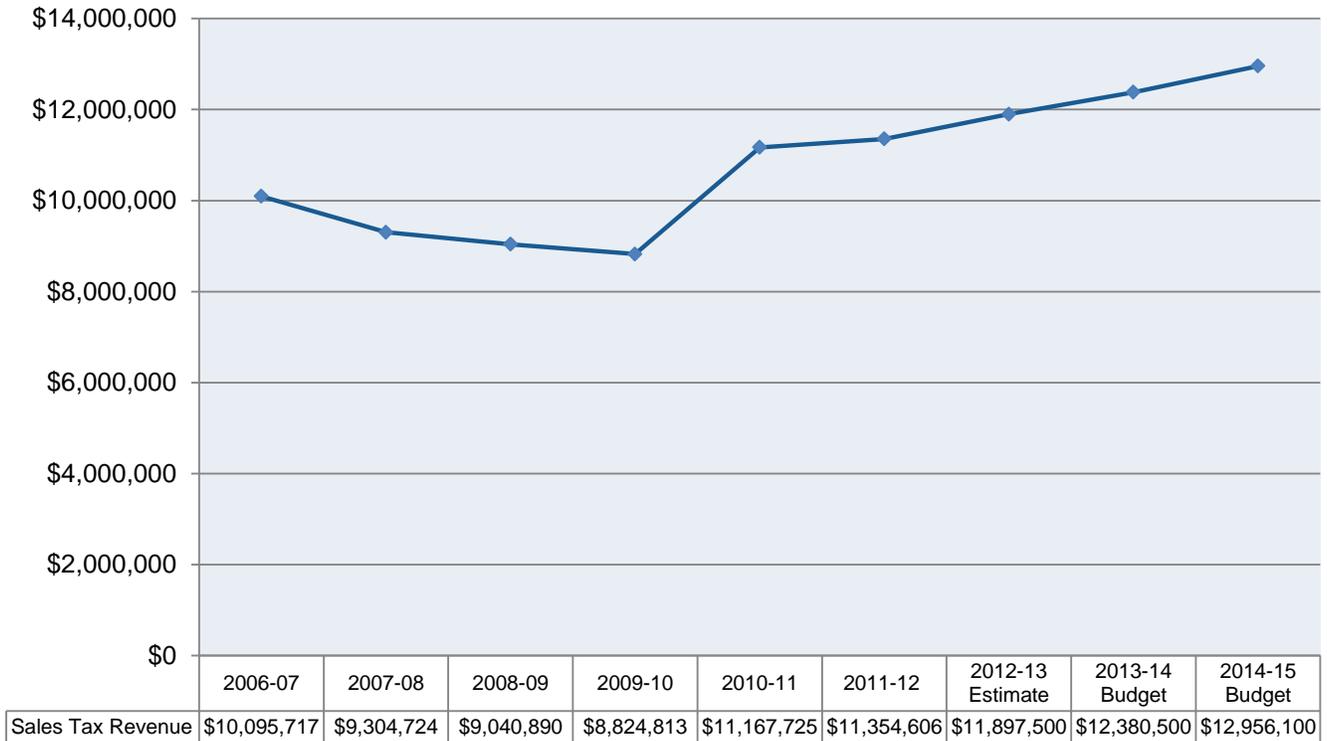
Fiscal Year	Gross Property Taxes	Property Taxes Net of Revenue Neutrality Payment
2006-07	\$12,834,826	\$7,280,334
2007-08	\$14,043,341	\$8,246,453
2008-09	\$13,746,790	\$7,716,976
2009-10	\$12,988,381	\$6,528,155
2010-11	\$12,255,995	\$5,541,380
2011-12	\$12,027,442	\$5,103,558
2012-13 Estimate	\$11,666,000	\$4,342,600
2013-14 Budget	\$11,811,800	\$4,311,800
2014-15 Budget	\$12,166,200	\$4,256,200

Sales Tax

Sales tax is imposed on the transfer of tangible personal property in California, with some exceptions, including food. One percent of the sale price is collected by the State Board of Equalization and then allocated back to cities and counties based on a point-of-sale formula. The use tax compliments the sales tax (at the same rate) and is imposed for transactions in which sales taxes are not collected, usually on a self-reporting and self-remitting basis.

Due to the dramatic decline in the assessed valuation of real estate, sales tax is now our largest source of revenue, a position that has historically belonged to property taxes.

Sales Tax Revenue

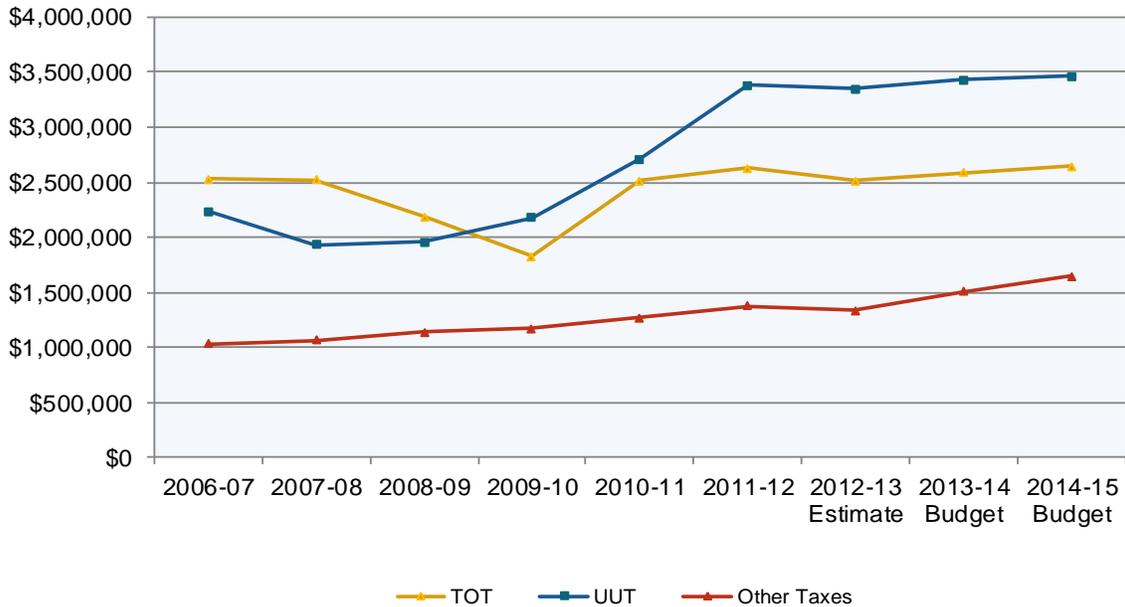


Prior to the great recession, our peak sales tax year was fiscal year 2006-07. By the end of fiscal year 2009-10, we had experienced a decline of 13% or \$1.2 million. Sales Tax revenues increased starting with fiscal year 2010-11 due to the annexation of a sales tax rich area, effective July 1, 2010. Under the terms of this annexation, the City is able to recoup its cost of providing services to the area and 25% of the revenues in excess of cost. The figures shown and depicted above are net of this revenue sharing with the County. Sales Taxes are expected to increase from the current year by approximately 4% and we expect that trend to continue for the next few years as the economy slowly improves.

Other Taxes

Other taxes consist primarily of the Transient Occupancy Tax (TOT) and the Utility Users Tax (UUT).

Other Taxes



Fiscal Year	TOT	UUT	Other Taxes
2006-07	\$2,528,209	\$2,236,886	\$1,028,478
2007-08	\$2,518,771	\$1,930,878	\$1,066,154
2008-09	\$2,183,506	\$1,953,249	\$1,134,897
2009-10	\$1,821,607	\$2,177,275	\$1,170,055
2010-11	\$2,514,866	\$2,712,564	\$1,268,416
2011-12	\$2,625,755	\$3,380,600	\$1,378,276
2012-13 Estimate	\$2,512,500	\$3,351,000	\$1,336,800
2013-14 Budget	\$2,589,000	\$3,430,000	\$1,503,900
2014-15 Budget	\$2,639,700	\$3,462,000	\$1,645,600

A 12% tax is assessed upon all hotel guests, for stays of less than 30 days, for the privilege of occupancy in any hotel in the City of Rancho Cordova. There are currently 16 hotels in the City of Rancho Cordova, 5 of which are in the annexation area. The TOT from the hotels in the annexation area is subject to sharing with the County. The City retains 25% of the TOT from those hotels, after recouping our cost of providing services to the annexation area.

There are several conflicting forces affecting the year over year change in TOT revenues. From fiscal year 2006-07 through 2009-10, TOT revenues fell as a result of the Great Recession. In fiscal year 2010-11, the revenues increased due to the annexation of an area with five hotels, including a large Marriott Hotel. In fiscal year 2012-13 the chart above illustrates a projected decline in revenues. We are actually expecting a slight increase but due to changes in the methodology used to share revenues from the annexation with the County, it appears as a decline. Over the past few years, the City has assisted with the closure of two blighted hotels. While the redevelopment of blighted properties is a major

accomplishment, these hotels were paying TOT and their closure has resulted in less TOT revenues. The recently formed Rancho Cordova Travel and Tourism Improvement District has opened a sports tournament facility designed to bring weekend customers to our local hotels resulting in a slight increase in TOT revenue expectations. If successful, our actual revenues may exceed our budget. The industry, as a whole, is expecting small but consistent growth into and past fiscal year 2013-14 and our budget reflects that assumption.

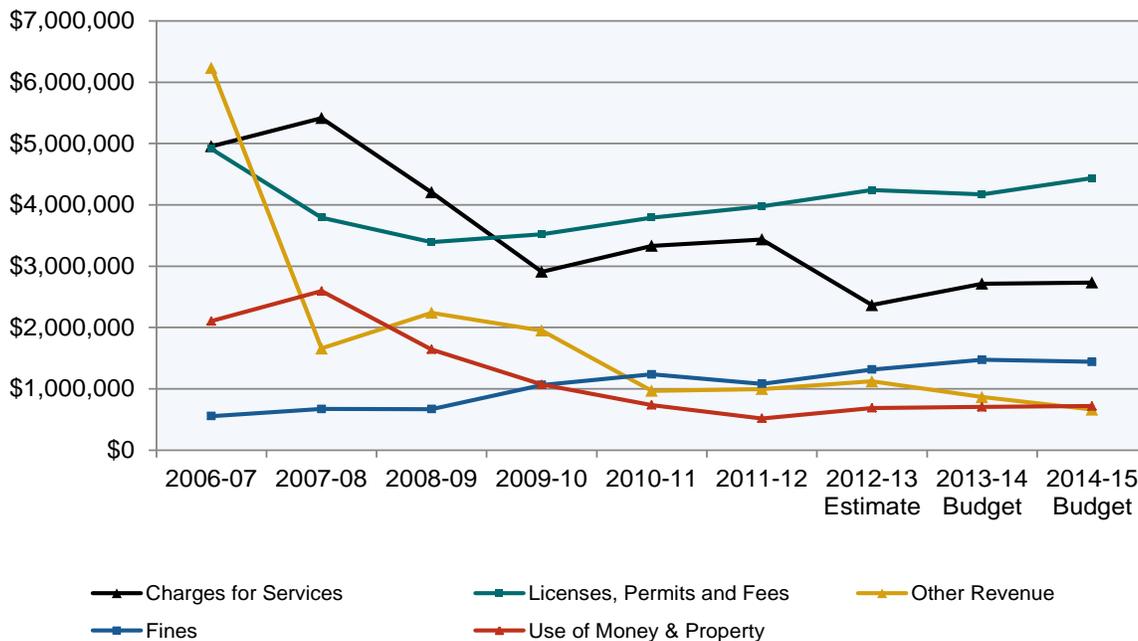
A UUT of 2.5% is assessed on users of gas, electricity, communications, cable and sewer. This revenue source remained stable through the recession. On November 2, 2010, the voters of Rancho Cordova approved Measure E, a ballot measure which both protected our existing tax and expanded it to include modern communication technologies such as cell phones. As a result, our revenues from the UUT increased dramatically in fiscal year 2011-12. We are expecting this growth to continue at a slower pace through fiscal year 2014-15.

Other taxes include homeowners subvention, police tax, property transfer taxes and the newly voter approved cardroom tax. As shown by the red line in the chart below, these revenues have remained steady through the recession. The increases projected for fiscal years 2013-14 and 2014-15 are due to the implementation of the cardroom tax on January 1, 2014.

Other Revenues

Other revenues include charges for services, licenses, permits and fees, other revenue, fines, and use of money and property (lease income and investment and/or interest income).

Other Revenues



	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13 Estimate	2013-14 Budget	2014-15 Budget
Charges for Services	\$4,955,221	\$5,415,270	\$4,204,001	\$2,908,646	\$3,331,235	\$3,437,102	\$2,366,700	\$2,714,300	\$2,734,200
Licenses, Permits and Fees	\$4,911,840	\$3,791,783	\$3,393,123	\$3,519,270	\$3,791,920	\$3,975,946	\$4,240,000	\$4,172,400	\$4,434,400
Other Revenue	\$6,234,766	\$1,658,918	\$2,239,124	\$1,949,469	\$968,891	\$996,220	\$1,121,400	\$865,500	\$661,000
Fines	\$554,146	\$671,907	\$668,109	\$1,063,016	\$1,235,159	\$1,082,819	\$1,314,300	\$1,474,400	\$1,439,200
Use of Money & Property	\$2,103,892	\$2,593,488	\$1,641,311	\$1,068,991	\$734,300	\$516,809	\$686,900	\$703,300	\$718,200

The largest component of charges for services is cost recovery work on development projects. This revenue source is driven by the expenses incurred in processing development projects and has seen a dramatic decline as a result of the Great Recession. We are expecting an uptick in this category as the housing market begins a modest recovery. Since this revenue source moves with expenses, it doesn't generally have a large impact on the City's fiscal condition.

Licenses, permits and fees include charges for building permits, business licenses, animal licenses, etc. Again, the bursting of the housing bubble has caused a dramatic decline in the number of building permits issued. Outside of building permits, all other revenues in this category have remained relatively stable. We are expecting modest growth in building permits over the next two years.

Other revenues contain a myriad of small revenues, not large enough to warrant their own category. The large amount in fiscal year 2006-07 was a result of the renegotiation of the revenue neutrality agreement with the County, which resulted in the refund of prior year overpayments.

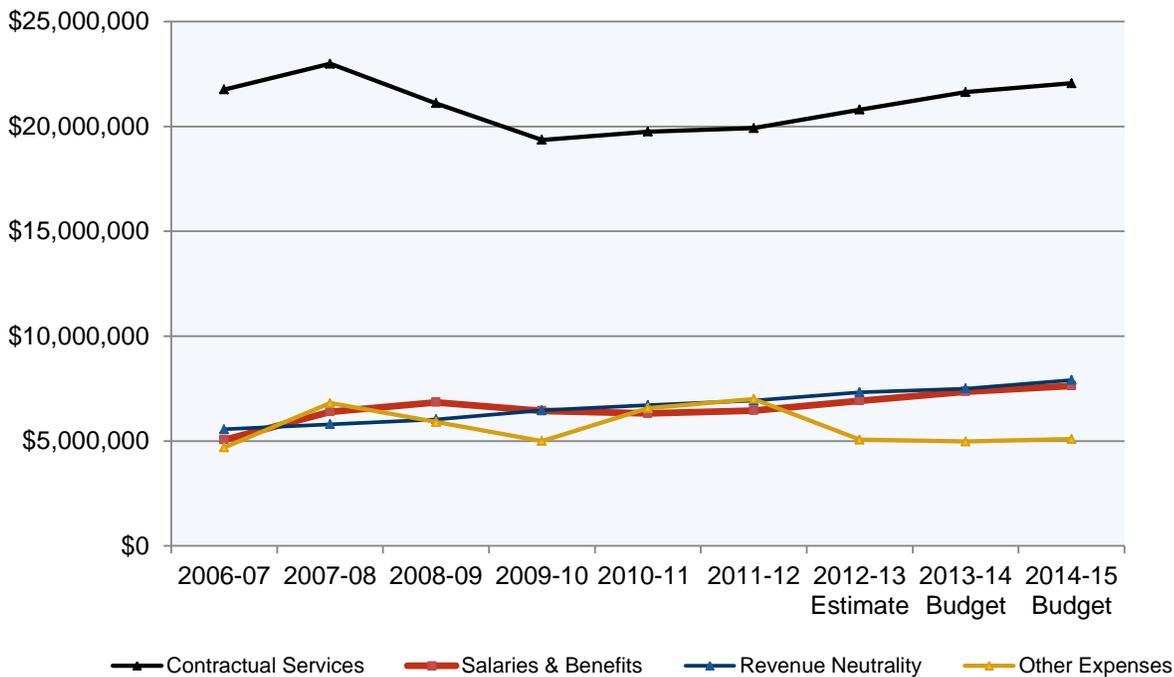
Fine revenue continues to increase as the City places an ever increasing focus on code enforcement in our housing stock and neighborhoods.

Use of money and property includes rent income, interest income, and other investment income. This category has been in a continual decline through the recession and we don't expect significant increases until interest rates start to rise.

MAJOR EXPENSES

The largest expenditure category in the General Fund is contractual services. One of the ways in which the City maintains the ability to quickly respond to changing economic conditions is its heavy reliance on contract staff instead of direct employees. The use of contract staff affords us the ability to quickly ramp up or down, as needed. The largest component of contractual services is public safety. The City contracts with the County of Sacramento Sherriff's Department to staff our Police Department. We are currently dealing with rising costs of public safety personnel and are exploring our options for the provision of this service. As the black line below illustrates, our contractual services declined as we responded to the recession and is now slowly increasing, mostly due to the increased cost of public safety.

General Fund Expenditures



	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13 Estimate	2013-14 Budget	2014-15 Budget
Contractual Services	\$21,766,629	\$22,997,001	\$21,106,592	\$19,359,379	\$19,754,204	\$19,921,829	\$20,800,700	\$21,642,700	\$22,065,300
Salaries & Benefits	\$5,054,435	\$6,392,287	\$6,842,011	\$6,441,340	\$6,311,306	\$6,450,650	\$6,915,100	\$7,351,200	\$7,634,700
Revenue Neutrality	\$5,554,492	\$5,796,888	\$6,029,814	\$6,460,226	\$6,714,615	\$6,923,884	\$7,323,400	\$7,500,000	\$7,910,000
Other Expenses	\$4,690,500	\$6,809,110	\$5,909,588	\$4,994,096	\$6,572,178	\$7,004,908	\$4,977,000	\$4,978,600	\$5,092,300

Our next highest expense category is salaries and benefits. Controlling salaries and benefits costs, while still remaining an attractive employer is a challenge facing all government entities. The City has implemented a combination of short term and long term solutions to control this cost through the recession and into the future. We implemented ten furlough days in fiscal year 2010-11, reduced them to five days for fiscal year 2011-12 and eliminated them for fiscal year 2012-13 and beyond. We have phased in increases to the portion of the employee retirement contribution paid by the employee. As of fiscal year 2012-13 our employees pay 100% of the employee retirement contribution.

Whenever a new city in California incorporates, it is required to share a portion of its property tax revenue with the county. The purpose of the requirement is to protect counties when cities incorporate and counties lose revenues from high tax areas. The payment is commonly referred to as "Revenue Neutrality." The

City of Rancho Cordova's Revenue Neutrality payment increases by 2% to 4% each year until the final payment is made in fiscal year 2027-2028.

Other expenses include a myriad of expenses that are individually immaterial to the financial condition of the City. As a whole they are budgeted to decrease by 1.7% in fiscal year 2013-14 from the previous year and increase by 2.2% in fiscal year 2014-15.

(This page intentionally left blank)

GENERAL FUND

The General Fund is the largest of the City's operating funds, accounting for all financial resources except those required to be accounted for in another fund. Its revenues and expenditures are outlined in this section.

ADOPTED FISCAL YEARS 2013-15 BUDGET GENERAL FUND		
	FY 13/14	FY 14/15
Beginning Fund Balance (est)	\$ 26,640,284	\$ 26,651,984
Revenues:		
Taxes	31,715,200	32,869,600
Licenses & Permits	4,169,900	4,431,900
Fines & Forfeitures	1,466,400	1,431,200
Use of Money & Property	703,300	718,200
Intergovernmental	494,600	481,200
Charges for Services & Other Revenues	2,942,300	2,774,700
Total Revenues	41,491,700	42,706,800
Other Sources:		
Transfers In	682,900	739,300
Proceeds from Debt	-	-
Total Other Sources	682,900	739,300
Total Revenues & Other Sources	\$ 42,174,600	\$ 43,446,100
Expenditures:		
Salaries	4,926,200	5,131,700
Benefits	2,425,000	2,503,000
Operations	25,765,500	26,234,900
Capital Outlay	199,600	158,000
Capital Improvements	-	-
Total Expenditures	33,316,300	34,027,600
Other Uses:		
Transfers Out	1,332,200	1,484,300
Revenue Neutrality	7,500,000	7,910,000
Principal & Interest	14,400	13,800
Total Other Uses	8,846,600	9,408,100
Total Expenditures & Other Uses	\$ 42,162,900	\$ 43,435,700
Surplus/(Deficit)	11,700	10,400
Fund Balance (est)	\$ 26,651,984	\$ 26,662,383

GENERAL FUND SUMMARY

	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimated Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Beginning Fund Balance	\$26,401,113	\$25,146,311	\$25,775,079	\$26,249,384	\$26,249,384	\$26,640,284	\$26,651,984
Revenues:							
Property Taxes							
Property Taxes - Secured - Current	7,367,601	7,042,851	6,712,499	6,262,000	6,906,000	6,992,300	7,202,100
Property Taxes - Unsecured - Current	351,141	308,117	317,094	247,000	-	-	-
Property Taxes - Supplemental	60,464	21,777	5,182	10,000	-	-	-
Property Taxes - Secured/Unsecured - Prior	327,900	216,036	153,938	137,000	-	-	-
Property Taxes - Motor Vehicle In-Lieu	4,881,275	4,667,214	4,838,729	4,646,000	4,760,000	4,819,500	4,964,100
Total Property Taxes	12,988,381	12,255,995	12,027,442	11,302,000	11,666,000	11,811,800	12,166,200
Other Taxes							
Sales Tax In-Lieu Annexation Area	-	-	818,492	-	712,000	823,000	892,000
Sales Tax In-Lieu	1,997,612	2,230,770	2,822,749	3,598,000	2,981,500	3,127,000	3,255,500
Sales Tax	6,827,201	7,986,734	7,085,928	7,164,000	7,335,000	7,582,000	7,961,000
Sales Tax Annexation Area	-	1,749,623	2,844,333	2,825,000	3,293,000	3,568,000	3,746,500
Sales Tax Annexation Area Sharing	-	(799,402)	(2,216,896)	(2,011,000)	(2,424,000)	(2,719,500)	(2,898,900)
Transient Occupancy Tax	1,821,607	1,853,247	2,013,786	2,040,000	2,065,000	2,110,000	2,151,200
Transient Occupancy Tax Annexation Area	-	1,490,016	1,674,931	1,730,000	1,790,000	1,916,000	1,954,000
Transient Occupancy Tax Annex Area Sharing	-	(828,398)	(1,062,962)	(1,290,000)	(1,342,500)	(1,437,000)	(1,465,500)
Utility Users Taxes	2,177,275	2,623,314	3,329,396	3,544,000	3,300,000	3,378,000	3,410,000
Utility Users Taxes Annexation Area	-	204,000	204,816	206,000	206,000	208,000	210,000
Utility Users Taxes Annex Area Sharing	-	(114,750)	(153,612)	(155,000)	(155,000)	(156,000)	(158,000)
Homeowners' Subventions	112,617	110,269	109,264	110,000	110,000	110,000	110,000
Police Tax	911,883	984,173	1,051,840	1,076,800	1,076,800	1,171,900	1,230,600
Property Transfer	145,555	173,973	217,172	150,000	150,000	180,000	200,000
Other Taxes	-	-	-	110,000	-	42,000	105,000
Total Other Taxes	13,993,749	17,663,571	18,739,237	19,097,800	19,097,800	19,903,400	20,703,400
Franchise Fees							
Metro Cable Franchise Fee	485,079	515,948	503,061	475,000	475,000	475,000	475,000
Residential Waste Franchise Fee	461,448	460,469	476,048	434,000	434,000	444,000	444,000
Commercial Waste Franchise Fee	285,441	491,638	423,699	890,000	890,000	627,000	827,000
PG&E Franchise Fee	60,544	67,208	90,389	83,000	83,000	83,000	83,000
Other Franchise Fee	67,157	74,069	87,606	70,000	70,000	85,000	85,000
Total Franchise Fees	1,359,669	1,609,331	1,580,803	1,952,000	1,952,000	1,714,000	1,914,000
Licenses, Permits and Fees							
Animal Licenses	60,402	74,705	60,572	50,000	50,000	60,000	60,000
Alarm Permits	37,300	36,244	34,953	35,000	35,000	30,000	30,000
General Business License	136,029	224,199	238,907	230,000	250,000	265,000	270,000
Special Business License	26,325	32,895	32,684	31,000	32,000	34,000	35,000
Employee Permits	17,680	25,344	22,413	22,000	20,000	20,000	20,000
Tobacco License	-	10,824	9,463	7,000	10,000	10,000	10,000
Rental Housing Bus. License	-	52,643	147,542	140,000	140,000	140,000	140,000
Licenses - Other	6,880	38,300	4,180	9,000	9,000	9,000	9,000
Building Permits	1,134,847	746,450	780,556	600,000	800,000	1,000,000	1,000,000
Commercial Building Permits	451,554	648,838	736,127	650,000	600,000	600,000	650,000
Engineering Permits	700	-	-	-	-	-	-
Other Permits	15,751	21,044	16,863	58,600	18,600	17,900	17,900
Planning Fees	8,260	13,934	21,591	10,200	22,400	20,900	20,900
City Hall Rental Fees	51,464	60,313	68,574	60,000	60,000	60,000	65,000
Street Sweeping Fees	189,711	178,097	180,638	185,000	185,000	183,000	183,000
Passports	12,287	13,255	-	-	-	-	-
Other Fees	10,411	5,504	40,080	133,400	56,000	6,100	7,100
Total Licenses, Permits and Fees	2,159,601	2,182,589	2,395,143	2,221,200	2,288,000	2,455,900	2,517,900

GENERAL FUND SUMMARY (CONT.)

	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimated Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Fines and Forfeitures							
Traffic Citations	314,704	323,824	317,853	444,000	385,000	675,200	640,000
Criminal Fines	1,088	1,152	2,317	1,500	5,500	1,200	1,200
Parking Fines	201,595	231,104	202,325	157,000	170,000	175,000	175,000
False Alarm Fines	40,235	52,899	34,413	60,000	60,000	50,000	50,000
Code Enforcement Fines	168,002	302,409	258,222	370,000	447,200	300,000	300,000
Other Fines	<u>337,392</u>	<u>323,772</u>	<u>267,689</u>	<u>249,000</u>	<u>246,600</u>	<u>265,000</u>	<u>265,000</u>
Total Fines and Forfeitures	1,063,016	1,235,159	1,082,819	1,281,500	1,314,300	1,466,400	1,431,200
Use of Property							
Real Property Leases	610,558	393,225	431,717	486,400	489,000	602,100	614,200
LAI F Investment Earnings	23,721	21,120	9,243	5,000	5,000	4,500	5,000
CAMP Investment Earnings	154,753	114,929	63,660	60,000	45,000	48,000	50,000
MBIA Investment Earnings	112,969	81,895	40,039	50,000	35,000	38,000	40,000
Other Investment Earnings	166,990	514,199	81,344	86,000	112,900	10,700	9,000
Gain on Sale of Investments	-	(391,068)	(109,194)	-	-	-	-
Total Use of Money & Property	1,068,991	734,300	516,809	687,400	686,900	703,300	718,200
Intergovernmental							
Sacramento County Intergovernmental	170,018	7,466	-	431,000	433,000	330,600	332,200
Intergovernmental Other Receipts	-	418	-	45,200	-	55,000	55,000
Mandated Cost Recovery	26,639	16,407	13,291	-	18,500	21,000	21,000
MVLF Direct Payments	203,927	156,739	174,221	30,000	33,900	33,000	33,000
MVLF Bump	509,673	-	-	-	-	-	-
Grants	-	193,193	249,908	-	80,000	-	-
Pass Throughs	1,050	142	44,655	-	50,000	40,000	40,000
Other Intergovernmental Receipts	-	-	-	-	55,000	15,000	-
Total Intergovernmental	911,307	374,365	482,075	506,200	670,400	494,600	481,200
Charges for Services							
Legal Cost Recovery	264,990	313,036	308,867	297,100	145,700	180,600	203,900
Planning Cost Recovery	719,275	1,222,139	526,132	645,200	456,900	340,400	411,500
Workers' Compensation Cost Recovery	14,090	-	-	-	-	-	-
Administrative Cost Recovery	-	-	44,895	-	15,000	51,500	-
Public Works Cost Recovery	271,874	216,065	169,475	190,000	225,000	210,000	210,000
Other Cost Recovery	2,311	102,138	52,825	376,100	370,800	450,700	452,700
Cost Recovery Labor	240,981	251,413	175,406	272,100	272,100	441,900	416,900
Overhead	1,190,929	978,331	1,942,289	752,500	678,200	831,200	831,200
Police - DUI	-	-	-	-	-	-	-
Police Reports	13,230	14,735	15,510	15,000	12,000	12,000	12,000
Police - Restitution	-	-	-	-	-	-	-
Police - Towing Administration	68,251	99,629	108,172	100,000	95,000	100,000	100,000
Police - Towing Rotational	122,373	133,715	93,405	91,200	96,000	96,000	96,000
Other Charges for Services	391	34	126	-	-	-	-
Pass Through - Tickets	(48)	-	-	-	-	-	-
Total Charges for Services	2,908,645	3,331,235	3,437,102	2,739,200	2,366,700	2,714,300	2,734,200
Other Revenue							
Miscellaneous Revenue Other	291,672	364,978	338,600	52,900	53,800	78,000	40,500
Donations	80	196	18	-	-	-	-
Gain on Disposal of Assets	-	-	-	-	-	150,000	-
Debt Proceeds	-	55,365	-	-	-	-	-
Total Other Revenues	291,752	420,539	338,618	52,900	53,800	228,000	40,500
Transfers In	<u>746,412</u>	<u>173,986</u>	<u>175,528</u>	<u>419,700</u>	<u>397,200</u>	<u>682,900</u>	<u>739,300</u>
Total Revenues & Other Sources	37,491,522	39,981,071	40,775,576	40,259,900	40,493,100	42,174,600	43,446,100

GENERAL FUND SUMMARY (CONT.)

	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimated Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Expenditures:							
Legislative:							
City Council	303,255	296,068	331,080	322,200	313,200	368,700	362,300
Boards & Commissions	238,598	272,369	250,000	250,900	250,900	401,700	421,200
City Attorney	781,307	739,505	969,227	672,800	733,700	603,000	594,000
City Clerk	364,755	347,762	288,464	290,600	285,800	297,600	308,500
Elections	2,458	34,216	116	32,200	28,600	2,800	33,100
Total Legislative	<u>1,690,372</u>	<u>1,689,920</u>	<u>1,838,887</u>	<u>1,568,700</u>	<u>1,612,200</u>	<u>1,673,800</u>	<u>1,719,100</u>
General Government:							
City Manager	988,940	896,711	1,010,863	924,900	948,000	985,300	958,500
Administrative Support	386,324	323,883	362,021	368,900	366,200	381,300	386,300
Communications	318,211	326,273	366,277	464,100	531,000	561,600	430,700
Human Resources	393,166	434,469	449,042	470,000	491,600	496,400	526,100
Finance	1,162,785	1,052,542	1,095,104	1,135,900	1,177,600	1,167,800	1,260,700
Information Technology	798,952	737,685	823,464	830,600	821,800	1,085,800	1,034,200
Risk Management	208,513	190,928	185,074	206,300	182,500	191,600	201,200
Total General Government	<u>4,256,891</u>	<u>3,962,491</u>	<u>4,291,845</u>	<u>4,400,700</u>	<u>4,518,700</u>	<u>4,869,800</u>	<u>4,797,700</u>
Public Safety:							
Police	15,108,810	15,184,269	15,514,247	16,487,500	16,206,500	17,005,900	17,566,700
Community Prosecutor	-	-	-	-	-	57,500	57,500
Total Public Safety	<u>15,108,810</u>	<u>15,184,269</u>	<u>15,514,247</u>	<u>16,487,500</u>	<u>16,206,500</u>	<u>17,063,400</u>	<u>17,624,200</u>
Community Development:							
Planning	1,403,239	1,803,598	1,210,244	1,302,600	1,201,000	1,243,500	1,245,400
Building & Safety	1,170,730	1,048,289	1,154,989	1,053,100	1,092,000	1,282,500	1,291,500
Facilities Management	1,294,837	1,301,975	1,165,744	1,238,000	1,391,800	1,334,600	1,375,000
Economic Development	363,059	329,620	434,176	526,800	621,000	877,800	898,200
Housing	23,391	28,006	145,090	173,200	178,500	188,300	214,600
Animal Services	534,584	459,783	476,623	511,700	512,600	512,000	531,000
Code Enforcement	498,875	416,299	442,678	955,400	793,600	919,200	962,900
Total Community Development	<u>5,288,715</u>	<u>5,387,569</u>	<u>5,029,544</u>	<u>5,760,800</u>	<u>5,790,500</u>	<u>6,357,900</u>	<u>6,518,600</u>
Public Works	2,347,854	2,237,832	3,193,026	2,502,600	2,555,000	2,823,900	2,811,500
Non-Departmental	601,472	1,140,608	617,785	775,600	512,500	527,500	556,500
Total Expenditures	<u>29,294,115</u>	<u>29,602,689</u>	<u>30,485,334</u>	<u>31,495,900</u>	<u>31,195,400</u>	<u>33,316,300</u>	<u>34,027,600</u>
Other Uses:							
Transfers Out	1,500,701	3,034,999	2,497,892	1,483,700	1,569,700	1,332,200	1,484,300
Debt Service	-	-	12,671	13,700	13,700	14,400	13,800
Revenue Neutrality Payment	6,460,226	6,714,615	6,923,884	7,264,000	7,323,400	7,500,000	7,910,000
Total Other Sources	<u>7,960,927</u>	<u>9,749,614</u>	<u>9,434,447</u>	<u>8,761,400</u>	<u>8,906,800</u>	<u>8,846,600</u>	<u>9,408,100</u>
Total Expenditures & Other Uses	<u>37,255,041</u>	<u>39,352,303</u>	<u>39,919,781</u>	<u>40,257,300</u>	<u>40,102,200</u>	<u>42,162,900</u>	<u>43,435,700</u>
Extraordinary Item	-	-	381,490	-	-	-	-
Total Uses	<u>37,255,041</u>	<u>39,352,303</u>	<u>40,301,271</u>	<u>40,257,300</u>	<u>40,102,200</u>	<u>42,162,900</u>	<u>43,435,700</u>
Surplus/(Deficit)	<u>\$ 236,482</u>	<u>\$ 628,768</u>	<u>\$ 474,305</u>	<u>\$ 2,600</u>	<u>\$ 390,900</u>	<u>\$ 11,700</u>	<u>\$ 10,400</u>

LEGISLATIVE SUMMARY

DESCRIPTION

Through the Legislative function, the Mayor and City Council govern the City of Rancho Cordova by enacting and enforcing all laws and regulations concerning municipal affairs, subject to limitations and restrictions of the State constitution. The Council is supported by the City Attorney and the City Clerk and the following Boards and Commissions: Neighborhood Traffic Safety Committee, Building Board of Appeals, and Rancho Cordova Sister Cities Council.

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 1,413,013	\$ 1,363,274	\$ 1,529,859	\$ 1,269,600	\$ 1,464,700	\$ 1,493,100	\$ 1,512,600
Licenses, Permits & Fees	12,297	13,400	80	100	-	100	100
Chrgs for Services & Other Rev	265,062	313,247	308,948	299,000	147,500	180,600	206,400
Total Sources	1,690,372	1,689,921	1,838,887	1,568,700	1,612,200	1,673,800	1,719,100
Use of Funds:							
Salaries	234,127	234,990	206,393	212,700	208,800	209,400	214,300
Benefits	160,783	151,557	123,419	133,200	121,600	150,600	156,700
Operations	1,295,463	1,303,374	1,501,150	1,222,800	1,281,800	1,313,800	1,348,100
Capital Outlay	-	-	7,925	-	-	-	-
Total Uses	\$ 1,690,372	\$ 1,689,921	\$ 1,838,887	\$ 1,568,700	\$ 1,612,200	\$ 1,673,800	\$ 1,719,100

CITY COUNCIL

DESCRIPTION

The City Council consists of five representatives elected at large to four-year overlapping terms. Council Members must be residents of the City. The positions of Mayor and Vice Mayor are chosen by the City Council through policy direction determined by the City Council. The Mayor conducts the Council meetings and represents the City on ceremonial occasions.

The Council is the policy and legislative body of the City and formulates policies in response to the needs, values, and interests of the citizens of Rancho Cordova. The Council may also show community leadership in response to the needs, values, and interests of Rancho Cordovans.

The Council hires the City Manager and City Attorney and makes appointments to boards and commissions. The Council acts to influence local, regional, and state policies favorable to the City of Rancho Cordova through various action groups and organizations, including actively pursuing leadership roles in regional, state and national level advocacy and policy organizations.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Research and implement a program that provides seed funding for site-based mentoring programs in Rancho Cordova schools	\$40,000	\$30,000	
TOTAL DIRECT COSTS		\$40,000	\$30,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 303,255	\$ 296,068	\$ 331,080	\$ 322,200	\$ 313,200	\$ 368,700	\$ 362,300
Total Sources	303,255	296,068	331,080	322,200	313,200	368,700	362,300
Use of Funds:							
Salaries	30,000	30,000	30,000	30,000	30,800	30,000	30,000
Benefits	44,916	48,359	59,243	61,400	51,300	73,200	76,800
Operations	228,339	217,709	241,837	230,800	231,100	225,500	225,500
Special Projects						40,000	30,000
Total Uses	\$ 303,255	\$ 296,068	\$ 331,080	\$ 322,200	\$ 313,200	\$ 368,700	\$ 362,300

BOARDS AND COMMISSIONS

DESCRIPTION

Boards and Commissions provide advice to the City Council.

In order to streamline the development process now all land use projects come directly to the City Council. Two citizen committees continue to provide input on important issues when needed. The Neighborhood Traffic Safety (NTS) Committee prioritizes requests from residents for traffic calming measures installed on their streets. The Building Board of Appeals decides on appeals of orders, decisions, or determinations made by the Building Official relative to the application and interpretation of technical codes, including administrative citations issued for code enforcement violations.

This budget also includes funding for support to two non-profit organizations that extend the ability of the City to enhance capacity-building in the community. The non-profit Cordova Community Council provides community events and related volunteer management and fundraising. This budget anticipates an additional three-year grant renewal.

Additionally, the budget includes some support for the Rancho Cordova Sister Cities Council (RCSCC), a non-profit organization comprised of volunteers from the community dedicated to the value of people-to-people diplomacy and cultural, educational, and business exchanges. Our first sister city Turrialba, Costa Rica was formally recognized in a signing ceremony in conjunction with the City's fifth (5th) anniversary celebration on July 1, 2008.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Implement renewed three-year grant agreement with the Cordova Community Council for FY 2013-14 through 2016-17	\$400,000	\$420,000	
TOTAL DIRECT COSTS		\$400,000	\$420,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 238,598	\$ 272,369	\$ 250,000	\$ 250,900	\$ 250,900	\$ 401,700	\$ 421,200
Total Sources	238,598	272,369	250,000	250,900	250,900	401,700	421,200
Use of Funds:							
Salaries	12,600	11,400	-	-	-	-	-
Operations	225,998	260,969	250,000	250,900	250,900	1,700	1,200
Special Projects						400,000	420,000
Total Uses	\$ 238,598	\$ 272,369	\$ 250,000	\$ 250,900	\$ 250,900	\$ 401,700	\$ 421,200

CITY ATTORNEY

DESCRIPTION

The City Attorney's Office serves as general counsel to the City and the agencies and commissions it forms. The City Attorney's Office provides legal counsel, advice, negotiation support, and litigation. The office works on a day-to-day basis with the City Manager and City departments to facilitate compliance with critical laws, and to carry out the Council's goals and policy direction.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Percent of all contracts reviewed and revised within three business days	n/a	n/a	n/a	90%	90%	90%
Success rate in all litigation, including City initiated litigation	100%	100%	75%	100%	66%	66%
Creating major innovative or region-leading ordinance, legal service, or legal approach	2; Foreclosed property maintenance and vicious dog/pet overpopulation	1; Cardroom tax	2; Marijuana cultivation and tax	1; Community Prosecutor	1; Off-site signs	1

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Worked with Economic Development Department staff and management staff to outline, draft, and negotiate the finance agreement for the new entertainment center by which the City will partner with the developer in financing the project by a combination of land transfer and economic support.
- Navigated complex new legal requirements to “wind-down” the City’s Redevelopment Agency to successfully sell a former redevelopment property to Los Rios Community College District for a college campus, and protect former redevelopment dollars for local projects.
- Led the development of a new Community Prosecution Program that has the potential to address the most significant enforcement gaps in code enforcement and neighborhood services, including panhandling, graffiti and other violations of the Municipal Code.
- Wrote agreements and tax ordinances to generate new City revenues, including: (1) an annual tax on cardrooms; and (2) revenue agreement for digital freeway signs.

- Wrote ordinances to improve code enforcement and Growing Strong Neighborhoods program, including: (1) weapons policy for animal service officers (pending final authority from the Police Chief); (2) graffiti abatement; and (3) rental housing inspection.
- Continued to successfully protect the City from marijuana dispensaries by writing a moratorium on the establishment and operation of medical marijuana dispensaries, and successfully defended it in a lawsuit filed by a marijuana business.
- Crafted agreements and legal documents that will provide affordable housing and needed services to low-income veterans and residents at the Horizons senior housing project and Mather Veterans' Village projects.
- Negotiated and wrote franchise agreements and ordinance changes to improve City solid waste and water services, and provide franchise revenues to the City.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Complete approvals for one or more major project (Westborough, Rio del Oro, The Ranch and/or The Arboretum)	\$75,000	\$75,000	X
5	Legal review of environmental documents and approval for the Rancho Cordova Parkway Interchange Project; possible preparation for settlement negotiations to prevent litigation	\$40,000	TBD	X
5	Analyze, advocate and litigate for repayment of substantial sums owed to the City from the Former Redevelopment Agency (Rancho Cordova v. Matosantos)	\$40,000	\$40,000	X
6	Prepare additional contracts and legal documents for entertainment center	\$25,000	\$20,000	X
2	Complete a comprehensive sign code update; 1 st Amendment issues	\$25,000	\$25,000	X
5	Legal review and preparation of approval documents for the Folsom Boulevard Specific Plan to streamline regulations and to reflect current economic conditions	\$24,000		X
4	Legal advice for Sphere of Influence (SOI) expansion directed by Council	\$10,000	\$20,000	X
TOTAL DIRECT COSTS		\$239,000	\$180,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 516,317	\$ 426,469	\$ 660,360	\$ 375,700	\$ 588,000	\$ 422,400	\$ 390,100
Chrgs for Services & Other Rev	264,990	313,036	308,867	297,100	145,700	180,600	203,900
Total Sources	781,307	739,505	969,227	672,800	733,700	603,000	594,000
Use of Funds:							
Operations	781,307	739,505	969,227	672,800	733,700	364,000	414,000
Special Projects						239,000	180,000
Total Uses	\$ 781,307	\$ 739,505	\$ 969,227	\$ 672,800	\$ 733,700	\$ 603,000	\$ 594,000

CITY CLERK

DESCRIPTION

The City Clerk’s Office strives for exceptional responsiveness to the citizens of Rancho Cordova, our policy makers, colleagues, and fellow staff. Our forward thinking focus provides the framework for an open and neutral approach to conducting City Council meetings, recording and maintaining accurate City history, conducting impartial elections, making City business transparent and accessible, and efficient processing of administrative duties in accordance with applicable laws and regulations. We are committed to continually expanding our knowledge to better support the community we serve. We pride ourselves in being an innovative team with remarkable customer service.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Percentage of documents successfully retrieved during records retention audit	n/a	n/a	n/a	n/a	90%	95%
Percentage of public records requests processed within legal deadlines	n/a	n/a	n/a	100%	100%	100%
Percentage of City Council minutes approved without amendment	100%	100%	100%	100%	100%	100%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or are anticipated to be completed by the end of the fiscal year.

- Served as leaders in our community and our professional organizations by significant contributions at the state and regional level in the City Clerk Association of California (CCAC).
- Migrated the majority of management and the City Council away from paper agenda packets to electronic agenda packets.
- Continued to move records into our Electronic Document Management System (EDMS) so they can be searchable online.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Create electronic system for ensuring current certificates of insurance are maintained for all active contracts	\$5,000		
5	Ensure past council meetings and documents are listed in our agenda management system, Sire	Staff Time		
5	Assist other departments in utilizing EDMS	Staff Time		
TOTAL DIRECT COSTS		\$5,000	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 352,386	\$ 334,252	\$ 288,303	\$ 290,500	\$ 285,700	\$ 297,500	\$ 308,400
Licenses, Permits & Fees	12,297	13,400	80	100	-	100	100
Chrgs for Services & Other Rev	73	111	81	-	100	-	-
Total Sources	364,755	347,763	288,464	290,600	285,800	297,600	308,500
Use of Funds:							
Salaries	191,527	193,590	176,393	182,700	178,000	179,400	184,300
Benefits	115,866	103,198	64,176	71,800	70,300	77,400	79,900
Operations	57,362	50,975	39,970	36,100	37,500	35,800	44,300
Special Projects						5,000	
Capital Outlay	-	-	7,925	-	-	-	-
Total Uses	\$ 364,755	\$ 347,763	\$ 288,464	\$ 290,600	\$ 285,800	\$ 297,600	\$ 308,500

ELECTIONS

DESCRIPTION

The City Clerk is responsible for the overall administration of all municipal elections and serves as the Elections Official and has the statutory responsibility to administer council candidate elections, process initiatives, referendums, and recall petitions filed by the electorate in accordance with provisions of the California Elections Code.

The citizens of Rancho Cordova elect their City Council Members every two years in even-numbered years. Full Council Member terms are four years in duration with terms staggered so that two Council Member seats are voted on during an election year and three seats are voted on two years later. The electorate has opted to have five directly-elected Council Members at large.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Voter turnout	58.9%	n/a	71.39%	n/a	74.4%	n/a

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Assisted in the provision of educational materials to ensure that our citizens were aware of candidates and measures on the November 2012 ballot.
- Coordinated the November 2012 election for City Council Candidates and Measure L.
- Created a well-defined, easy to maneuver and transparent process for City Council candidates. Streamlined education and access to information for candidates.
- Created a comprehensive orientation program for new City Council members to ensure that we can quickly and efficiently educate them on current policy, procedure and culture.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Coordinate the November 2014 election		\$30,000	
TOTAL DIRECT COSTS		\$0	\$30,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 2,458	\$ 34,116	\$ 116	\$ 30,300	\$ 26,900	\$ 2,800	\$ 30,600
Chrgs for Services & Other Rev	-	100	-	1,900	1,700	-	2,500
Total Sources	2,458	34,216	116	32,200	28,600	2,800	33,100
Use of Funds:							
Operations	2,458	34,216	116	32,200	28,600	2,800	3,100
Special Projects							30,000
Total Uses	\$ 2,458	\$ 34,216	\$ 116	\$ 32,200	\$ 28,600	\$ 2,800	\$ 33,100

GENERAL GOVERNMENT SUMMARY

DESCRIPTION

Through the General Government function, the City Manager implements the policies that are set by the City Council. Additionally, the City Manager acts as the Chief Executive/Administrative Officer of the City and is responsible for the day-to-day administration of the City's business. The General Government function also includes Public Information and Legislative Affairs, Human Resources, Administrative Support, Finance, Information Technology, and Risk Management.

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 3,679,284	\$ 3,270,036	\$ 3,552,527	\$ 3,648,500	\$ 3,731,800	\$ 4,226,500	\$ 4,145,500
Licenses, Permits & Fees	186,914	384,205	455,189	439,000	461,000	478,000	484,000
Use of Money & Property	-	-	7	-	1,900	-	-
Intergovernmental	-	-	50	45,200	55,000	55,000	55,000
Chrgs for Services & Other Rev	-	305,445	294,115	6,000	7,000	8,000	8,000
Total Revenues	3,866,198	3,959,686	4,301,888	4,138,700	4,256,700	4,767,500	4,692,500
Other Sources:							
Transfers In	390,693	2,803	2,628	275,700	275,700	116,700	119,000
Total Other Sources	390,693	2,803	2,628	275,700	275,700	116,700	119,000
Total Sources	4,256,891	3,962,489	4,304,516	4,414,400	4,532,400	4,884,200	4,811,500
Use of Funds:							
Salaries	1,976,587	1,877,005	2,088,963	2,110,500	2,139,600	2,181,600	2,221,300
Benefits	867,423	784,281	744,844	846,100	841,400	856,200	877,700
Operations	1,255,289	1,150,863	1,326,766	1,437,900	1,511,500	1,739,500	1,635,700
Capital Outlay	157,592	150,340	131,272	6,200	26,200	92,500	63,000
Total Expenditures	4,256,891	3,962,489	4,291,845	4,400,700	4,518,700	4,869,800	4,797,700
Other Uses:							
Principal & Interest	-	-	12,671	13,700	13,700	14,400	13,800
Total Other Uses	-	-	12,671	13,700	13,700	14,400	13,800
Total Uses	\$ 4,256,891	\$ 3,962,489	\$ 4,304,516	\$ 4,414,400	\$ 4,532,400	\$ 4,884,200	\$ 4,811,500

CITY MANAGER

DESCRIPTION

The City Manager's role is to leverage available resources, whether fiscal, social, or political, towards uses with maximum benefit to the community. In doing so, he or she spurs the organization to accomplish Council goals and citizen satisfaction by providing strong administrative leadership and fostering successful working relationships between the City Council, the public and the staff. The strength and breadth of the City Manager's leadership is often described as coming more from the role as a broker, facilitator, catalyst or educator rather than from the specific delivery of services. The City Manager and staff pursue excellence and professionalism both internally among City departments and externally with partners, aiming for a robustly healthy, sustainable and livable community.

In that quest, the City's Chief Executive Officer and staff work purposefully with community partners thought of as "legs" on a stool or table, requiring all to be secure and strong. In some respects, the City Manager sets the table, no matter how many public agencies, non-profits, or other organizations and individuals comprise the legs of the table.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Biennial survey of residents resulting in percentage satisfied with quality of life in Rancho Cordova	81%	n/a	83%	n/a	85%	n/a

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Continued innovative strategies to improve Rancho Cordova's image, including supporting community events, the Sacramento Children's Museum, receiving City awards, etc.
- Actively supported the interdisciplinary work of the Growing Strong Neighborhoods (GSN) Initiative and team, particularly communications, community outreach and civic engagement.
- Leveraged community assets by continuing to collaboratively assist community partners such as Cordova Recreation and Park District (CRPD), school districts, and community-based organizations.
- Continued to safeguard the public's funds by monitoring and maintaining a balanced budget.
- Completed the process of reviewing City development impact fees and infrastructure standards with the development community, which resulted in significantly lower fees while still providing for high quality infrastructure and facilities.

- Partnered with Los Rios Community College District to bring a community college to Folsom Boulevard in the next few years.
- Ensured City Hall complex is now fully leased with a mix of public sector, private sector and not-for-profit organizations, adding CRPD and Rancho Cordova Travel and Tourism Corporation this fiscal year.
- Explored options for adjusting the revenue neutrality payment schedule with the County of Sacramento.
- Provided leadership for a community-based grants group collaboratively focused on capturing grant funding for Rancho Cordova organizations as well as brokering grant information within the Sacramento region.
- Complete renegotiation of contract for police services.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Complete a biennial resident satisfaction survey	\$35,000		
4	Explore next steps in defining the City's future sphere of influence for annexation	Staff Time		
1	Define criteria used to secure placement on Money Magazines "Best Places to Live In" list by 2023	Staff Time		
1	Act as a host community for two International Fellows through the International City/County Management Association (ICMA)	\$5,000		
TOTAL DIRECT COSTS		\$40,000	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 988,940	\$ 886,019	\$ 1,003,254	\$ 924,900	\$ 946,100	\$ 985,300	\$ 958,500
Use of Money & Property	-	-	-	-	1,900	-	-
Chrgs for Services & Other Rev	-	10,690	7,609	-	-	-	-
Total Sources	988,940	896,709	1,010,863	924,900	948,000	985,300	958,500
Use of Funds:							
Salaries	558,654	522,066	577,529	543,500	547,600	555,600	560,000
Benefits	207,898	177,654	183,243	190,500	193,300	200,600	206,100
Operations	222,388	196,989	250,091	190,900	207,100	189,100	192,400
Special Projects						40,000	
Total Uses	\$ 988,940	\$ 896,709	\$ 1,010,863	\$ 924,900	\$ 948,000	\$ 985,300	\$ 958,500

ADMINISTRATIVE SUPPORT

DESCRIPTION

The Administrative Support Division is made up of an award-winning customer service specialist, master jugglers, gatekeepers, travel coordinators, software savvy gurus, dedicated interns, and friendly faces. Our job is to provide high-level administrative and clerical assistance to the City Manager’s Office, City Council, and several City departments (Finance, Information Technology, and Human Resources).

Each day is unique and fun! A special focus for this veteran team is the coordination and utilization of resources to accomplish daily, weekly, monthly, and annual tasks. Responsibilities of this division include: leadership, meeting preparation and coordination, planning and prioritizing, problem solving, travel arrangements, conference registration and coordination, minute-taking, follow-up, reception coverage, and excellent internal and external customer service. We make it our business to take care of the minutia so that our managers have the freedom to concentrate on the organization’s top priorities.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Provide Comcate reports/updates to the City Council via the Friday memo	n/a	n/a	n/a	n/a	Quarterly	Quarterly
Internal customer satisfaction	n/a	n/a	n/a	n/a	85%	85%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Delivered four presentations about the important roles that administrative professionals play in today’s 21st century workplace.
- Partnered with all city departments to add file names and file locations in the footer to all regularly used city documents.
- All members of the Administrative Support Division served on the Technology Tribe or served as champions in partnership with the Technology Tribe for technologies such as Comcate, Social Media, and TrackIT. We used, promoted, and reported back to the management team and/or the City Council on various technologies.
- Organized the first floor Supply/Copy Room so that it mirrored the second floor Supply/Copy Room providing all employees easy access to office supplies needed to complete projects in an efficient and timely manner.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Secure leadership positions within the International Association of Administrative Professionals at the state and local level	Staff Time/\$2,000	Staff Time/\$2,000	
1	Explore opportunities with Los Rios Community College to begin an internship program with the City of Rancho Cordova	Staff Time		
1, 3	Partner with Information Technology and the Communications Departments to add and staff a "Live Help" feature to our City website	Staff Time		
1	Integrate a professional development training series into the existing comprehensive training program for the interns, temporary support staff, and internal staff to further increase their administrative, professional, and communication skills	Staff Time		X
1	Create a "How to Guide" for new employees with instructions on office procedures, office equipment, internal forms and community resources	Staff Time		
1	Write and publish two articles in two different professional publications related to the profession of administrative professionals	Staff Time	Staff Time	
TOTAL DIRECT COSTS		\$2,000	\$2,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 386,324	\$ 323,885	\$ 361,252	\$ 368,900	\$ 366,200	\$ 381,300	\$ 386,300
Chrgs for Services & Other Rev	-	-	769	-	-	-	-
Total Sources	386,324	323,885	362,021	368,900	366,200	381,300	386,300
Use of Funds:							
Salaries	229,781	200,034	242,262	236,600	242,000	249,000	253,700
Benefits	129,007	103,500	97,547	105,700	104,800	106,900	107,200
Operations	27,537	20,351	22,212	26,600	19,400	23,400	23,400
Special Projects						2,000	2,000
Total Uses	\$ 386,324	\$ 323,885	\$ 362,021	\$ 368,900	\$ 366,200	\$ 381,300	\$ 386,300

PUBLIC INFORMATION AND LEGISLATIVE AFFAIRS

DESCRIPTION

The Public Information and Legislative Affairs Department, within the City Manager's Office, builds community pride by communicating the many activities, services and accomplishments of the City of Rancho Cordova, its elected officials, staff and community leaders. The department also leads efforts to build and maintain relationships with local, state, and federal representatives and agencies, and advocacy for both funding pursuits and legislative issues.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Average number of positive stories produced or facilitated per week	n/a	7	7.6	7.7	7.8	8
Number of legislative/advocacy contacts with local, state, and federal agencies to advance Rancho Cordova's platform and projects	n/a	n/a	60	72	84	84
Number of followers on social media sites	n/a	n/a	n/a	1,620 Facebook 348 Twitter	1,885 Facebook 613 Twitter	2,155 Facebook 883 Twitter

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Redesigned the City website for a more attractive, dynamic and user-friendly site.
- Ensured high visibility for the efforts of the Growing Strong Neighborhoods initiative.
- Participated in the Cap-to-Cap federal advocacy program through the Sacramento Metro Chamber of Commerce.
- Worked with various partner agencies in projects for the benefit of the Rancho Cordova community (e.g., the California Capital Airshow).
- Prepared and recommended the FY 2012-13 legislative platform and project list for federal advocacy to the City Council.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Manage the tenth (10 th) anniversary celebration	\$93,800		X
1	Complete citywide branding effort and begin implementation	\$65,900	\$5,000	X
1	Media training for City Council and staff		\$10,000	
1	City website redesign		\$10,000	
TOTAL DIRECT COSTS		\$159,700	\$25,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 318,211	\$ 326,272	\$ 365,867	\$ 464,100	\$ 531,000	\$ 561,600	\$ 430,700
Chrgs for Services & Other Rev	-	-	410	-	-	-	-
Total Sources	318,211	326,272	366,277	464,100	531,000	561,600	430,700
Use of Funds:							
Salaries	80,432	100,161	109,889	106,000	106,000	124,700	128,200
Benefits	39,368	42,670	50,021	53,800	55,200	52,300	54,800
Operations	198,412	183,441	206,367	304,300	369,800	224,900	222,700
Special Projects						159,700	25,000
Total Uses	\$ 318,211	\$ 326,272	\$ 366,277	\$ 464,100	\$ 531,000	\$ 561,600	\$ 430,700

HUMAN RESOURCES

DESCRIPTION

The Human Resources Department plays a major role in creating a collaborative team of City employees, interns, and contract staff that provide high quality service to the community. The department takes great pride in helping recruit employees who are up to the challenge of creating something different, who think beyond the traditional boundaries of “how it’s always been done,” who want to make a difference, to be creative, and to have fun while they do it.

Through award winning human resources programs, we strive to orient, retain and engage the City's talented workforce so staff can focus on key City initiatives and community needs. We seek to sustain employee trust and motivation through effective communications, fair policies, professional development opportunities, staff recognition, accurate and timely payroll, and competitive benefits. To inspire camaraderie, respect and high productivity, Human Resources maintains a work culture nationally recognized for being a Great Place to Work®.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Customer satisfaction	92%	-	97%	-	>95%	-
Workers compensation claims	1	2	1	0	1	1
Workers compensation cost of claims	\$243	\$1,222	\$340	\$0	<\$1,000	<\$1,000
Retention percentage	97%	93%	97%	98%	>95%	>95%
Interns utilized	13	16	17	14	14	14



PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Attained national recognition in Fortune Magazine as a Great Place to Work!
- Implemented a comprehensive online performance management system.

- Revised CalPERS benefits to require employees to pay the full member contribution prior to pension reform legislation.
- Implemented a comprehensive Injury and Illness Prevention program.
- Completed a Total Compensation Study to assess where we stand in our market.
- Established a comprehensive records retention policy.
- Successfully responded to a CalPERS audit.
- Conducted an audit of personnel records.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Promote broad skills and leadership development by contracting with experts for in house training	\$10,000		
5	Implement electronic files in SIRE	\$5,500		
5	Provide coaching and programs to advance organizational development that increase productivity		\$10,000	
5	Review compensation models to determine if a different model would be more effective		\$1,500/Staff Time	
1	Generate at least one positive story that highlights the productive results of our City team	Staff Time	Staff Time	
5	Train City employees on creating SMART goals in support of the City's 10-year vision	Staff Time		
5	Develop and implement a workforce planning process to incorporate with our succession planning	Staff Time		X
5	Evaluate technologies to allow employees to input benefit changes and master data updates		Staff Time	
TOTAL DIRECT COSTS		\$15,500	\$11,500	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 393,166	\$ 434,467	\$ 448,819	\$ 470,000	\$ 491,600	\$ 496,400	\$ 526,100
Chrgs for Services & Other Rev	-	-	223	-	-	-	-
Total Sources	393,166	434,467	449,042	470,000	491,600	496,400	526,100
Use of Funds:							
Salaries	243,518	249,044	272,642	262,500	275,400	270,800	274,800
Benefits	100,982	104,687	98,845	103,800	106,300	110,400	113,700
Operations	48,666	80,736	77,555	103,700	109,900	99,700	126,100
Special Projects						15,500	11,500
Total Uses	\$ 393,166	\$ 434,467	\$ 449,042	\$ 470,000	\$ 491,600	\$ 496,400	\$ 526,100

FINANCE

DESCRIPTION

The Finance Department is responsible for the fiscal affairs of the City. This includes cash and debt management, implementing policies for the procurement of goods and services, collecting and disbursing money, recording all transactions, preparing and maintaining the budget and general ledger, long range fiscal planning, and safeguarding the financial assets and financial records of the City. In addition to providing fiscal management, the department administers the Business License Program.

As the steward of public funds we serve the citizens and businesses within the City of Rancho Cordova, and other members of the public interested or vested in our financial success. We also are an internal service provider to the other City Departments. We use a fun and collaborative approach to fulfill our responsibilities and are proud of the fiscal results we have achieved for the City.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Manage General Fund to ensure operating surplus achieved	\$236,482	\$628,768	\$474,305	\$500,000	\$122,600	\$104,300
Overall internal customer satisfaction rating	n/a	n/a	79%	82%	82%	82%
General Fund revenue budget to actual variance	3.1%	1.8%	2.9%	.5%	<3%	<3%
Number of findings from annual audit of federal grants	2	1	2	0	0	0

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Obtained voter approval for a Cardroom Tax Ordinance that should generate in excess of \$100,000 per year for the General Fund.
- Retooled the Annual Citizens' Financial Report as a four page insert in the City Views newsletter.
- Implemented updated Capital Facilities Nexus Study thereby lowering the Capital Facilities Impact fee.
- Worked to finalize plans and agreements to build a state of the art entertainment center in Rancho Cordova.
- Completed a project accounting systems needs assessment.
- Conducted an audit of the utility providers to ensure that all utility providers are correctly assessing and remitting our Utility Users' Tax.

- Revised Finance Department records retention policy.
- Managed the refinance of the bonds in Community Facilities District 2003-1, yielding a district savings of \$2,464,055.
- Determine if an adjustment to the Rental Code Compliance Fee is necessary to ensure the Rental Housing Inspection Program is adequately funded.
- Implement system modifications to create the permit for Unattended Donation Boxes, as required by council ordinance

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Implement electronic filing of financial records, as prescribed by the Records Retention Policy.	\$10,000	\$10,000	X
5	Retain consultant to conduct master fee study and bring recommendations to City Council for fee adjustments		\$45,000	
5	Complete research on alternative project accounting systems to determine if a new system could better meet our needs.	Staff Time		
5	Utilize the Franchise Tax Board (“FTB”) City Business Tax Program to identify those businesses in Rancho Cordova that are not currently licensed.	Staff Time		X
TOTAL DIRECT COSTS		\$10,000	\$55,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 711,370	\$ 370,779	\$ 352,126	\$ 415,200	\$ 433,900	\$ 565,100	\$ 649,700
Licenses, Permits & Fees	186,914	384,205	455,189	439,000	461,000	478,000	484,000
Use of Money & Property	-	-	7	-	-	-	-
Intergovernmental	-	-	50	-	-	-	-
Chrgs for Services & Other Rev	-	294,755	285,104	6,000	7,000	8,000	8,000
Total Revenues	898,285	1,049,739	1,092,476	860,200	901,900	1,051,100	1,141,700
Other Sources:							
Transfers In	264,500	2,803	2,628	275,700	275,700	116,700	119,000
Total Other Sources	264,500	2,803	2,628	275,700	275,700	116,700	119,000
Total Sources	1,162,785	1,052,542	1,095,104	1,135,900	1,177,600	1,167,800	1,260,700
Use of Funds:							
Salaries	681,843	628,073	681,911	701,800	716,400	721,100	737,300
Benefits	323,479	283,300	245,690	288,000	289,600	292,100	298,700
Operations	157,463	141,169	167,503	146,100	171,600	144,600	169,700
Special Projects						10,000	55,000
Total Uses	\$ 1,162,785	\$ 1,052,542	\$ 1,095,104	\$ 1,135,900	\$ 1,177,600	\$ 1,167,800	\$ 1,260,700

INFORMATION TECHNOLOGY

DESCRIPTION

Information Technology (IT) is responsible for providing strategic technology direction, IT operational policies and standards and coordinating major City-wide initiatives including: IT project management, training, implementation of City-wide technologies and applications, and maintaining the City's public and internal GIS systems. Additionally, IT manages and supports all computer and network equipment, applications, telecommunications, and data security.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Help desk ticket response: - Extreme priority (30 min.) - High priority (4 hours) - All other priorities (24 hours)	n/a	n/a	n/a	n/a	100% 100% 100%	100% 100% 100%
Time to ticket resolution	n/a	n/a	n/a	n/a	24 Hours	24 Hours
Network uptime	n/a	n/a	n/a	99.99%	99.99%	99.99%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Implemented a mobile Device Management system and a Bring Your Own Device Policy to allow staff to use a variety of Mobile devices to access City systems.
- Installed and distributed the Microsoft Office 2010 and testing 2013 for deployment.
- Implemented agreement to sell IT services to CRPD.
- Built and released new City Hall Intranet on March 1, 2013.
- Implemented an Electronic Plan Review system allowing plans to be submitted electronically to the City for review and approval.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Complete Hansen 8 Upgrade (ISF) to create process efficiencies across multiple departments	\$300,000 *		X
5	Build new interface to Hansen 8 system for field building inspectors	\$50,000		X
5	Replace core network switches	\$20,000		
5	Contribute funds to regional 6" aerial photography effort for GIS	\$15,000		
5	Build public portal into records system to allow Building counter customer access to public documents	\$10,000		
5	Purchase and install new web filter	\$5,000		
5	Install LCD project monitor in Building Department		\$10,000	
5	Purchase and install field data collection devices for Public Works		\$10,000	
5	Evaluate and potentially replace printers in City Hall		\$5,000	
5	Upgrade printers in Animal Services and Code Enforcement vehicles		\$5,000	
TOTAL DIRECT COSTS		\$400,000	\$30,000	
Less Projects funded outside of General Fund (*)		(300,000)	\$0	
TOTAL DIRECT COSTS IN GENERAL FUND		\$100,000	\$30,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 672,760	\$ 737,686	\$ 836,135	\$ 799,100	\$ 780,500	\$ 1,045,200	\$ 993,000
Intergovernmental	-	-	-	45,200	55,000	55,000	55,000
Total Revenues	672,760	737,686	836,135	844,300	835,500	1,100,200	1,048,000
Other Sources:							
Transfers In	126,193	-	-	-	-	-	-
Total Other Sources	126,193	-	-	-	-	-	-
Total Sources	798,952	737,686	836,135	844,300	835,500	1,100,200	1,048,000
Use of Funds:							
Salaries	182,360	177,627	204,730	260,100	252,200	260,400	267,300
Benefits	66,689	72,470	69,498	104,300	92,200	93,900	97,200
Operations	392,311	337,249	417,964	460,000	451,200	539,000	576,700
Special Projects						100,000	30,000
Capital Outlay	157,592	150,340	131,272	6,200	26,200	92,500	63,000
Total Expenditures	798,952	737,686	823,464	830,600	821,800	1,085,800	1,034,200
Other Uses:							
Principal & Interest	-	-	12,671	13,700	13,700	14,400	13,800
Total Other Uses	-	-	12,671	13,700	13,700	14,400	13,800
Total Uses	\$ 798,952	\$ 737,686	\$ 836,135	\$ 844,300	\$ 835,500	\$ 1,100,200	\$ 1,048,000

RISK MANAGEMENT

DESCRIPTION

The objective of Risk Management is to minimize harm to the physical, human, and fiscal resources of the City while minimizing the total cost of risk to the City of Rancho Cordova.

Risk Management provides management and advice regarding all insurance operations for the City including review of insurance contract language to ensure the best liability protection for the city, coordination of information flow between the insurance providers and City personnel, advice on loss control and oversight on all open liability claims which are filed against the City.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Change in insurance premium costs	6.3%	-8.4%	-3.1%	-1.4%	< 5%	< 5%

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Serve on the CSAC Excess Insurance Authority Primary General Liability Committee	Staff Time		
5	Implement Subrogation Program to receive reimbursements for maintenance and repair costs caused from vehicle accidents and graffiti incidents	Staff Time		
TOTAL DIRECT COSTS		\$0	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 208,513	\$ 190,928	\$ 185,074	\$ 206,300	\$ 182,500	\$ 191,600	\$ 201,200
Total Sources	208,513	190,928	185,074	206,300	182,500	191,600	201,200
Use of Funds:							
Operations	208,513	190,928	185,074	206,300	182,500	191,600	201,200
Total Uses	\$ 208,513	\$ 190,928	\$ 185,074	\$ 206,300	\$ 182,500	\$ 191,600	\$ 201,200

(This page intentionally left blank)

PUBLIC SAFETY SUMMARY

DESCRIPTION

The Public Safety function is comprised of the budgets for the Rancho Cordova Police Department and the Community Prosecutor.

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 12,709,029	\$ 12,680,890	\$ 13,131,286	\$ 14,094,000	\$ 13,795,500	\$ 14,254,300	\$ 14,791,600
Taxes	911,883	984,173	1,051,840	1,076,800	1,076,800	1,171,900	1,230,600
Licenses, Permits & Fees	37,300	36,244	34,953	35,000	35,000	30,000	30,000
Fines & Forfeitures	880,071	896,267	801,172	887,500	855,500	1,151,400	1,116,200
Use of Money & Property	14,134	30,098	19,240	-	-	-	-
Intergovernmental	196,657	212,765	259,869	148,000	240,700	247,800	247,800
Chrgs for Services & Other Rev	218,064	248,079	215,887	206,200	203,000	208,000	208,000
Total Revenues	14,967,137	15,088,516	15,514,247	16,447,500	16,206,500	17,063,400	17,624,200
Other Sources:							
Transfers In	141,672	95,752	-	40,000	-	-	-
Total Other Sources	141,672	95,752	-	40,000	-	-	-
Total Sources	15,108,810	15,184,268	15,514,247	16,487,500	16,206,500	17,063,400	17,624,200
Use of Funds:							
Operations	15,108,810	15,184,268	15,514,247	16,487,500	16,206,500	17,063,400	17,624,200
Total Uses	\$ 15,108,810	\$ 15,184,268	\$ 15,514,247	\$ 16,487,500	\$ 16,206,500	\$ 17,063,400	\$ 17,624,200

POLICE DEPARTMENT

DESCRIPTION

The Rancho Cordova Police Department (RCPD) appreciates the support and mutual respect of the diverse community it serves. The general objectives of the Police Department are to promote and maintain order, public safety, and emergency services within the City through the most effective use of Department and community resources. RCPD is committed to making a difference by providing quality service to its citizens, nurturing an atmosphere of respect for all, maintaining a professional demeanor, and fostering a spirit of teamwork with the wide spectrum of public/ private agencies and the community.

METRICS

Metric	Description	FY 09-10 **	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Folsom Blvd public safety	* Part 1 violent crimes	90	82	71	67	66	62
	*Part 1 property crimes	189	168	162	215	211	200
	Calls for service	4,259	6,518	6,439	6,360	6,233	5,921
Lower crime to increase positive citywide image	*Part 1 violent crimes	383	390	341	381	373	355
	*Part 1 property crimes	2,122	2,020	2,022	2,176	2,132	2,026
	Citywide calls for service	29,640	37,882	38,961	38,652	37,879	35,985
Reduce traffic accidents	Fatal traffic and injury collisions	669	798	785	636	623	592

*Part 1 crimes include homicide, rape, robbery, aggravated assault, burglary, theft, motor vehicle theft and arson. Violent crimes are counted by the number of victims during an incident rather than number of incidents occurred.

** On January 31, 2010, the Sacramento County Sheriff's Department began using a different Computer Automated Dispatch (CAD) system. The change in systems is probably the biggest reason for the discrepancy in numbers of calls for service from fiscal year 2009/10 to 2010/11. However, other factors may be affecting the statistics. During that time, the police department made a concerted effort to get residents and business owners to report crimes that otherwise went unreported.

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Increased our volunteer pool to better accommodate the service center demands and improve customer service to the community.

- Completed an agreement to utilize the “A Child Is Missing Alert Program” (ACIM) as a no cost service that facilitates the safe recovery of missing children, the elderly (Alzheimer's/dementia), the disabled, and college students missing on campus.
- Formed a partnership with the Anatolia community for the use of a clubhouse office; this allows on-duty officers to utilize the location for daily functions and increase law enforcement presence to the community.
- Evaluated alternative staffing models. Determined current model yields greatest effectiveness with current staffing levels.
- Assigned patrol officers to pair up with specific schools in support of school safety through the Adopt-a-School Program; officers will drop by and make contact during their regular shift, as they are available.
- Enhanced Neighborhood Watch by encouraging businesses to sign up for ‘Business Watch’ and attend meetings for education and crime prevention techniques.
- Implemented Red Light Camera Program at two intersections.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Utilize volunteer reserve police officers, in conjunction with existing patrol officers, to form a dedicated partnership with Folsom Boulevard business owners	Staff Time	Staff Time	
2	Secure federal grant funding for additional School Resource Officers (SRO's)	Staff Time	Staff Time	
5	Utilize Community Service Officer II's (CSO II) to assist the crime prevention officer with implementing crime prevention techniques	Staff Time	Staff Time	
TOTAL DIRECT COSTS		\$0	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 12,709,029	\$ 12,680,890	\$ 13,131,286	\$ 14,094,000	\$ 13,795,500	\$ 14,196,800	\$ 14,734,100
Taxes	911,883	984,173	1,051,840	1,076,800	1,076,800	1,171,900	1,230,600
Licenses, Permits & Fees	37,300	36,244	34,953	35,000	35,000	30,000	30,000
Fines & Forfeitures	880,071	896,267	801,172	887,500	855,500	1,151,400	1,116,200
Use of Money & Property	14,134	30,098	19,240	-	-	-	-
Intergovernmental	196,657	212,765	259,869	148,000	240,700	247,800	247,800
Chrgs for Services & Other Rev	218,064	248,079	215,887	206,200	203,000	208,000	208,000
Total Revenues	14,967,137	15,088,516	15,514,247	16,447,500	16,206,500	17,005,900	17,566,700
Other Sources:							
Transfers In	141,672	95,752	-	40,000	-	-	-
Total Other Sources	141,672	95,752	-	40,000	-	-	-
Total Sources	15,108,810	15,184,268	15,514,247	16,487,500	16,206,500	17,005,900	17,566,700
Use of Funds:							
Operations	15,108,810	15,184,268	15,514,247	16,487,500	16,206,500	17,005,900	17,566,700
Total Uses	\$ 15,108,810	\$ 15,184,268	\$ 15,514,247	\$ 16,487,500	\$ 16,206,500	\$ 17,005,900	\$ 17,566,700

COMMUNITY PROSECUTOR

DESCRIPTION

The Community Prosecutor prosecutes certain violations of the City’s Municipal Code and acts as a liaison between the City and the court system. The Community Prosecutor is responsible for representing and ensuring the City’s best interests in criminal actions as well as special prosecutions. This individual works closely with City staff, including Code Enforcement staff and the Police Department—Patrol, Detectives, Traffic, Probation officers, and Problem Oriented Policing (POP) officers. The Community Prosecutor Department provides a platform for an innovative approach to criminal code enforcement in the City, and it may be expanded in the future to include a pre-file misdemeanor diversion program and a neighborhood accountability board.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Cases processed	n/a	n/a	n/a	n/a	30	30

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Implement program with City of Sacramento City Attorney’s office acting as Community Prosecutor	\$32,500	\$32,500	
1	Implement diversion in lieu of prosecution program	\$20,000	\$20,000	
TOTAL DIRECT COSTS		\$52,500	\$52,500	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,500	\$ 57,500
Total Sources	-	-	-	-	-	57,500	57,500
Use of Funds:							
Operations	-	-	-	-	-	5,000	5,000
Special Projects						52,500	52,500
Total Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,500	\$ 57,500

(This page intentionally left blank)

COMMUNITY DEVELOPMENT SUMMARY

DESCRIPTION

The Community Development function includes:

- Planning
- Building and Safety
- Facilities Management
- Economic & Neighborhood Development Department (with divisions of Economic Development, Housing, and Neighborhood Services)

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 1,509,360	\$ 1,765,523	\$ 1,879,697	\$ 2,548,100	\$ 2,482,800	\$ 2,475,300	\$ 2,700,700
Licenses, Permits & Fees	1,725,056	1,558,875	1,713,348	1,386,100	1,546,000	1,753,800	1,809,800
Fines & Forfeitures	182,945	338,893	281,747	394,000	457,200	315,000	315,000
Use of Money & Property	610,558	393,224	431,710	566,400	594,000	602,100	614,200
Intergovernmental	1,050	142	(10)	80,000	80,000	97,800	84,400
Chrgs for Services & Other Rev	1,093,282	1,267,484	646,052	706,200	533,000	593,900	423,500
Total Revenues	5,122,252	5,324,141	4,952,544	5,680,800	5,693,000	5,837,900	5,947,600
Other Sources:							
Transfers In	166,463	63,432	77,000	80,000	97,500	534,000	585,000
Total Other Sources	166,463	63,432	77,000	80,000	97,500	534,000	585,000
Total Sources	5,288,715	5,387,573	5,029,544	5,760,800	5,790,500	6,371,900	6,532,600
Use of Funds:							
Salaries	1,169,114	1,109,532	1,292,117	1,690,900	1,637,500	1,596,300	1,736,700
Benefits	724,911	640,748	599,328	771,400	730,700	766,900	791,700
Operations	3,022,689	3,408,736	3,138,099	3,270,000	3,197,700	3,887,600	3,895,200
Capital Outlay	372,001	228,557	-	28,500	224,600	107,100	95,000
Total Expenditures	5,288,715	5,387,573	5,029,544	5,760,800	5,790,500	6,357,900	6,518,600
Other Uses:							
Transfers Out	-	-	-	-	-	14,000	14,000
Total Other Uses	-	-	-	-	-	14,000	14,000
Total Uses	\$ 5,288,715	\$ 5,387,573	\$ 5,029,544	\$ 5,760,800	\$ 5,790,500	\$ 6,371,900	\$ 6,532,600

PLANNING

DESCRIPTION

The Planning Department’s primary responsibilities are to ensure a well-planned, attractive and sustainable community and to help provide a positive image that promotes community investment and enhancement. The Planning Department assists the City with adopting and implementing clear policies, standards and guidelines that guide land use related activities of our residents and business community. Through the implementation of these policies and guidelines, the Department supports the balanced and thoughtful integration of commercial development, employment uses, residential uses and public spaces to create a vibrant Destination City that promotes bicycle, pedestrian and transit circulation and protects the environment and our natural resources and wildlife.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Customer rating counter staff as “excellent”	n/a	n/a	n/a	n/a	95%	95%
Administrative project reviews completed within 60 days of submittal	n/a	n/a	n/a	100%	95%	95%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Initiated a Civic Engagement program that establishes local neighborhood coalitions that promote the care and improvement of individual neighborhoods.
- Amended Special Planning Area documents inherited from the County to reflect City policies and regulations.
- Established a new City Volunteer Program to grow a more robust program for volunteers within City Hall and the community.
- Obtained planning files from Sacramento County for projects and properties that were subject to County approvals prior to City incorporation
- Defined a Council expectation for balancing residential and employment land uses east of Sunrise Boulevard.
- Coordinated with SACOG on regional planning issues, including the Regional Housing Needs Allocations (RHNA) and other regional planning efforts that affect the City.
- Complete project review and environmental review of the Suncreek Specific Plan.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Adopt the South Sacramento Habitat Conservation Plan, a regional plan to balance development and natural resource preservation	\$262,000	\$220,000	X
2	Amend the Folsom Boulevard Specific Plan to streamline regulations and to reflect current economic conditions	\$78,000		
2	Complete approvals for one or more major project (Westborough, Rio del Oro, The Ranch and/or The Arboretum)	\$75,000	\$75,000	X
2	Complete a Comprehensive Sign Code Update	\$26,900		X
2	Amend Special Planning Area documents adopted by Sacramento County prior to incorporation to reflect City goals, policies and standards	\$22,500		X
5	Incorporate County files into City's records system	\$16,500		X
4	Conduct Sphere of Influence (SOI) expansion as directed by Council	\$14,500		X
2	Implement City/BIA Development Cost Savings	\$13,000		
TOTAL DIRECT COSTS		\$508,400	\$295,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 668,986	\$ 580,591	\$ 666,280	\$ 635,300	\$ 718,100	\$ 879,300	\$ 810,100
Licenses, Permits & Fees	14,978	24,069	23,519	22,100	26,000	23,800	23,800
Chrgs for Services & Other Rev	719,275	1,198,939	520,445	645,200	456,900	340,400	411,500
Total Sources	1,403,239	1,803,599	1,210,244	1,302,600	1,201,000	1,243,500	1,245,400
Use of Funds:							
Salaries	-	-	-	-	21,300	66,700	70,400
Benefits	-	-	-	-	12,800	25,400	26,300
Operations	1,403,239	1,803,599	1,210,244	1,302,600	1,166,900	643,000	853,700
Special Projects						508,400	295,000
Total Uses	\$ 1,403,239	\$ 1,803,599	\$ 1,210,244	\$ 1,302,600	\$ 1,201,000	\$ 1,243,500	\$ 1,245,400

BUILDING AND SAFETY

DESCRIPTION

The Building and Safety Division ensures that building construction within the City of Rancho Cordova meets state and local standards for safety, accessibility, green building, energy conservation and storm water pollution prevention.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
External customer satisfaction rating	n/a	n/a	n/a	90%	85%	90%
Violations addressed or closed	40%	58%	86%	85%	85%	90%
First review of building plans completed within 10 business days	n/a	n/a	79%	85%	85%	90%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Launched electronic plan review service in order to improve efficiency, reduce the waste associated with traditional review processes, and significantly decrease the processing time for our residents and customers.
- Completed a fee booklet for customers to learn about our development processes and how our fees are calculated.
- Completed and implemented a Long Term Accessibility Program which allows business owners to “phase” disabled access requirements over a period of time.
- Completed all backlog of scanning and indexing for building permit records.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1, 2, 5	Facilitate two informational forums / Q&A sessions for hot topic items per year	\$500	\$500	
5	Research and pursue new and innovative options to streamline some of our basic permit processing procedures	Staff Time	Staff Time	
5	Work with outside agencies to further simplify some of our informational handouts	Staff Time	Staff Time	
5	Automate the customer satisfaction survey	Staff Time	Staff Time	X
5	Assist IT with the Hansen upgrade in order to allow customers to apply and pay for permits online, check their permit status, and schedule inspections	Staff Time	Staff Time	X
TOTAL DIRECT COSTS		\$500	\$500	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses, Permits & Fees	1,594,927	1,395,788	1,516,683	1,250,000	1,406,000	1,606,000	1,657,000
Intergovernmental	1,050	142	(10)	-	-	-	-
Chrgs for Services & Other Rev	28,602	5,196	7,775	-	-	-	-
Total Sources	1,624,578	1,401,126	1,524,448	1,250,000	1,406,000	1,606,000	1,657,000
Use of Funds:							
Salaries	428,884	471,460	439,827	456,400	460,900	460,800	471,800
Benefits	167,643	157,691	147,648	144,500	146,300	149,100	153,800
Operations	574,203	419,139	567,514	452,200	484,800	672,100	665,400
Special Projects						500	500
Total Uses	\$ 1,170,730	\$ 1,048,290	\$ 1,154,989	\$ 1,053,100	\$ 1,092,000	\$ 1,282,500	\$ 1,291,500

FACILITIES MANAGEMENT

DESCRIPTION

Facilities Management strives to provide a safe, healthy and productive working environment and ensure all facilities and their operation comply with current laws and regulations. Facilities Management is responsible for all electrical, mechanical, structural, construction, construction management, landscape, custodial and related repairs and maintenance to all City facilities and properties. The buildings served by Facilities Management include all buildings on the City Hall property, the Kilgore property, the Kilgore Cemetery, and the Gold Tailings property for a total of 133,350 square feet. Facilities Management coordinates and manages all rental space on city properties, generating additional revenue and supports external City sponsored community events.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Customer satisfaction	n/a	n/a	n/a	90%	90%	90%
Work orders completed on time	n/a	n/a	n/a	78%	80%	80%
Energy Star score – portfolio average	n/a	n/a	n/a	73/100	85/100	85/100

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Established energy star accounts for properties located at 2701 Prospect Park Drive, 2880 Gold Tailings and 2897 Kilgore Road to monitor and track energy consumption as required by the energy commission and AB-1103 beginning in July 2012. Will continue to track data.
- Upgraded parking lot lights with induction bulbs to reduce energy consumption and operating cost for 2701 Prospect Park Drive, 2897 Kilgore Road, 2880 Gold Tailings and a small portion of 2729 Prospect Park Drive.
- Analyzed current room rental policies and rates. Compared rates and policies to other like public and private venues. Revised our subsidized discounted rates to allow for a more equal rating structure to all public customers.
- Completed tenant improvements for Suite 220 at Rancho Cordova City Hall for our future tenants: CRPD.
- Design and draft an evacuation plan for the Sacramento Children’s Museum and the McKesson building. Install evacuation maps throughout the building.
- Schedule and coordinate the seal coating and striping 144,467 square feet of parking lot at Rancho Cordova City Hall that will include current ADA requirements as part of our comprehensive maintenance plan.

- Install new Uninterrupted Power Supply (UPS) unit in the server room at City Hall that will backup power for IT infrastructure.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
5	Replace backup generator at 2897 Kilgore Road, Police Station	\$251,000 *		X
2	Replace eaves and dry rot under soffit at 2897 Kilgore Rd. Police Station	\$45,000		
5	Complete upgrade of City Hall parking lot lighting with efficient inductive lights	\$13,000		
2	ADA improvements at City Hall	\$20,000	\$50,000	
5	Irrigation Clock Upgrade for 2729 Prospect Park Drive and 2701 Prospect Park Drive	\$7,000		
2	HVAC Splits for Common Electrical Room Cooling- 1 st and 2 nd floor of City Hall		\$22,500	
TOTAL DIRECT COSTS		\$336,000	\$72,500	
Less Projects funded outside of General Fund (*)		(251,000)	\$0	
TOTAL DIRECT COSTS IN GENERAL FUND		\$85,000	\$72,500	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 231,239	\$ 848,045	\$ 662,999	\$ 611,600	\$ 762,800	\$ 574,700	\$ 611,400
Licenses, Permits & Fees	51,464	60,713	68,574	60,000	60,000	60,000	65,000
Use of Money & Property	610,558	393,224	431,710	486,400	489,000	602,100	614,200
Intergovernmental	-	-	-	80,000	80,000	97,800	84,400
Chrgs for Services & Other Rev	310,123	-	2,461	-	-	-	-
Total Revenues	1,203,384	1,301,982	1,165,744	1,238,000	1,391,800	1,334,600	1,375,000
Other Sources:							
Transfers In	91,453	-	-	-	-	-	-
Total Other Sources	91,453	-	-	-	-	-	-
Total Sources	1,294,837	1,301,982	1,165,744	1,238,000	1,391,800	1,334,600	1,375,000
Use of Funds:							
Salaries	252,364	229,186	266,888	284,200	289,800	287,000	293,300
Benefits	77,159	91,929	91,630	125,600	120,300	120,700	123,800
Operations	593,313	752,310	807,226	799,700	778,100	819,800	862,900
Capital Outlay	372,001	228,557	-	28,500	203,600	22,100	22,500
Special Projects						85,000	72,500
Total Uses	\$ 1,294,837	\$ 1,301,982	\$ 1,165,744	\$ 1,238,000	\$ 1,391,800	\$ 1,334,600	\$ 1,375,000

ECONOMIC DEVELOPMENT

DESCRIPTION

The Economic Development Division provides leadership on developing and implementing key programs that fuel the local economy and improve the quality of life for City residents. Our activities are guided by six targeted focus areas, established at the 2012 City Council retreat. The six key focus areas are: Folsom Boulevard revitalization, business retention and expansion, retail recruitment, business development and innovation, marketing and image, and toolbox development.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Rancho Cordova's percentage of total jobs in Sacramento County	7.8%	7.3%	7.5%	7.9%	8%	8.1%
Folsom Blvd. property value change vs. average property value change on Fulton Ave., Florin Rd., and Franklin Blvd.	n/a	n/a	n/a	3% more growth than competitive set	1% more growth than competitive set	1% more growth than competitive set
Retail Sales per capita (September 2012 report)	\$131	\$174	\$184	\$185	\$190	\$190
Number of businesses in Rancho Cordova	1,977	1,944	1,933	1,945	1,960	1,980

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Negotiated the development of a new entertainment facility within the City of Rancho Cordova.
- Add a Targeted Employment Area (TEA) to the enterprise zone area benefits which will allow more Rancho Cordova residents to be hired by companies within the enterprise zone.
- Assisted with the opening of The Rancho Cordova Events Center, Walgreens, Marshalls, Panda Express, and The Habit.
- Conducted approximately twelve executive level business visits, six of which with some combination of the Mayor, City Manager and Assistant City Manager.
- Developed marketing and messaging effort focused on specific strengths of the City of Rancho Cordova with the Rancho Cordova Chamber of Commerce, Cordova Community Council and the Rancho Cordova Travel and Tourism Committee – “The Center of it All.”

- Served as Chair for the regional Metropulse program and served on the steering committee for the Next Economy initiative.
- Utilized the Community Development Block Grant program to fund improvements at regional assets such as Soil Born Farms.
- Host an “innovation summit” in order to brand Rancho Cordova as the innovation hub of the region.
- Explore requiring large construction contractors (contracts over \$5 million) to self-report sales taxes to keep those revenues in the City of Rancho Cordova.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
6	Lead the innovation initiative	\$15,000	\$30,000	
1	Search engine optimization project	\$20,000		
6	Develop a comprehensive City investment and incentive strategy	Staff Time		
6	Attract new retail stores to Rancho Cordova	Staff Time	Staff Time	
1	Incorporate brand into Economic Development marketing	\$15,000	\$50,000	
6	Hospital development strategy	\$25,000		
6	Explore ways to create mobile food vendors opportunities in the business park	Staff Time	Staff Time	
6	Research and implement a micro grant program	\$6,000	\$6,000	
6	Brewery recruitment project	\$10,000		
6	Conduct outreach and hold election for a Property Based Improvement District (PBID)	\$40,000		
6	Economic Development strategic plan		\$20,000	
TOTAL DIRECT COSTS		\$131,000	\$106,000	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 362,319	\$ 321,908	\$ 399,535	\$ 526,800	\$ 621,200	\$ 397,800	\$ 398,200
Licenses, Permits & Fees	50	-	-	-	-	-	-
Chrgs for Services & Other Rev	690	7,710	35,275	-	-	40,000	-
Total Revenues	363,059	329,618	434,810	526,800	621,200	437,800	398,200
Other Sources:							
Transfers In	-	-	-	-	-	440,000	500,000
Total Other Sources	-	-	-	-	-	440,000	500,000
Total Sources	363,059	329,618	434,810	526,800	621,200	877,800	898,200
Use of Funds:							
Salaries	183,013	184,129	182,381	263,800	286,600	164,900	168,300
Benefits	75,519	83,112	61,666	115,000	114,000	60,900	61,400
Operations	104,527	62,377	190,763	148,000	199,600	521,000	562,500
Special Projects						131,000	106,000
Capital Outlay	-	-	-	-	21,000	-	-
Total Uses	\$ 363,059	\$ 329,618	\$ 434,810	\$ 526,800	\$ 621,200	\$ 877,800	\$ 898,200

HOUSING

DESCRIPTION

The Housing Division has primary responsibility for the maintenance and implementation of the Housing Element of the City's General Plan. Major responsibilities include the preservation, improvement and expansion of housing opportunities for those who reside and work in this City, as well as responding to the challenge of our special needs populations such as the elderly, disabled, and homeless. The Housing Division works to identify and solve local housing and neighborhood issues while maintaining a responsible regional commitment to house those expected to reside in this city.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Percent of department costs funded by grants	n/a	n/a	n/a	95%	95%	95%
Persons served by block grant monies	n/a	n/a	n/a	560	560	560
Affordable rental unit vacancy rate	n/a	n/a	n/a	5%	5%	5%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Awarded a \$2 million Local Housing Trust Fund grant and a \$720,000 CalHome grant.
- Achieved 100% occupancy at the newly constructed Crossings at New Rancho affordable housing complex.
- Mather Veterans' Village design review package expected to be approved. Expect property to transfer from the Federal Government to the County and ultimately to the City by June 30, 2013. Expect a Development Agreement between City and developer to be approved and a tax credit application to be completed by June 30.
- Submitted tax credit application for Horizons senior housing project.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Construct Horizons senior housing project	\$1,720,000 *		
2	Complete pre-development activities for the Mather Veterans' Village project and submit tax credit application	\$90,000 *		
2	Mather Mills redevelopment feasibility analysis and preliminary land assemblage	\$40,000		
2	Coordinate synergies between school district and the after school programs at each of the four affordable housing projects in the City	\$10,000		
2	Construct Mather Veterans' Village disabled veteran's housing project		\$1,736,000 *	
5	Apply for grants to upgrade public housing units	Staff Time		
5	Update the Very Low Income Housing Trust Fee	Staff Time	Staff Time	
TOTAL DIRECT COSTS		\$1,860,000	\$1,736,000	
* Less projects funded outside of the General Fund		(1,810,000)	(1,736,000)	
TOTAL DIRECT COSTS IN GENERAL FUND		\$50,000	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 3,368	\$ -	\$ 38,670	\$ 44,200	\$ 9,500	\$ -	\$ 214,600
Licenses, Permits & Fees	-	-	40,000	-	-	-	-
Use of Money & Property	-	-	-	80,000	105,000	-	-
Chrgs for Services & Other Rev	20,024	40,000	66,420	49,000	64,000	201,500	-
Total Revenues	23,391	40,000	145,090	173,200	178,500	201,500	214,600
Total Sources	23,391	40,000	145,090	173,200	178,500	201,500	214,600
Use of Funds:							
Salaries	(34,249)	(44,575)	78,253	61,800	64,300	27,000	110,200
Benefits	56,487	68,968	63,574	69,900	71,200	94,200	97,300
Operations	1,154	3,613	3,263	41,500	43,000	17,100	7,100
Special Projects						50,000	-
Total Uses	\$ 23,391	\$ 28,006	\$ 145,090	\$ 173,200	\$ 178,500	\$ 188,300	\$ 214,600

NEIGHBORHOOD SERVICES

DESCRIPTION

Animal Services

Animal Services program (the other “partner” in the Neighborhood Services Division) ensures protection, promotion, and respect for the well-being of animals in our community. The Animal Services program continues to promote responsible pet ownership by providing the best possible professional services and ensures that residents are educated on the City’s pet licensing and vaccinations requirements. Issuing pet licenses, investigating animal cruelty cases, and reuniting pets with their owners are some of the services Animal Services provide. Staff also promotes responsible pet ownership and the reductions in pet overpopulation by encouraging residents to utilize low cost spay/neuter clinics provided in the region by such organizations as the Sacramento Society of Prevention and Cruelty to Animals (SSPCA).

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Pet licenses issued	n/a	2,515	2,609	1,617	2,500	2,500
Number of licenses issued for non-spayed/neutered pets	n/a	170	83	61	30	15
Total number of animal services violations	n/a	5,436	3,936	1,846	2,400	2,500

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Hosted one free rabies clinic September 29, 2012.
- Participated in the rental housing training program to encourage property owners/managers to establish guidelines for renting to people with pets.
- Proactively contacted large complex owners with spay/neuter and licensing information.
- Participated in joint grant from Pet Smart for pit bull spay/neuter.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Host free rabies clinic for "World Rabies Day"	Staff Time	Staff Time	
2	Participate in the rental housing training program to encourage property owners to establish guidelines for renting to people with pets	Staff Time	Staff Time	
3	Proactively contact large complex owners with spay/neuter and licensing information. Animal Services staff will highlight the benefits of ensuring residents vaccinate and alter their pets	Staff Time	Staff Time	
Total Direct Costs		\$0	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 459,924	\$ 348,397	\$ 392,604	\$ 437,700	\$ 452,600	\$ 451,000	\$ 470,000
Licenses, Permits & Fees	59,637	74,705	60,572	50,000	50,000	60,000	60,000
Fines & Forfeitures	14,943	36,484	23,425	24,000	10,000	15,000	15,000
Chrgs for Services & Other Rev	80	196	22	-	-	-	-
Total Sources	534,584	459,782	476,623	511,700	512,600	526,000	545,000
Use of Funds:							
Salaries	137,017	81,962	103,466	156,000	160,000	158,700	167,300
Benefits	116,135	84,901	90,373	60,800	59,800	62,100	65,200
Operations	281,433	292,919	282,784	294,900	292,800	291,200	298,500
Total Expenditures	534,584	459,782	476,623	511,700	512,600	512,000	531,000
Other Uses:							
Transfers Out	-	-	-	-	-	14,000	14,000
Total Other Uses	-	-	-	-	-	14,000	14,000
Total Uses	\$ 534,584	\$ 459,782	\$ 476,623	\$ 511,700	\$ 512,600	\$ 526,000	\$ 545,000

DESCRIPTION

Code Enforcement

The City believes that a successful community (in terms of "quality of life") is one in which the residents take an active part and enter into collaborative efforts with their city's programs. Code Enforcement staff enforce State laws and other codes on behalf of many other City departments. These codes address zoning, housing standards, blight, abandoned buildings, and foreclosures. In addition, the program focuses on public education pertaining to the City's efforts to Growing Strong Neighborhoods and other proactive enforcement programs on a regular basis. The major issues addressed by this program are: a) ensuring safe housing; and, b) eliminating nuisances that either present a danger to the community, or are sources of significant blight. Code Enforcement partners with the Rancho Cordova Police Department and Sacramento County Probation Department to proactively deal with properties that are causing problems in the community in an effort to reduce crime and increase property values.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Number of rental units inspected	n/a	1,030	1,200	1,500	2,000	2,000
Number of code violations worked per year	n/a	9,257	11,304	13,581	14,000	14,000
Number of code violations closed in fiscal year	n/a	8,594	10,218	7,220	7,500	7,500

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Participated in over 20 community outreach meetings and events, such as: Kid’s Day, Christmas in Cordova, Rancho Cordova Police Department zone meetings, Neighborhood Watch, Police Activity League events and local school presentations.
- Organized and participated in two neighborhood cleanups in conjunction with neighborhood associations. Cleanups were held in October 2012 and March 2013.
- Implemented CityZen program focusing on the South White Rock Neighborhood for a three to six month period. Reminded residents of City standards, while ensuring all criminal issues were reported to the appropriate departments.
- With Geographic Information Systems (GIS) assistance, produced an updated “Focus on 50” list locating new areas of crime using empirical data. Collaborated with County of Sacramento Probation Department and Rancho Cordova Police Department to reduce blight and crime from these new target areas as part of the Growing Strong Neighborhoods program.
- Inspected a combination of over 1,500 apartment, duplexes, and single family rental units as part of the Rental Housing Inspection Program.
- Inspected and inventoried all public housing units within Rancho Cordova in conjunction with the City of Rancho Cordova Housing Division.
- Participated in the Pepperdine Grant Civic Engagement training and assisted the Cordova Meadows Neighborhood in completing the first mural project.
- Utilized the services of at least 10 volunteers throughout the year as part of the overall volunteer program.

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Participate in at least 20 community outreach meetings and events	Staff Time	Staff Time	
1	Organize and participate in two neighborhood cleanups in conjunction with neighborhood associations	Staff Time	Staff Time	
2	Concentrate on problem properties that are identified on the Focus on 50 list	Staff Time	Staff Time	
2	Inspect 2,000 rental units each year as part of the Rental Housing Inspection Program	Staff Time	Staff Time	
3	Participate in Pepperdine Grant Civic Engagement training and assist in two neighborhood focus groups	Staff Time	Staff Time	
3	Utilize the services of at least 10 volunteers throughout the year as part of the overall volunteer program	Staff Time	Staff Time	
TOTAL DIRECT COSTS		\$0	\$0	

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ 237,373	\$ 31,412	\$ 89,997	\$ 489,400	\$ 232,900	\$ 509,200	\$ 561,900
Licenses, Permits & Fees	4,000	3,600	4,000	4,000	4,000	4,000	4,000
Fines & Forfeitures	168,002	302,409	258,322	370,000	447,200	300,000	300,000
Chrgs for Services & Other Rev	14,489	15,443	13,295	12,000	12,000	12,000	12,000
Total Revenues	423,865	352,864	365,614	875,400	696,100	825,200	877,900
Other Sources:							
Transfers In	75,010	63,432	77,000	80,000	97,500	94,000	85,000
Total Other Sources	75,010	63,432	77,000	80,000	97,500	94,000	85,000
Total Sources	498,875	416,296	442,614	955,400	793,600	919,200	962,900
Use of Funds:							
Salaries	202,086	187,370	222,002	468,700	354,800	431,200	455,400
Benefits	231,968	154,147	144,437	255,600	206,300	254,500	263,900
Operations	64,821	74,779	76,175	231,100	232,500	233,500	243,600
Total Uses	\$ 498,875	\$ 416,296	\$ 442,614	\$ 955,400	\$ 793,600	\$ 919,200	\$ 962,900

(This page intentionally left blank)

PUBLIC WORKS

DESCRIPTION

The Public Works Department provides services to safeguard public health, safety and welfare, and ensure a higher quality of life for our citizens through Capital Improvement Plan (CIP) project development, implementation, construction management and inspection, road maintenance, traffic safety, drainage services, solid waste management, plan review and development services, infrastructure financing, and special projects.

METRICS

Description	FY 09-10	FY 10-11	FY 11-12	FY 12-13 est.	FY 13-14 target	FY 14-15 target
Recycling diversion rate for residential and commercial properties	65%	67%	67%	67%	67%	68%
Increase average pavement condition index (PCI) throughout the City (base: 61 in 2006)	n/a	n/a	n/a	n/a	63	64
Respond to customer inquiries and service requests within 1 business day; resolve online cases in 5 business days	n/a	n/a	n/a	n/a	85%	90%

PRIOR PERIOD COMPLETED PROJECTS

The projects listed below were either completed in the prior year, or were anticipated to be completed by the end of the fiscal year.

- Completed the Phase II Folsom Boulevard Enhancements which provided aesthetic and safety improvements along Folsom Boulevard between Mather Field Road and Sunrise Boulevard. (CP07-2033)
- Completed the Phase III Folsom Boulevard Enhancements which provided aesthetic and safety improvements along Folsom Boulevard between Rod Beaudry and Mather Field Road. (CP10-2088)
- Installed sidewalk improvements on Zinfandel Boulevard between Folsom Boulevard and Beclan Drive and base repairs on Folsom Boulevard. (CP12-2104)
- Constructed about 1,850 linear feet of sidewalk on the north side of White Rock Road including crosswalks at Capital Center Drive and Quality Drive. (CP12-2103)
- Constructed median curb on Zinfandel Drive from Folsom Boulevard to Alicante Way and sidewalk improvements on Zinfandel Drive from Folsom Boulevard to Chassella Way. (CP12-2115)
- Completed construction of a pedestrian and bicycle trail connection to the Folsom South Canal at Douglas Road. (CP09-2078)

- Continued to pursue additional Local, State, and Federal funding opportunities that resulted in new grant awards of \$2.27 Million.
- Improved bicycle safety by installing traffic signal detection devices for bicycle riders at six intersections throughout the City. (CP12-2108)
- Completed second phase of traffic calming improvements including Bott dots striping on Dolcetto Drive, a raised crosswalk on Dawes Street, and two speed feedback signs on Chase Drive. (CP10-2098)
- Rehabilitated sidewalks and sidewalk ramps at various locations in the City. (CP12-2109)
- Awarded contract for construction of Air Park Drive-Femoyer Street, to widen Femoyer Street to four lanes and construct the roadway extension from Air Park Drive to International Drive (County Project). (CP06-2021)
- Improve bicycle safety by installing striping and signage designating specific lanes as Class II bike lanes throughout the City. (CP12-2107)
- Install Sidewalk on Sunrise Boulevard from Bridge Street to Gold Country Boulevard. (CP13-2127)

CURRENT PERIOD PROJECTS (2013-15)

The projects listed below represent the most significant projects that the department anticipates beginning or completing during the budget cycle, above and beyond its standard operating duties and functions.

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
1	Complete road rehabilitation on Sunrise Boulevard from Coloma Road to 750 feet north of Trinity River (CP12-2105)	\$ 3M *		
2	Resurface all residential roads in zones RC05 which includes the Sun River neighborhood and portions of the Mills Ranch neighborhood (2014 Street Rehab Project CP13-2118)	\$ 2.2M *		
1	Complete Phase IV Folsom Boulevard Enhancements to provide aesthetic and safety improvements along Folsom Boulevard between Bradshaw Road and Sunrise Boulevard (CP14-2129)	\$1.6M *		
5	Install a new traffic signal and turn pockets at the intersection of Douglas Road and Grant Line Road (CP13-2124)	\$860,000 *		
5	Install improvements to coordinate traffic signals on Coloma Road from Folsom Boulevard to Sunrise Boulevard (CP13-2123)	\$852,000 *		
2	Install new traffic signal at the intersection of Aramon Drive (Stударus Drive) and Coloma Road (CP13-2122)	\$467,000 *		
5	Complete construction of the North Mather Boulevard connection to Mather Road (CP06-2027)	\$320,000*		

Citywide Goal #	Description	FY 13-14 Cost	FY 14-15 Cost	Carried Over From Prior Year
2	Construct pedestrian and bicycle facilities on the west side of Mather Field Road from Folsom Boulevard to Croydon Way (CP13-2128)	\$265,000 *		
5	Complete construction of Air Park Drive-Femoyer Road, to widen Femoyer Street to four lanes and construct the roadway extension from Air Park Drive to International Drive (CP06-2021)	\$212,000 *	\$212,000 *	
2	Complete street improvements on the north side of Old Placerville Road between Granby Drive and Bradview Drive (CP13-2117)	\$161,000 *		
5	Circulate the environmental document, and evaluate the design schedule for the Rancho Cordova Parkway Interchange Project (CP05-2003)	\$100,000 *	\$100,000 *	X
2	Complete signal modification and pedestrian improvements at Mills Middle School (CP13-2120)	\$72,000 *		X
5	Conduct audits of County Zone 11A Storm Drain Fees and solid waste	\$60,000	\$10,000	
2	Resurface all residential roads in zones RC06 and RC09 which includes the Walnutwood and South White Rock Neighborhoods (2015 Street Rehab Project CP13-2134)	\$40,000 *	\$3.06M *	
5	Scanning of select project records with state/federal funding	\$20,000	\$20,000	
5	Enter into an agreement with County for the widening of Sunrise Boulevard and Intersection Improvements at Jackson Highway (CP11-2100)	Staff time		
5	Complete construction of Douglas Road, Phase I, from Rancho Cordova Parkway to Borderlands Drive allowing one eastbound lane, one westbound lane and a two-way left turn lane (CP06-2024)	Developer Credits & staff time *		X
5	Execute an agreement with the County of Sacramento for transition of storm water maintenance services	Staff time		X
TOTAL DIRECT COSTS		\$10,229,000	\$3,402,000	
* Less Projects funded outside of General Fund		(10,149,000)	(3,372,000)	
TOTAL DIRECT COSTS IN GENERAL FUND		\$80,000	\$30,000	

For a complete capital project list and project details please refer to the five year Capital Improvement Plan (CIP).

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ -	\$ -
Licenses, Permits & Fees	1,012,080	1,216,041	1,178,926	1,590,000	1,590,000	1,350,000	1,550,000
Use of Money & Property	144	88	411	-	-	-	-
Chrgs for Services & Other Rev	1,614,133	1,448,345	2,222,815	1,504,700	1,449,000	1,883,800	1,858,800
Total Sources	2,626,357	2,664,474	3,402,152	3,094,700	3,055,000	3,233,800	3,408,800
Use of Funds:							
Salaries	717,719	594,668	916,872	662,300	689,800	938,900	959,400
Benefits	589,735	579,589	480,920	522,600	528,200	623,800	646,600
Operations	1,040,400	1,063,576	1,774,574	1,317,700	1,337,000	1,181,200	1,175,500
Special Projects						80,000	30,000
Capital Outlay	-	-	20,660	-	-	-	-
Total Expenditures	2,347,854	2,237,833	3,193,026	2,502,600	2,555,000	2,823,900	2,811,500
Other Uses:							
Transfers Out	-	163,353	115,194	500,000	500,000	350,000	500,400
Total Other Uses	-	163,353	115,194	500,000	500,000	350,000	500,400
Total Uses	\$ 2,347,854	\$ 2,401,186	\$ 3,308,220	\$ 3,002,600	\$ 3,055,000	\$ 3,173,900	\$ 3,311,900

NON DEPARTMENTAL

This activity accounts for the costs of support services needed to run the general City Hall operations. It also accounts for the cost of various items which are not directly attributable to a specific department.

ADOPTED FISCAL YEARS 2013-15 BUDGET

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Budget	FY 2014-15 Budget
Source of Funds:							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taxes	26,070,246	28,935,391	29,714,839	29,323,000	29,687,000	30,543,300	31,639,000
Licenses, Permits & Fees	545,623	583,156	593,450	723,000	608,000	558,000	558,000
Fines & Forfeitures	-	-	(100)	-	1,600	-	-
Use of Money & Property	444,155	310,890	65,441	121,000	91,000	101,200	104,000
Intergovernmental	713,601	161,458	222,166	233,000	294,700	94,000	94,000
Chrgs for Services & Other Rev	9,856	169,263	87,902	70,000	81,000	68,000	70,000
Total Revenues	27,783,481	30,160,158	30,683,698	30,470,000	30,763,300	31,364,500	32,465,000
Other Sources:							
Transfers In	47,584	12,000	95,900	24,000	24,000	32,200	35,300
Total Other Sources	47,584	12,000	95,900	24,000	24,000	32,200	35,300
Total Sources	27,831,065	30,172,158	30,779,598	30,494,000	30,787,300	31,396,700	32,500,300
Use of Funds:							
Benefits	942	338,932	(2,198)	30,000	17,500	27,500	30,300
Operations	600,530	801,677	619,983	745,600	495,000	500,000	526,200
Total Expenditures	601,472	1,140,609	617,785	775,600	512,500	527,500	556,500
Other Uses:							
Transfers Out	1,500,701	2,871,646	2,382,698	983,700	1,069,700	968,200	969,900
Revenue Neutrality	6,460,226	6,714,615	6,923,884	7,264,000	7,323,400	7,500,000	7,910,000
Total Other Uses	7,960,927	9,586,261	9,306,582	8,247,700	8,393,100	8,468,200	8,879,900
Extraordinary Item			381,490				
Total Uses	\$ 8,562,399	\$ 10,726,870	\$ 10,305,857	\$ 9,023,300	\$ 8,905,600	\$ 8,995,700	\$ 9,436,400

(This page intentionally left blank)

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for activities supported by specific taxes or other designated revenue sources. These funds are generally required by statute, charter or ordinance to finance specific government functions and include:

Housing Special Revenue Funds

- CDBG
- Rental Code Compliance Program

Special Revenue Impact Fee Funds

- Villages of Zinfandel Impact Fees
- Traffic Mitigation Fees
- Community Facilities Fee
- Community Facilities Fee - Library
- Sunrise Douglas Impact Fees
- General Plan Impact Fee
- Park Renovation Fees
- Capital Village Park Development Fee

Grant Funds

- Federal Grants
- State Grants
- Other Grants

State & County Subvention Funds

- Gas Tax
- Measure A
- Transportation Development Act

Assessment Districts, Special Tax Districts and Landscaping & Lighting Districts

- Landscape & lighting District No. 2005-1
- Transit Related Services Special Tax
- Transit Related Services Benefit District
- Road Maintenance Assessment District
- Rancho Cordova Lighting District 2012-1
- CFD 2013-2 Police Services

Other Special Revenue Funds

- Street Trench Cut Fees
- Mather Field Traffic Impact Fee
- Roadway Improvement
- Storm Water Utility Tax
- Asset Forfeiture

ADOPTED FISCAL YEAR 2013-14 BUDGET SPECIAL REVENUE FUNDS

	Housing Special Revenue Funds	Impact Fee Funds	Grant Funds	State & County Subvention Funds	Assessment District, Special Tax District & Landscaping & Lighting District Funds	Other Special Revenue Funds	Total Special Revenue Funds
Begin Fund Balance - 6/30/13 (est)	\$ 587	\$39,389,346	\$ (2,993,490)	\$ 5,162,541	\$ 5,651,199	\$ 9,619,116	\$ 56,829,297
Revenues:							
Taxes	-	-	-	-	1,468,000	600,000	2,068,000
Licenses & Permits	85,000	4,487,600	-	-	-	133,100	4,705,700
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-	-
Intergovernmental	531,000	-	11,354,000	6,616,200	-	-	18,501,200
Charges for Services & Other Rev	-	-	-	-	1,809,700	-	1,809,700
Total Revenues	<u>616,000</u>	<u>4,487,600</u>	<u>11,354,000</u>	<u>6,616,200</u>	<u>3,277,700</u>	<u>733,100</u>	<u>27,084,600</u>
Other Sources:							
Transfers In	-	-	-	-	-	350,000	350,000
Proceeds from Debt	-	-	-	-	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>350,000</u>	<u>350,000</u>
Total Revenues & Other Sources	<u>\$ 616,000</u>	<u>\$ 4,487,600</u>	<u>\$ 11,354,000</u>	<u>\$ 6,616,200</u>	<u>\$ 3,277,700</u>	<u>\$ 1,083,100</u>	<u>\$ 27,434,600</u>
Expenditures:							
Salaries	261,200	973,100	-	537,900	185,800	300,000	2,258,000
Benefits	-	-	-	-	-	-	-
Operations	169,800	1,009,000	1,080,400	1,715,500	2,698,000	500,000	7,172,700
Capital Outlay	-	650,000	994,000	-	-	-	1,644,000
Capital Improvements	-	-	-	-	-	-	-
Total Expenditures	<u>431,000</u>	<u>2,632,100</u>	<u>2,074,400</u>	<u>2,253,400</u>	<u>2,883,800</u>	<u>800,000</u>	<u>11,074,700</u>
Other Uses:							
Transfers Out	194,000	12,846,400	9,279,600	8,832,600	-	2,969,400	34,122,000
Revenue Neutrality	-	-	-	-	-	-	-
Principal & Interest	-	-	-	-	-	-	-
Total Other Uses	<u>194,000</u>	<u>12,846,400</u>	<u>9,279,600</u>	<u>8,832,600</u>	<u>-</u>	<u>2,969,400</u>	<u>34,122,000</u>
Total Expenditures & Other Uses	<u>625,000</u>	<u>15,478,500</u>	<u>11,354,000</u>	<u>11,086,000</u>	<u>2,883,800</u>	<u>3,769,400</u>	<u>45,196,700</u>
Surplus/(Deficit)	(9,000)	(10,990,900)	-	(4,469,800)	393,900	(2,686,300)	(17,762,100)
End Fund Balance - 6/30/14 (est)	<u>\$ (8,413)</u>	<u>\$28,398,446</u>	<u>\$ (2,993,490)</u>	<u>\$ 692,741</u>	<u>\$ 6,045,099</u>	<u>\$ 6,932,816</u>	<u>\$ 39,067,197</u>

ADOPTED FISCAL YEAR 2014-15 BUDGET SPECIAL REVENUE FUNDS

	Housing Special Revenue Funds	Impact Fee Funds	Grant Funds	State & County Subvention Funds	Assessment District, Special Tax District & Landscaping & Lighting District Funds	Other Special Revenue Funds	Total Special Revenue Funds
Begin Fund Balance - 6/30/14 (est)	\$ (8,413)	\$ 28,398,446	\$ (2,993,490)	\$ 692,741	\$ 6,045,099	\$ 6,932,816	\$ 39,067,197
Revenues:							
Taxes	-	-	-	-	1,498,000	300,000	1,798,000
Licenses & Permits	85,000	4,623,100	-	-	-	134,000	4,842,100
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-	-
Intergovernmental	531,000	-	1,916,000	3,923,100	-	-	6,370,100
Charges for Services & Other Rev	-	-	-	-	-	-	-
Total Revenues	<u>616,000</u>	<u>4,623,100</u>	<u>1,916,000</u>	<u>3,923,100</u>	<u>1,498,000</u>	<u>434,000</u>	<u>13,010,200</u>
Other Sources:							
Transfers In	-	-	-	-	-	500,400	500,400
Proceeds from Debt	-	-	-	-	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,400</u>	<u>500,400</u>
Total Revenues & Other Sources	<u>\$ 616,000</u>	<u>\$ 4,623,100</u>	<u>\$ 1,916,000</u>	<u>\$ 3,923,100</u>	<u>\$ 1,498,000</u>	<u>\$ 934,400</u>	<u>\$ 13,510,600</u>
Expenditures:							
Salaries	261,200	660,000	-	412,600	143,200	300,000	1,777,000
Benefits	-	-	-	-	-	-	-
Operations	169,800	355,000	468,000	1,409,900	868,400	400,000	3,671,100
Capital Outlay	-	350,000	868,000	-	-	-	1,218,000
Capital Improvements	-	-	-	-	-	-	-
Total Expenditures	<u>431,000</u>	<u>1,365,000</u>	<u>1,336,000</u>	<u>1,822,500</u>	<u>1,011,600</u>	<u>700,000</u>	<u>6,666,100</u>
Other Uses:							
Transfers Out	185,000	3,882,500	580,000	1,148,300	-	1,418,000	7,213,800
Revenue Neutrality	-	-	-	-	-	-	-
Principal & Interest	-	-	-	-	152,000	-	152,000
Total Other Uses	<u>185,000</u>	<u>3,882,500</u>	<u>580,000</u>	<u>1,148,300</u>	<u>152,000</u>	<u>1,418,000</u>	<u>7,365,800</u>
Total Expenditures & Other Uses	<u>616,000</u>	<u>5,247,500</u>	<u>1,916,000</u>	<u>2,970,800</u>	<u>1,163,600</u>	<u>2,118,000</u>	<u>14,031,900</u>
Surplus/(Deficit)	-	(624,400)	-	952,300	334,400	(1,183,600)	(521,300)
End Fund Balance - 6/30/15 (est)	<u>\$ (8,413)</u>	<u>\$ 27,774,046</u>	<u>\$ (2,993,490)</u>	<u>\$ 1,645,041</u>	<u>\$ 6,379,499</u>	<u>\$ 5,749,216</u>	<u>\$ 38,545,897</u>

HOUSING SPECIAL REVENUE FUNDS

CDBG Fund

Community Development Block Grant (CDBG) funds represent annual federal grants received under the Housing and Community Development Act of 1974. Funds may be used to respond to a variety of neighborhood, economic development and community facilities and service needs primarily to benefit low and moderate-income persons.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (214,853)	\$ (24,098)	\$ (26,968)	\$ (10,314)	\$ (10,314)	\$ (10,314)	\$ (10,314)
Source of Funds:							
Fines & Forfeitures	65,919	-	-	-	-	-	-
Intergovernmental	709,258	715,745	763,219	803,000	934,200	531,000	531,000
Total Revenues	775,177	715,745	763,219	803,000	934,200	531,000	531,000
Other Sources:							
Transfers In	7,091	-	-	-	-	-	-
Total Other Sources	7,091	-	-	-	-	-	-
Total Sources	782,268	715,745	763,219	803,000	934,200	531,000	531,000
Use of Funds:							
Salaries	258,966	249,522	238,378	256,800	254,000	261,200	261,200
Operations	312,924	344,024	126,293	460,600	489,600	169,800	169,800
Capital Outlay	19,623	10,000	-	-	-	-	-
Total Expenditures	591,513	603,546	364,671	717,400	743,600	431,000	431,000
Other Uses:							
Transfers Out	-	115,069	381,894	85,600	190,600	100,000	100,000
Total Other Uses	-	115,069	381,894	85,600	190,600	100,000	100,000
Total Uses	591,513	718,615	746,565	803,000	934,200	531,000	531,000
Ending Fund Balance (est)	\$ (24,098)	\$ (26,968)	\$ (10,314)	\$ (10,314)	\$ (10,314)	\$ (10,314)	\$ (10,314)

Rental Code Compliance Program Fund

The City of Rancho Cordova assesses a \$10 per door fee on all rental properties in the City. The primary goal of the program is to improve the quality of rental housing and the quality of life in the City of Rancho Cordova. This revenue is legally required to be received into its own fund. These monies are used to fund the Rental Inspection Program via a transfer out to Code Enforcement in the General Fund.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 8,401	\$ 8,401	\$ 10,901	\$ 1,901
Source of Funds:							
Licenses, Permits & Fees	74,275	62,950	85,024	80,000	100,000	85,000	85,000
Use of Money & Property	735	482	377	-	-	-	-
Total Sources	75,010	63,432	85,401	80,000	100,000	85,000	85,000
Use of Funds:							
Other Uses:							
Transfers Out	75,010	63,432	77,000	80,000	97,500	94,000	85,000
Total Uses	75,010	63,432	77,000	80,000	97,500	94,000	85,000
Ending Fund Balance (est)	\$ -	\$ -	\$ 8,401	\$ 8,401	\$ 10,901	\$ 1,901	\$ 1,901

SPECIAL REVENUE IMPACT FEE FUNDS

Villages of Zinfandel Impact Fees

These specific plan fees are imposed on new development in the Villages of Zinfandel (VOZ) special planning area for offsite roadway improvements. These funds can only be spent on facilities identified in the VOZ Development Impact Fee Program to mitigate impact as a result of development in the VOZ special planning area.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 443,471	\$ 458,757	\$ 468,116	\$ 503,924	\$ 503,924	\$ 300,621	\$ 131,021
Source of Funds:							
Licenses, Permits & Fees	9,851	11,231	39,918	7,900	17,997	3,600	3,600
Use of Money & Property	6,309	8,202	4,056	-	-	-	-
Total Sources	16,159	19,433	43,974	7,900	17,997	3,600	3,600
Use of Funds:							
Salaries	-	-	-	3,000	3,000	2,500	-
Operations	-	38	90	-	-	-	-
Total Expenditures	-	38	90	3,000	3,000	2,500	-
Other Uses:							
Transfers Out	873	10,036	8,076	175,000	218,300	170,700	-
Total Other Uses	873	10,036	8,076	175,000	218,300	170,700	-
Total Uses	873	10,074	8,166	178,000	221,300	173,200	-
Ending Fund Balance (est)	\$ 458,757	\$ 468,116	\$ 503,924	\$ 333,824	\$ 300,621	\$ 131,021	\$ 134,621

Traffic Mitigation Impact Fee

This development impact fee is a citywide fee imposed on new development in the City to cover the fair share cost of traffic impacts resulting from new development. The funds collected will be used for construction of the transportation improvements listed in the Transportation CIP Development Impact Fee Program.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 20,090,578	\$ 19,549,074	\$ 20,432,111	\$ 20,739,971	\$ 20,739,971	\$ 19,667,071	\$ 12,389,371
Source of Funds:							
Licenses, Permits & Fees	1,553,875	724,474	2,082,034	1,672,700	1,677,400	787,800	795,700
Use of Money & Property	289,143	350,975	164,686	-	-	-	-
Charges for Services & Other Rev	-	520,000	-	-	-	-	-
Total Revenues	1,843,018	1,595,449	2,246,720	1,672,700	1,677,400	787,800	795,700
Other Sources:							
Transfers In	-	109,685	-	-	-	-	-
Total Other Sources	-	109,685	-	-	-	-	-
Total Sources	1,843,018	1,705,134	2,246,720	1,672,700	1,677,400	787,800	795,700
Use of Funds:							
Salaries	17,456	441,929	146,263	700,000	200,000	655,000	245,000
Operations	34,049	108,620	26,867	781,300	150,300	611,000	250,000
Total Expenditures	51,505	550,549	173,130	1,481,300	350,300	1,266,000	495,000
Other Uses:							
Transfers Out	2,333,018	1,422,657	1,765,730	6,889,900	2,400,000	6,799,500	472,000
Total Other Uses	2,333,018	1,422,657	1,765,730	6,889,900	2,400,000	6,799,500	472,000
Total Uses	2,384,522	1,973,206	1,938,860	8,371,200	2,750,300	8,065,500	967,000
Ending Fund Balance (est)	\$ 19,549,074	\$ 19,281,002	\$ 20,739,971	\$ 14,041,471	\$ 19,667,071	\$ 12,389,371	\$ 12,218,071

Community Facilities Fee

This fee was established by the City to cover the future costs of providing municipal facilities required to serve an increased population as a result of new development. These facilities include a city hall, police facilities, a community center, a corporation yard, a city museum, and a parking structure.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 5,949,974	\$ 6,407,830	\$ 2,791,008	\$ 1,656,602	\$ 1,656,602	\$ 1,411,700	\$ 1,137,900
Source of Funds:							
Licenses, Permits & Fees	824,654	553,909	677,034	793,800	764,598	733,700	805,800
Use of Money & Property	75,571	86,203	32,851	-	-	-	-
Total Revenues	900,225	640,112	709,885	793,800	764,598	733,700	805,800
Other Sources:							
Transfers In	-	-	521,140	-	6,133,300	-	-
Total Other Sources	-	-	521,140	-	6,133,300	-	-
Total Sources	900,225	640,112	1,231,025	793,800	6,897,898	733,700	805,800
Use of Funds:							
Salaries	46,071	-	-	-	-	-	-
Operations	27,522	6,341	-	-	2,100	-	-
Capital Outlay	546,097	-	-	-	-	-	-
Total Expenditures	619,691	6,341	-	-	2,100	-	-
Other Uses:							
Transfers Out	1,313,963	4,250,593	1,762,656	1,007,400	7,140,700	1,007,500	1,008,400
Total Other Uses	1,313,963	4,250,593	1,762,656	1,007,400	7,140,700	1,007,500	1,008,400
Total Uses	1,933,653	4,256,934	1,762,656	1,007,400	7,142,800	1,007,500	1,008,400
Ending Fund Balance (est)	\$ 4,916,546	\$ 2,791,008	\$ 2,259,377	\$ 1,443,002	\$ 1,411,700	\$ 1,137,900	\$ 935,300

Community Facilities Fee – Library

This fee was established by the City to cover the cost of library facilities required to serve an increased population as a result of new development. In 2013, the Villages of Zinfandel Library Impact Fee was combined into this fund substantially increasing the beginning fund balance.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 535,330	\$ 575,143	\$ 588,140	\$ 602,775	\$ 602,775	\$ 2,757,675	\$ 2,838,575
Source of Funds:							
Licenses, Permits & Fees	32,154	3,645	9,844	45,000	30,000	80,900	82,600
Use of Money & Property	7,659	9,352	4,791	-	-	-	-
Total Revenues	39,813	12,997	14,635	45,000	30,000	80,900	82,600
Other Sources:							
Transfers In	-	-	-	-	2,128,400	-	-
Total Other Sources	-	-	-	-	2,128,400	-	-
Total Sources	39,813	12,997	14,635	45,000	2,158,400	80,900	82,600
Use of Funds:							
Salaries	-	-	-	-	1,500	-	-
Operations	-	-	-	-	2,000	-	-
Total Uses	-	-	-	-	3,500	-	-
Ending Fund Balance (est)	\$ 575,143	\$ 588,140	\$ 602,775	\$ 647,775	\$ 2,757,675	\$ 2,838,575	\$ 2,921,175

Sunrise Douglas Impact Fees

These specific plan development impact fees are imposed on development in the Sunridge Specific Plan which is part of the Sunrise Douglas Community Plan (SDCP) development area. It includes additional fees for roadway improvements, transit shuttles, supplemental offsite water facilities, interim sewer facilities, park development improvements, and fee program updates. These funds can only be spent on facilities in the SDCP Capital Improvement Program to mitigate impact as a result of development in the SDCP area.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 14,702,078	\$ 13,510,507	\$ 15,675,113	\$ 17,258,461	\$ 17,258,461	\$ 16,099,002	\$ 12,532,802
Source of Funds:							
Licenses, Permits & Fees	2,970,836	2,439,352	2,539,431	2,693,800	2,621,941	2,583,400	2,609,100
Use of Money & Property	207,003	238,621	116,819	-	-	-	-
Total Sources	3,177,840	2,677,973	2,656,250	2,693,800	2,621,941	2,583,400	2,609,100
Use of Funds:							
Salaries	208,901	171,554	121,203	300,000	301,300	315,600	415,000
Operations	10,000	11,334	90	297,200	110,000	320,000	70,000
Capital Outlay	1,072,898	281,965	152,302	320,000	245,000	650,000	350,000
Total Expenditures	1,291,799	464,853	273,595	917,200	656,300	1,285,600	835,000
Other Uses:							
Transfers Out	3,077,612	2,557,704	799,307	650,400	3,125,100	4,864,000	2,397,000
Total Other Uses	3,077,612	2,557,704	799,307	650,400	3,125,100	4,864,000	2,397,000
Total Uses	4,369,411	3,022,557	1,072,902	1,567,600	3,781,400	6,149,600	3,232,000
Ending Fund Balance (est)	\$ 13,510,507	\$ 13,165,923	\$ 17,258,461	\$ 18,384,661	\$ 16,099,002	\$ 12,532,802	\$ 11,909,902

General Plan Impact Fee

This fee is imposed on all new development to defray the costs of completing the City's first General Plan and pay for the maintenance of that plan over the next ten years. The General Plan Impact Fee reflects the actual cost of the General Plan and implementing studies.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (1,471,218)	\$ (1,525,969)	\$ (1,562,053)	\$ (1,528,914)	\$ (1,528,914)	\$ (1,463,914)	\$ (1,477,714)
Source of Funds:							
Licenses, Permits & Fees	56,396	49,013	60,267	60,000	80,000	64,200	69,300
Total Sources	56,396	49,013	60,267	60,000	80,000	64,200	69,300
Use of Funds:							
Operations	111,148	85,097	27,128	62,500	15,000	78,000	35,000
Total Uses	111,148	85,097	27,128	62,500	15,000	78,000	35,000
Ending Fund Balance (est)	\$ (1,525,969)	\$ (1,562,053)	\$ (1,528,914)	\$ (1,531,414)	\$ (1,463,914)	\$ (1,477,714)	\$ (1,443,414)

Park Renovation Fee

Unlike the Park Development Impact Fee which is collected to fund park construction in new development areas, the Park Renovation Impact Fee is charged to new development through “development agreements” to be used to fund improvements to parks in existing City areas. The fee ranges from \$842 to \$1,000 per residential parcel.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 2,029,126	\$ 1,980,036	\$ 1,354,647	\$ 821,749	\$ 821,749	\$ 573,049	\$ 802,349
Source of Funds:							
Licenses, Permits & Fees	182,842	135,043	136,355	183,000	210,000	234,000	257,000
Use of Money & Property	27,757	32,406	8,375	-	-	-	-
Total Sources	210,600	167,449	144,730	183,000	210,000	234,000	257,000
Use of Funds:							
Operations	234,865	790,038	675,000	486,200	455,000	-	-
Total Expenditures	234,865	790,038	675,000	486,200	455,000	-	-
Other Uses:							
Transfers Out	24,825	2,800	2,628	3,700	3,700	4,700	5,100
Total Other Uses	24,825	2,800	2,628	3,700	3,700	4,700	5,100
Total Uses	259,690	792,838	677,628	489,900	458,700	4,700	5,100
Ending Fund Balance (est)	\$ 1,980,036	\$ 1,354,647	\$ 821,749	\$ 514,849	\$ 573,049	\$ 802,349	\$ 1,054,249

Capital Village Park Development Fee

The Capital Village Park Development Impact Fee is collected to fund park construction in the Capital Village area.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 36,819	\$ 37,332	\$ 43,788	\$ 44,142	\$ 44,142	\$ 44,142	\$ 44,142
Source of Funds:							
Licenses, Permits & Fees	366,129	-	-	-	-	-	-
Use of Money & Property	513	6,456	354	-	-	-	-
Total Sources	366,642	6,456	354	-	-	-	-
Use of Funds:							
Capital Outlay	366,129	-	-	-	-	-	-
Total Uses	366,129	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 37,332	\$ 43,788	\$ 44,142	\$ 44,142	\$ 44,142	\$ 44,142	\$ 44,142

FEDERAL, STATE AND OTHER GRANTS

Federal Transportation Capital Grants

On July 6, 2012, President Obama signed the new federal surface transportation law, Moving Ahead for Progress in the 21st Century (MAP-21). MAP-21 provides funding for federal fiscal year 2013 and 2014. MAP-21 is transforming the policy and programmatic framework for investments to guide the system's growth and development, MAP-21 creates a streamlined and performance-based surface transportation program and builds on many of the highway, transit, bike, and pedestrian programs and policies established in 1991.

State Transportation Improvement Program (STIP) and Other Transportation Capital Grants

This program, adopted by the California Transportation Commission (CTC), is the programming tool for state approved capital improvements. Seventy-five percent of the funding goes to the local regions as a competitive process for local projects. Twenty-five percent of the statewide funding goes to Caltrans for projects of inter-regional significance.

Federal Appropriations

Staff supported City Council Members during meetings in Washington, DC to secure funding for Rancho Cordova projects. Appropriations funding was eliminated by the House of Representatives in 2012, but Council Members and staff were able to make progress on key competitive funding opportunities including a TIGER (infrastructure) grant application for White Rock Road and a COPS (public safety) grant application. We are again submitting an application for TIGER V (infrastructure) for an additional \$10.4 million for White Rock Road.

Highway Safety Improvement Program (HSIP) Funding

Public Works staff secured \$2,000,000 in Highway Safety Improvement Program (HSIP) funding in the last funding round. The projects awarded funding are Aramon Drive/Studarus Drive and Coloma Road traffic signal, signal interconnect on Coloma Road, and Douglas Road and Grant Line Road traffic signal. City staff will be submitting applications for a total of \$3,000,000 in additional funding in July 2013.

SACOG Funding

The SACOG funding cycle for Surface Transportation Improvement Programs (FSTIP and STIP) and funding occurs every other year. The Public Works grant team is currently working on applications and project selection. The next cycle will be awarded in fall 2013 and will be brought back to council as a budget amendment if funding is received for FY13/14 or FY14/15.

Selective Traffic Enforcement and Multilingual Child Passenger Safety Program

This program is to reduce the number of collisions and injuries related to speed and to increase seat belt and car seat compliance in multilingual communities.

COPS

The Citizens' Option for Public Safety Program (COPS) provides monies to local law enforcement entities to provide enhanced public safety services.

Brownsfield Assessment Cooperative Agreement

This agreement provides federal funding to conduct community wide assessments at potential Brownsfield sites contaminated with petroleum and hazardous substances. Funds will also be used for public outreach and community involvement/public participation processes.

California Gang Reduction, Intervention and Prevention Program

This program is to provide monies to cities for gang prevention, intervention and/or suppression activities. The monies are to be used for developing programs in the following focus areas: reentry, education, job training and skills development, family and community services and/or suppression activities.

Distracted Driving High Visibility Enforcement Demonstration Project

This program is to provide monies from the National Highway Safety Administration to local law enforcement agencies to enforce distracted driving violations. This program will prevent fatalities and injuries associated with distracted driving specifically caused by the use of hand-held cell phones and texting while driving.

Sobriety Checkpoint Grant Program

To provide monies to reduce the number of victims killed and injured in alcohol-involved crashes.

Federal Grants

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (335,727)	\$ (329,653)	\$ (710,604)	\$ (2,800,350)	\$ (2,800,350)	\$ (2,800,350)	\$ (2,800,350)
Source of Funds:							
Intergovernmental	3,810,546	7,678,849	5,484,932	7,579,000	5,200,000	9,333,300	580,000
Total Sources	3,810,546	7,678,849	5,484,932	7,579,000	5,200,000	9,333,300	580,000
Use of Funds:							
Salaries	36,713	84,894	36,688	20,000	20,000	-	-
Operations	122,293	272,571	452,655	140,000	140,000	402,600	-
Capital Outlay	56,049	2,131,612	2,469,167	-	-	-	-
Total Expenditures	215,055	2,489,077	2,958,510	160,000	160,000	402,600	-
Other Uses:							
Transfers Out	3,589,418	5,570,723	4,616,168	7,419,000	5,040,000	8,930,700	580,000
Total Other Uses	3,589,418	5,570,723	4,616,168	7,419,000	5,040,000	8,930,700	580,000
Total Uses	3,804,472	8,059,800	7,574,678	7,579,000	5,200,000	9,333,300	580,000
Ending Fund Balance (est)	\$ (329,653)	\$ (710,604)	\$ (2,800,350)	\$ (2,800,350)	\$ (2,800,350)	\$ (2,800,350)	\$ (2,800,350)

State Grants

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 374,973	\$ 423,859	\$ 553,690	\$ (193,140)	\$ (193,140)	\$ (193,140)	\$ (193,140)
Source of Funds:							
Use of Money & Property	172	330	137	-	-	-	-
Intergovernmental	350,254	394,351	2,246,029	547,600	3,106,000	1,942,000	1,336,000
Charges for Services & Other Rev	-	-	1,714	-	-	-	-
Total Revenues	350,427	394,681	2,247,880	547,600	3,106,000	1,942,000	1,336,000
Other Sources:							
Transfers In	61,869	-	-	-	-	-	-
Total Other Sources	61,869	-	-	-	-	-	-
Total Sources	412,296	394,681	2,247,880	547,600	3,106,000	1,942,000	1,336,000
Use of Funds:							
Salaries	528	802	16,168	-	-	-	-
Operations	91,124	231,402	194,426	522,600	522,600	677,800	468,000
Capital Outlay	-	-	112,073	25,000	25,000	994,000	868,000
Total Expenditures	91,652	232,204	322,667	547,600	547,600	1,671,800	1,336,000
Other Uses:							
Transfers Out	271,758	32,646	2,672,043	-	2,558,400	270,200	-
Total Other Uses	271,758	32,646	2,672,043	-	2,558,400	270,200	-
Total Uses	363,411	264,850	2,994,710	547,600	3,106,000	1,942,000	1,336,000
Ending Fund Balance (est)	\$ 423,859	\$ 553,690	\$ (193,140)	\$ (193,140)	\$ (193,140)	\$ (193,140)	\$ (193,140)

Other Grants

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 61,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source of Funds:							
Intergovernmental	-	-	-	100,000	50,000	78,700	-
Total Sources	-	-	-	100,000	50,000	78,700	-
Use of Funds:							
Other Uses:							
Transfers Out	61,869	-	-	100,000	50,000	78,700	-
Total Uses	61,869	-	-	100,000	50,000	78,700	-
Ending Fund Balance (est)	\$ -	\$ -	\$ -				

STATE & COUNTY SUBVENTION FUNDS

The State of California shares a portion of its various tax revenues with California cities and towns. This funding is divided amongst the local government by various formulas, generally population. State subventions enable local governments to continue to provide basic services, such as public safety and roads without burdening the residents with additional local taxes.

Gas Tax

The Gas Tax has had modifications as a result of several bills passed by the Legislature which contained the provisions for a swap of state sales taxes on gasoline for a gasoline excise tax. The bills were signed into law by the Governor and became effective July 1, 2010. The law repeals the state sales tax on gasoline, increases the excise tax on gasoline by 17.3 cents and adds an annual index that is intended to ensure the new excise tax keeps pace with the revenues expected from the sales tax on gas. Additionally the law increases the sales tax on diesel by 1.75 percent and allocates 75 percent to local transit agencies and 25 percent to state transit programs. The excise tax on diesel is reduced from 18 cents to 13.6 cents. Sale tax revenues from diesel must go to transit funding.

Beginning in FY 2011-12 and for subsequent years, the revenues would be allocated as follows:

1. Transportation debt service (State Bonds);
2. Remainder allocated:
 - a. 44% State Transportation Improvement Program (STIP);
 - b. 12% State Highway Operation and Protection Program (SHOPP), and state's highway safety improvement program;
 - c. 44% evenly split between cities and counties using current HUTA formulas.

The law includes expressed legislative intent to fully replace the local streets and road funds cities and counties would have received under Proposition 42 state sales tax on gasoline with allocations from the new higher motor vehicle excise tax (HUTA) rate. The Legislature has also passed and the Governor signed into law a "clean up bill" that clarified the intent and replacement of Proposition 42 and resolved issues caused by Proposition 22 and 26.

	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14	FY 2014-15
	Actual	Actual	Actual	Budget	Forecast	Adopted Budget	Adopted Budget
Beginning Fund Balance	\$ 3,793,077	\$ 3,751,382	\$ 4,281,550	\$ 3,463,707	\$ 3,463,707	\$ 4,208,807	\$ 6,207
Source of Funds:							
Use of Money & Property	58,592	68,000	32,900	-	-	-	-
Intergovernmental	1,035,212	1,601,920	1,843,521	1,758,100	1,751,500	1,882,500	1,902,000
Total Sources	1,093,804	1,669,920	1,876,421	1,758,100	1,751,500	1,882,500	1,902,000
Use of Funds:							
Salaries	7,500	7,481	46,880	77,500	20,000	356,500	206,200
Operations	-	-	1,054,377	-	666,400	-	-
Total Expenditures	7,500	7,481	1,101,257	77,500	686,400	356,500	206,200
Other Uses:							
Transfers Out	1,127,999	1,132,271	1,593,007	4,567,400	320,000	5,728,600	826,000
Total Other Uses	1,127,999	1,132,271	1,593,007	4,567,400	320,000	5,728,600	826,000
Total Uses	1,135,499	1,139,752	2,694,264	4,644,900	1,006,400	6,085,100	1,032,200
Ending Fund Balance (est)	\$ 3,751,382	\$ 4,281,550	\$ 3,463,707	\$ 576,907	\$ 4,208,807	\$ 6,207	\$ 876,007

Measure A

Measure A is a voter approved, 1/2% sales tax in Sacramento County to be levied over a 30-year period (2009-2039). The proceeds of the tax are used to fund a comprehensive program of roadway, street safety, streetscaping, pedestrian and bicycle facility improvements.

Measure A revenues are earmarked for the following types of improvements: highway, street, and road construction; highway, street, and road maintenance; bus and light rail capital and operations; improved transportation services for elderly and disabled persons; and transportation-related air quality programs. Measure A construction revenues are typically used to fund transportation and traffic safety improvements. Measure A maintenance revenues are used to fund ongoing operation and maintenance of the City's transportation system. Public Works intends to expend the remainder of this funding next year.

Measure A Construction

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (453,709)	\$ -	\$ (1)	\$ -	\$ -	\$ -	\$ -
Source of Funds:							
Intergovernmental	1,126,601	426,493	451,468	431,700	431,700	392,900	-
Total Sources	1,126,601	426,493	451,468	431,700	431,700	392,900	-
Use of Funds:							
Salaries	-	126,843	5,309	-	-	-	-
Operations	-	162,935	-	-	-	-	-
Total Expenditures	-	289,778	5,309	-	-	-	-
Other Uses:							
Transfers Out	672,892	136,716	446,158	431,700	431,700	392,900	-
Total Other Uses	672,892	136,716	446,158	431,700	431,700	392,900	-
Total Uses	672,892	426,494	451,467	431,700	431,700	392,900	-
Ending Fund Balance (est)	\$ -	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -

Measure A Continued

New Measure A Maintenance

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ 784,381	\$ 1,108,150	\$ 1,373,066	\$ 1,373,066	\$ 422,866	\$ 111,066
Source of Funds:							
Use of Money & Property	-	17,142	11,273	-	-	-	-
Intergovernmental	1,102,034	1,143,375	1,324,756	1,338,000	1,338,000	1,455,100	1,498,800
Charges for Services & Other Rev	-	2,232	-	-	-	-	-
Total Sources	1,102,034	1,162,749	1,336,029	1,338,000	1,338,000	1,455,100	1,498,800
Use of Funds:							
Salaries	-	-	713	4,300	4,300	51,400	51,400
Operations	317,653	830,557	1,070,400	1,283,900	2,283,900	1,715,500	1,409,900
Total Expenditures	317,653	830,557	1,071,113	1,288,200	2,288,200	1,766,900	1,461,300
Other Uses:							
Transfers Out	-	8,423	-	1,000,000	-	-	-
Total Other Uses	-	8,423	-	1,000,000	-	-	-
Total Uses	317,653	838,980	1,071,113	2,288,200	2,288,200	1,766,900	1,461,300
Ending Fund Balance (est)	\$ 784,381	\$ 1,108,150	\$ 1,373,066	\$ 422,866	\$ 422,866	\$ 111,066	\$ 148,566

New Measure A Construction

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 12,430	\$ 392,864	\$ 41,930	\$ 697,565	\$ 697,565	\$ 140,665	\$ 140,665
Source of Funds:							
Licenses, Permits & Fees	-	472,917	-	-	-	-	-
Use of Money & Property	953	151	-	-	-	-	-
Intergovernmental	2,182,341	1,834,252	2,552,809	307,700	2,333,000	2,841,100	477,300
Total Revenues	2,183,294	2,307,320	2,552,809	307,700	2,333,000	2,841,100	477,300
Other Sources:							
Transfers In	-	-	472,917	-	-	-	-
Total Other Sources	-	-	472,917	-	-	-	-
Total Sources	2,183,294	2,307,320	3,025,726	307,700	2,333,000	2,841,100	477,300
Use of Funds:							
Salaries	-	10,222	60,598	119,900	119,900	130,000	155,000
Operations	-	-	8,186	100,000	20,000	-	-
Total Expenditures	-	10,222	68,784	219,900	139,900	130,000	155,000
Other Uses:							
Transfers Out	1,802,861	2,648,032	2,301,307	187,700	2,750,000	2,711,100	322,300
Total Other Uses	1,802,861	2,648,032	2,301,307	187,700	2,750,000	2,711,100	322,300
Total Uses	1,802,861	2,658,254	2,370,091	407,600	2,889,900	2,841,100	477,300
Ending Fund Balance (est)	\$ 392,864	\$ 41,930	\$ 697,565	\$ 597,665	\$ 140,665	\$ 140,665	\$ 140,665

Transportation Development Act

The Transportation Development Act (TDA), administered by the California Department of Transportation provides two major sources for the funding of public transportation in California through regional planning and programming agencies such as the Sacramento Area Council of Governments (SACOG). The first, the county Local Transportation Fund (LTF), has been in existence since 1972. The second, the State Transit Assistance (STA) fund, came into being in 1979. The TDA creates in each county an LTF for the transportation purposes specified in the Act. Revenues to the LTF are derived from 1/4¢ of the retail sales tax collected statewide. The 1/4¢ is returned by the State Board of Equalization to each county according to the amount of tax collected in that county.

Nearly all of Rancho Cordova's TDA funds (both LTF and STA) are allocated by SACOG to Sacramento Regional Transit. There is, however, a countywide set aside of 2% of available funds to be allocated for pedestrian and bicycle facilities anywhere in the county. These funds are distributed to each jurisdiction based on a fair share formula.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 240,073	\$ 272,624	\$ 307,371	\$ 350,303	\$ 350,303	\$ 390,203	\$ 434,803
Source of Funds:							
Intergovernmental	32,551	34,747	42,932	39,900	39,900	44,600	45,000
Total Sources	32,551	34,747	42,932	39,900	39,900	44,600	45,000
Use of Funds:							
Total Uses	-	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 272,624	\$ 307,371	\$ 350,303	\$ 390,203	\$ 390,203	\$ 434,803	\$ 479,803

ASSESSMENT DISTRICTS, SPECIAL TAX DISTRICTS AND LANDSCAPING AND LIGHTING DISTRICTS

Assessment Districts, Special Districts and Landscaping and Lighting Districts are formed under the California General Government Code, in compliance with California State Constitution Articles XIII A and XIII D. The City of Rancho Cordova established these districts to finance public services by levying an assessment or special tax which appears on the property tax bill of the parcels receiving benefit. There are five services related assessment and special districts in the City of Rancho Cordova, as outlined below.

Landscaping & Lighting District No. 2005-1

This district was formed in 2005 for the purpose of providing ongoing maintenance and local landscaping improvements within the District, previously funded in whole or in part by the County of Sacramento as part of the Sacramento Landscape District (SLMD), now the responsibility of the City. The improvements include streetscape and parkway landscaping, and do not currently include street lighting. The District was formed with four benefit Zones encompassing all lots and parcels of land within the boundaries of the City that were included in Zone 4 and Zone 5 of the SLMD in fiscal year 2004-05. The District area is approximately 512 acres, centrally located within the City, generally south of Highway 50 and north of the City limits as identified in the District Boundary Maps.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 511,954	\$ 516,178	\$ 501,858	\$ 430,009	\$ 430,009	\$ 319,609	\$ 282,709
Source of Funds:							
Taxes	84,563	82,892	49,560	49,700	49,700	91,000	91,000
Use of Money & Property	7,219	8,478	3,751	-	-	-	-
Total Sources	91,782	91,370	53,311	49,700	49,700	91,000	91,000
Use of Funds:							
Salaries	12,024	23,148	19,152	18,800	18,800	23,200	23,200
Operations	53,439	76,997	106,008	141,300	141,300	104,700	101,700
Total Expenditures	65,463	100,145	125,160	160,100	160,100	127,900	124,900
Other Uses:							
Transfers Out	22,096	5,545	-	-	-	-	-
Total Other Uses	22,096	5,545	-	-	-	-	-
Total Uses	87,558	105,690	125,160	160,100	160,100	127,900	124,900
Ending Fund Balance (est)	\$ 516,178	\$ 501,858	\$ 430,009	\$ 319,609	\$ 319,609	\$ 282,709	\$ 248,809

Transit Related Services Special Tax

On January 17, 2006, the City Council Ordinance No. 31-2005 establishing a special tax for the Capital Village subdivision, (Tax Zone 3), establishing a special tax for transit related services within the boundaries of Zone 3. The special tax is levied on new development in the City to mitigate the impacts of new development on transit and other related services. The services to be funded include: transit shuttle, "Guaranteed Ride Home Program", transit subsidies, education programs and infrastructure support. Additional tax Zones 5, 7, 9, and 10 have been annexed to the district. As additional development occurs, additional separate Zones will be created to fund transit related services.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 98,896	\$ 202,774	\$ 320,480	\$ 413,135	\$ 413,135	\$ 467,835	\$ 496,435
Source of Funds:							
Taxes	109,053	119,609	120,100	120,100	120,100	120,000	123,000
Use of Money & Property	1,902	2,582	2,861	-	-	-	-
Charges for Services & Other Rev	-	-	1,500	-	-	-	-
Total Sources	110,955	122,191	124,461	120,100	120,100	120,000	123,000
Use of Funds:							
Salaries	2,822	353	25,034	15,000	15,000	20,000	20,000
Operations	3,255	4,132	6,772	50,400	50,400	71,400	69,900
Total Expenditures	6,077	4,485	31,806	65,400	65,400	91,400	89,900
Other Uses:							
Transfers Out	1,000	-	-	-	-	-	-
Total Other Uses	1,000	-	-	-	-	-	-
Total Uses	7,077	4,485	31,806	65,400	65,400	91,400	89,900
Ending Fund Balance (est)	\$ 202,774	\$ 320,480	\$ 413,135	\$ 467,835	\$ 467,835	\$ 496,435	\$ 529,535

Transit Related Services Benefit District (formerly CSA 10) Zone 1

The Transit Related Services Benefit District assessments fund transit related services benefitting the Zinfandel and Sunridge Specific Plan areas (Benefit Zones 1 and 2). The Transit Related Services Benefit District (former County Service Area 10) was detached from the County of Sacramento by the City of Rancho Cordova to administer beginning the 2008/09 tax year. The services to be funded include: transit shuttle, "Guaranteed Ride Home Program", transit subsidies, education programs and infrastructure support. The district boundary is irregularly shaped and includes the Villages of Zinfandel, Sunridge and Mather Field.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 133,010	\$ 226,366	\$ 251,140	\$ 279,287	\$ 279,287	\$ 275,887	\$ 258,587
Source of Funds:							
Taxes	87,330	88,740	89,191	89,400	89,400	100,000	103,000
Use of Money & Property	2,850	3,579	2,075	-	-	-	-
Total Revenues	90,180	92,319	91,266	89,400	89,400	100,000	103,000
Other Sources:							
Transfers In	51,492	-	-	-	-	-	-
Total Other Sources	51,492	-	-	-	-	-	-
Total Sources	141,672	92,319	91,266	89,400	89,400	100,000	103,000
Use of Funds:							
Salaries	45,810	41,625	41,146	14,800	14,800	31,100	12,000
Operations	35,008	25,920	21,973	78,000	78,000	86,200	89,700
Total Expenditures	80,818	67,545	63,119	92,800	92,800	117,300	101,700
Other Uses:							
Transfers Out	(32,503)	-	-	-	-	-	-
Total Other Uses	(32,503)	-	-	-	-	-	-
Total Uses	48,316	67,545	63,119	92,800	92,800	117,300	101,700
Ending Fund Balance (est)	\$ 226,366	\$ 251,140	\$ 279,287	\$ 275,887	\$ 275,887	\$ 258,587	\$ 259,887

Transit Related Services Benefit District (formerly CSA 10) Zone 2

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 1,121,462	\$ 1,472,790	\$ 1,837,780	\$ 2,168,048	\$ 2,168,048	\$ 2,324,248	\$ 2,447,548
Source of Funds:							
Taxes	384,597	389,847	395,134	394,400	394,400	406,000	418,000
Use of Money & Property	17,416	22,795	15,823	-	-	-	-
Total Sources	402,013	412,642	410,957	394,400	394,400	406,000	418,000
Use of Funds:							
Salaries	3,057	5,930	31,791	19,800	19,800	42,500	20,000
Operations	46,628	41,722	40,898	218,400	218,400	240,200	253,800
Total Expenditures	49,686	47,652	72,689	238,200	238,200	282,700	273,800
Other Uses:							
Transfers Out	1,000	-	8,000	-	-	-	-
Total Other Uses	1,000	-	8,000	-	-	-	-
Total Uses	50,686	47,652	80,689	238,200	238,200	282,700	273,800
Ending Fund Balance (est)	\$ 1,472,790	\$ 1,837,780	\$ 2,168,048	\$ 2,324,248	\$ 2,324,248	\$ 2,447,548	\$ 2,591,748

Road Maintenance Assessment District

The Road Maintenance Assessment District was formed in June 2006 to create a financial mechanism to provide street and lighting operations and road maintenance for public improvements created as a result of new development. The funds are used to pay for routine maintenance and operations costs as well as to build a reserve to periodically replace slurry seal and eventual overlay and replacement costs. As additional development occurs, it will either be annexed to the district or a separate Zone will be created to fund services. Current new development subdivisions included in the district are Capital Village, Sundance and Anthology at Anatolia.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 750,950	\$ 1,192,674	\$ 1,533,458	\$ 1,847,820	\$ 1,847,820	\$ 2,140,520	\$ 2,448,920
Source of Funds:							
Taxes	478,780	374,092	395,676	395,700	395,700	395,000	407,000
Use of Money & Property	12,760	17,477	13,398	-	-	-	-
Total Sources	491,540	391,569	409,074	395,700	395,700	395,000	407,000
Use of Funds:							
Salaries	9,654	12,297	18,606	20,300	20,300	18,000	18,000
Operations	39,162	38,488	76,106	82,700	82,700	68,600	188,100
Total Expenditures	48,815	50,785	94,712	103,000	103,000	86,600	206,100
Other Uses:							
Transfers Out	1,000	-	-	-	-	-	-
Total Other Uses	1,000	-	-	-	-	-	-
Total Uses	49,815	50,785	94,712	103,000	103,000	86,600	206,100
Ending Fund Balance (est)	\$ 1,192,674	\$ 1,533,458	\$ 1,847,820	\$ 2,140,520	\$ 2,140,520	\$ 2,448,920	\$ 2,649,820

Rancho Cordova Lighting District 2012-1

The district was formed in 2012 for the purpose of providing a funding mechanism for the operations, improvements, and maintenance of street lights and safety lights within the City of Rancho Cordova, which were previously funded in whole or in part by the County of Sacramento as part of County Service Area No. 1 (CSA-1). The improvements include street light poles and fixtures, electrical conduit and pullboxes, and service cans.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,200	\$ 115,000
Source of Funds:							
Taxes	-	-	-	315,000	315,000	356,000	356,000
Intergovernmental	-	-	-	-	225,000	-	-
Charges for Services & Other Rev	-	-	-	-	-	1,809,700	-
Total Sources	-	-	-	315,000	540,000	2,165,700	356,000
Use of Funds:							
Salaries	-	-	-	-	-	51,000	50,000
Operations	-	-	-	315,000	414,800	2,124,900	163,200
Total Expenditures	-	-	-	315,000	414,800	2,175,900	213,200
Other Uses:							
Principal & Interest	-	-	-	-	-	-	152,000
Total Other Uses	-	-	-	-	-	-	152,000
Total Uses	-	-	-	315,000	414,800	2,175,900	365,200
Ending Fund Balance (est)	\$ -	\$ -	\$ -	\$ -	\$ 125,200	\$ 115,000	\$ 105,800

CFD 2013-2 Police Services

The Mello-Roos Community Facilities Act of 1982 allows for the levy of a special tax to generate funding for a broad range of facilities and eligible services, such as police protection. In February 2013, the City Council approved the formation of the new citywide Community Facilities District (CFD) for police services. The new Police Services CFD is a mechanism for developers to use to meet conditions of approval for their projects as they relate to funding police services. All new development projects will be required to annex into the Police Services CFD.

The revenues collected from the CFD are to be used solely for the purpose of obtaining, furnishing, operating and maintaining police protection equipment or apparatus, for paying the salaries and benefits of police protection personnel, and for such other police protection service expenses as deemed necessary for the benefit of residents in the CFD. Parcels located within the boundaries of the Police Services CFD will not be subject to the special police tax assessed to parcels outside the boundaries of the CFD.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,100)	\$ (4,100)
Source of Funds:							
Charges for Services & Other Rev	-	-	-	-	7,000	-	-
Total Sources	-	-	-	-	7,000	-	-
Use of Funds:							
Operations	-	-	-	-	9,100	2,000	2,000
Total Uses	-	-	-	-	9,100	2,000	2,000
Ending Fund Balance (est)	\$ -	\$ -	\$ -	\$ -	\$ (2,100)	\$ (4,100)	\$ (6,100)

OTHER SPECIAL REVENUE FUNDS

Street Trench Fee

The City has an established Street Trench Fee and associated fund for the purpose of collecting a trench restoration fee at the time a permit is issued for work that causes excavation of a paved City street. Funds may be expended for the resurfacing, maintenance, administration, and protection of City streets where excavation has occurred. Currently there are no expenditures planned. It is the City's intention to save funds until there is enough to match other funds for projects associated with the fee.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 124,782	\$ 189,446	\$ 242,553	\$ 274,992	\$ 274,992	\$ 319,992	\$ 357,992
Source of Funds:							
Licenses, Permits & Fees	64,333	51,423	30,492	54,500	45,000	38,000	38,000
Use of Money & Property	330	1,684	1,947	-	-	-	-
Total Sources	64,664	53,107	32,439	54,500	45,000	38,000	38,000
Use of Funds:							
Total Uses	-	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 189,446	\$ 242,553	\$ 274,992	\$ 329,492	\$ 319,992	\$ 357,992	\$ 395,992

Mather Field Traffic Impact Fee

Specific plan development impact fees are imposed on development in the Mather Commerce Center, which is part of the overall Mather Field Specific Plan Area administered by the County of Sacramento. The Mather fees include additional fees for roadway improvements located in the City of Rancho Cordova. The City has completed the negotiations and the transfer of fee fund balances from the County of Sacramento.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (152,866)	\$ 1,003,882	\$ 47,195	\$ 12,955	\$ 12,955	\$ 12,955	\$ 12,955
Source of Funds:							
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	15,046	12,788	840	-	-	-	-
Intergovernmental	2,000,000	-	-	-	-	-	-
Total Sources	2,015,046	12,788	840	-	-	-	-
Use of Funds:							
Other Uses:							
Transfers Out	858,298	969,475	35,080	-	-	-	-
Total Uses	858,298	969,475	35,080	-	-	-	-
Ending Fund Balance (est)	\$ 1,003,882	\$ 47,195	\$ 12,955	\$ 12,955	\$ 12,955	\$ 12,955	\$ 12,955

Roadway Improvement Fund

The Public Works Department has obtained certain additional contributions related to supplemental roadway fees. The negotiations are non-nexus based and are not directly associated with the existing traffic fees collected in the Special Revenues Funds. These funds may be used at the City's discretion for a variety of roadway improvement projects included in the City's Capital Improvement Program.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 6,341,117	\$ 5,165,154	\$ 5,348,539	\$ 5,595,028	\$ 5,595,028	\$ 5,585,028	\$ 5,198,328
Source of Funds:							
Licenses, Permits & Fees	81,213	83,567	163,149	494,200	150,000	95,100	96,000
Use of Money & Property	89,741	96,795	44,529	-	-	-	-
Total Revenues	170,954	180,362	207,678	494,200	150,000	95,100	96,000
Other Sources:							
Transfers In	-	100,001	115,194	500,000	500,000	350,000	500,400
Total Other Sources	-	100,001	115,194	500,000	500,000	350,000	500,400
Total Sources	170,954	280,363	322,872	994,200	650,000	445,100	596,400
Use of Funds:							
Operations	-	-	-	400,000	400,000	200,000	400,000
Total Expenditures	-	-	-	400,000	400,000	200,000	400,000
Other Uses:							
Transfers Out	1,346,917	96,978	76,383	260,000	260,000	631,800	100,000
Total Other Uses	1,346,917	96,978	76,383	260,000	260,000	631,800	100,000
Total Uses	1,346,917	96,978	76,383	660,000	660,000	831,800	500,000
Ending Fund Balance (est)	\$ 5,165,154	\$ 5,348,539	\$ 5,595,028	\$ 5,929,228	\$ 5,585,028	\$ 5,198,328	\$ 5,294,728

Storm Water Utility Tax

The Public Works Department has negotiated the annual transfer of funds in the amount of \$300,000 to the City from utility taxes collected by the County of Sacramento for storm water utility within the City. Additional funds have been received for specific capital improvement projects. These funds may be used at the City's discretion for any drainage related expenses. The Public Works department will be working on the detachment from the County in the next fiscal year.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 329,020	\$ (14,782)	\$ (301,283)	\$ 1,664,634	\$ 1,664,634	\$ 3,667,634	\$ 1,330,034
Source of Funds:							
Taxes	-	-	2,270,267	300,000	2,375,000	600,000	300,000
Use of Money & Property	4,022	2,493	8,172	-	-	-	-
Total Sources	4,022	2,493	2,278,439	300,000	2,375,000	600,000	300,000
Use of Funds:							
Salaries	158,722	226,689	193,645	300,000	300,000	300,000	300,000
Operations	28,178	22,177	13,454	271,700	22,000	300,000	-
Capital Outlay	-	40,128	-	699,000	-	-	-
Total Expenditures	186,899	288,994	207,099	1,270,700	322,000	600,000	300,000
Other Uses:							
Transfers Out	160,924	-	105,423	50,000	50,000	2,337,600	1,318,000
Total Other Uses	160,924	-	105,423	50,000	50,000	2,337,600	1,318,000
Total Uses	347,824	288,994	312,522	1,320,700	372,000	2,937,600	1,618,000
Ending Fund Balance (est)	\$ (14,782)	\$ (301,283)	\$ 1,664,634	\$ 643,934	\$ 3,667,634	\$ 1,330,034	\$ 12,034

Asset Forfeiture Fund

Assets seized in the course of arrests or investigations are turned over to the District Attorney until case resolution. The District Attorney apportions the assets to the applicable jurisdictions and the funds are used to purchase public safety equipment and supplies.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 21,906	\$ 29,092	\$ 31,274	\$ 32,507	\$ 32,507	\$ 33,507	\$ 33,507
Source of Funds:							
Fines & Forfeitures	6,973	1,684	975	-	1,000	-	-
Use of Money & Property	357	499	258	-	-	-	-
Total Sources	7,330	2,182	1,233	-	1,000	-	-
Use of Funds:							
Operations	144	-	-	-	-	-	-
Total Uses	144	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 29,092	\$ 31,274	\$ 32,507	\$ 32,507	\$ 33,507	\$ 33,507	\$ 33,507

(This page intentionally left blank)

CAPITAL PROJECT FUNDS

The Capital Projects fund will be used to account for the financial resources available for the acquisition or construction of major capital facilities and infrastructure.

ADOPTED FISCAL YEARS 2013-15 BUDGET CIP

	13/14	14/15
Beginning Fund Balance (est)	\$ (1,006,989)	\$ (1,150,989)
Revenues:		
Taxes	-	-
Licenses & Permits	-	-
Fines & Forfeitures	-	-
Use of Money & Property	-	-
Intergovernmental	25,000	-
Charges for Services & Other Revenues	-	-
Total Revenues	25,000	-
Other Sources:		
Transfers In	33,015,800	6,115,300
Proceeds from Debt	-	-
Total Other Sources	33,015,800	6,115,300
Total Revenues & Other Sources	\$ 33,040,800	\$ 6,115,300
Expenditures:		
Salaries	550,000	575,000
Benefits	-	-
Operations	12,637,500	2,225,500
Capital Outlay	19,997,300	3,314,800
Capital Improvements	-	-
Total Expenditures	33,184,800	6,115,300
Other Uses:		
Transfers Out	-	-
Revenue Neutrality	-	-
Principal & Interest	-	-
Total Other Uses	-	-
Total Expenditures & Other Uses	33,184,800	6,115,300
Surplus/(Deficit)	(144,000)	-
Fund Balance (est)	\$ (1,150,989)	\$ (1,150,989)

Capital Projects Fund

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 257,764	\$ 2,159,350	\$ 47,732	\$(1,022,990)	\$(1,022,990)	\$(1,006,990)	\$(1,150,990)
Source of Funds:							
Taxes	-						
Licenses, Permits & Fees	-						
Fines & Forfeitures	-						
Use of Money & Property		2,945	2,569				
Intergovernmental			49,947	290,000	290,000	25,000	-
Charges for Services & Other Revenues	156,172	177,342	43,350				
Total Revenues	156,172	180,287	95,866	290,000	290,000	25,000	-
Other Sources:							
Transfers In:							
General Fund	53,271	88,082			86,000		
Gas Tax	1,128,192	1,132,271	1,593,007	4,567,400	320,000	5,728,600	826,000
Measure A	2,714,940	2,784,747	2,747,465	1,619,400	3,181,700	3,104,000	322,300
Proposition 42		577,858	26,391				
Traffic Impact Fees	2,326,818	1,312,972	1,292,814	6,889,900	2,400,000	6,799,500	472,000
SD Traffic Mitigation Fees	3,077,612	2,557,704	799,306	650,400	1,200,000	4,864,000	2,397,000
VOZ Traffic Mitigation Fees	873	10,035	8,076	175,000	15,000	170,700	
Community Facilities Fee	77,263	3,249,322	233,645				
City Operations COP's		790,341	51,919				
Federal Grants	4,240,066	5,474,969	4,920,072	7,379,000	5,040,000	8,930,700	580,000
State Grants	312,941	28,064	2,673,878		2,558,400	270,200	
Other Grants				100,000	50,000	78,700	
CDBG	360,000	115,069	381,894	85,600	190,600	100,000	100,000
Capital Facilities ISF	4,117	702,090	1,553				
Infrastructure ISF		62,352	(305,739)				
Technology ISF		228,550					
Special Districts	21,596	5,545					
Transit Related Service Area - Zone 2			8,000				
Roadway Improvement Fund	1,346,917	96,978	76,383	260,000	260,000	631,800	100,000
Storm Water Utility Tax	157,583		105,423	50,000	50,000	2,337,600	1,318,000
Mather Field Impact Fee	858,298	969,475	35,080				
VLIHF	768,319	(77,453)	75,483				
CFD 2004-1 Sunridge Park				2,299,000	10,000		
Redevelopment Agency	1,599	85,823	233,627				
Redevelopment Agency Low/Mod	897,631	98,141	2,760				
Sub-total Transfers In	18,348,036	20,292,935	14,961,037	24,075,700	15,361,700	33,015,800	6,115,300
Proceeds from Debt							
Total Other Sources	18,348,036	20,292,935	14,961,037	24,075,700	15,361,700	33,015,800	6,115,300
Total Sources	18,504,208	20,473,222	15,056,903	24,365,700	15,651,700	33,040,800	6,115,300
Use of Funds:							
Salaries	1,285,544	461,470	1,449,360	567,400	567,400	550,000	575,000
Operations	3,981,355	2,881,041	1,961,434	4,060,100	2,560,100	12,637,500	2,225,500
Capital Improvements	10,101,113	14,211,589	12,576,479	19,808,200	12,508,200	19,997,300	3,314,800
Total Expenditures	15,368,012	17,554,100	15,987,273	24,435,700	15,635,700	33,184,800	6,115,300
Other Uses:							
Transfers Out	(231,679)	1,370,441	140,352	-	-	-	-
Total Other Uses	(231,679)	1,370,441	140,352	-	-	-	-
Total Uses	15,136,333	18,924,541	16,127,625	24,435,700	15,635,700	33,184,800	6,115,300
Ending Fund Balance (est)	\$ 3,625,639	\$ 3,708,031	\$(1,022,990)	\$(1,092,990)	\$(1,006,990)	\$(1,150,990)	\$(1,150,990)

The City will be working on the Capital Improvement Projects listed on the next pages. Below is a description of the major projects scheduled for this budget year.

White Rock Road Improvements, Sunrise Boulevard to International Drive (CP07-2055)

This project will construct improvement to the existing six lane road from Sunrise Boulevard to Luyung Drive and reconstruct White Rock Road from Luyung Drive to approximately the future intersection of White Rock Road and International Drive to a four lane roadway with a 14 foot landscape median.

Sunrise Boulevard, Douglas Road to Kiefer Boulevard (CP06-2028)

Developer project which will be reimbursed through credit agreements.

ROW Program / Contingency (CP06-2048)

These funds are reserved for construction overruns, right-of-way acquisition, and federal and state grant match requirements on other Capital Improvement Projects within this document.

2012 Sunrise Boulevard Street Rehabilitation Project (CP12-2105)

Road rehabilitation project of a shared facility. The city will provide the improvements from Coloma Road to 750 linear feet north of Trinity River on both sides of Sunrise Boulevard. The county will provide the improvements from the City's project to the American River Bridge on both sides of Sunrise Boulevard.

2015 Street Rehabilitation Project (CP 13-2134)

Road rehabilitation project for neighborhood areas RC09 and RC06.

2014 Street Rehabilitation Project (CP 13-2118)

Road rehabilitation project for neighborhood area RC05.

2012 Street Rehabilitation Project (CP 12-2104)

Road rehabilitation project on International Drive, Zinfandel Drive, and Folsom Boulevard.

Folsom Boulevard Enhancements Phase IV (CP14-2129)

This project will provide for improved aesthetics and safety along Folsom Boulevard between Bradshaw Road and Sunrise. The proposed enhancements include the installation of landscaped medians, construction of sidewalks, landscaping, streetscape improvements at intersections, and installation of street lights and undergrounding some utility lines. City staff will be working with the Council to refine the scope Phase IV.

Rancho Cordova Parkway Interchange (CP05-2003)

The project proposes to construct a new interchange at U.S. Highway 50, auxiliary lanes on U.S. Highway 50 between Sunrise Boulevard and Hazel Avenue, and a four lane arterial connection to U.S. Highway 50 of Rancho Cordova Parkway to White Rock Road.

Douglas Road & Grant Line Road Traffic Signal (CP13-2124)

The project will install a new traffic signal at the intersection of Douglas Road and Grant Line Road. This project will also include widening of Douglas Road and Grant Line Road to accommodate left and right turn pockets and bicycle lanes.

The FY 2013-15 projects that will be funded are as follows:

	FY 2013-14 Budget	FY 2014-15 Budget
CP07-2055 White Rock Road Improvements, Sunrise Boulevard to International Dr	\$ 6,870,200	\$ 250,000
CP06-2028 Sunrise Boulevard, Douglas Road to Kiefer Boulevard	3,417,700	-
CP06-2048 ROW Program / Contingency	2,363,000	1,000,000
CP12-2105 2012 Sunrise Boulevard Street Rehabilitation Project	3,094,900	-
CP13-2134 2015 Street Rehabilitation Project	2,274,000	826,000
CP13-2118 2014 Street Rehabilitation Project	2,200,000	-
CP12-2104 2012 Street Rehabilitation Project	1,694,800	-
CP14-2129 Folsom Boulevard Enhancements Phase IV	1,674,000	-
CP05-2003 Rancho Cordova Parkway Interchange	1,215,300	-
CP13-2124 Douglas Road & Grant Line Road Traffic Signal	1,040,400	-
CP13-2123 Signal Interconnect on Coloma Road	934,600	-
CP06-2021 Femoyer Street (Air Park Drive), Mather Boulevard to International Dr	823,800	-
CP10-2082 Safety, Streetscaping, Pedestrian and Bicycle Facilities Program	670,200	47,400
CP07-2033 Folsom Boulevard Enhancements Phase II	656,100	-
CP13-2122 Aramon Drive/Studarus Drive and Coloma Road Traffic Signal	532,200	-
CP06-2027 North Mather Boulevard, Mather Field Plaza to Zinfandel Drive	408,200	-
CP10-2088 Folsom Boulevard Enhancements Phase III	286,100	-
CP11-2096 Finger Annexation Road Rehabilitation	383,500	418,000
CP13-2120 Mills Middle School Signal Mod and Pedestrian Improvements	343,100	-
CP13-2128 Mather Field Road Pedestrian Safety Improvements	310,000	-
CP07-2035 Rancho Cordova Parkway, Douglas Road to Kiefer Boulevard	308,400	2,397,000
CP13-2125 Police Station Generator	257,800	-
CP10-2081 Traffic Control and Safety Program	249,600	149,900
CP12-2107 Class II & III Bicycle System Expansion	209,700	-
CP07-2036 Kiefer Boulevard, Sunrise Boulevard to Jaeger Road	195,000	-
CP08-2060 Anatolia III Major Roads Intersection	172,900	-
CP12-2108 Bicycle Traffic Signal Detection	150,200	-
CP13-2126 2014 Sidewalk Improvement Project	150,000	-
CP12-2103 White Rock Road Sidewalk Improvements	136,300	-
CP11-2100 Sunrise Boulevard Widening and Intersection Improvements	131,100	-
CP12-2115 Zinfandel Drive and Folsom Blvd Intersection Improvements	124,800	-
CP13-2119 2013 NTMP Project	124,000	-
CP13-2117 2012 Old Placerville Complete Streets	120,600	-
CP10-2084 Pedestrian, ADA and Safety Improvements Mather Field Road	113,300	697,000
CP13-2127 Sunrise Boulevard Sidewalk Bridge Street to Gold Country Blvd	107,500	-
CP08-2063 Americanos Boulevard Douglas Road to Chrysanthy Boulevard	106,300	-
CP13-2110 2013 Sidewalk Improvement Project	51,000	-
CP10-2098 2010 NTMP Project	50,700	-
CP13-2111 Douglas Road, Sunrise Boulevard to West City Boundary	50,000	-
CP14-2132 Zinfandel Complex Phase I Feasibility Study	50,000	100,000
CP14-2133 2015 Sidewalk Improvement Project	50,000	100,000
CP07-2038 Sunrise Boulevard, Kiefer Boulevard to State Route 16	36,800	-
CP14-2131 Traffic Signal Battery Backup Installations	35,000	-
CP14-2130 ITS Infrastructure Evaluation	30,000	-
CP07-2032 Douglas Road, Americanos Boulevard to Grant Line Road	24,300	-
CP06-2024 Douglas Road, Rancho Cordova Parkway to Americanos Boulevard	10,400	-
CP13-2116 Traffic Management Center	10,000	-
CP09-2074 Kiefer Boulevard, Sunrise Boulevard to Jaeger Road Phase 2	9,900	-
CP06-2022 Chrysanthy Boulevard, Sunrise Boulevard to Jaeger Road	7,900	-
CP09-2067 Villages of Zinfandel Traffic Signals	3,800	5,000
CP12-2109 2012 ADA Sidewalk Improvement Project	2,000	-
CP06-2050 Rancho Cordova Parkway (Douglas Road to White Rock Road)	1,500	-
CP09-2069 International Drive, Sunrise Boulevard to Rancho Cordova Parkway Loop	900	-
CP15-2135 2014/2015 NTMP Project	-	125,000
	<u>\$ 34,273,800</u>	<u>\$ 6,115,300</u>
Less Projects to be accounted for outside of the CIP Fund	<u>(1,089,000)</u>	
	<u>\$ 33,184,800</u>	

DEBT SERVICE FUNDS

The debt service fund is used to account for the accumulation of resources and payment of long-term debt principal and interest. The City is currently repaying two Certificates of Participation for the acquisition of City Hall and the Rancho Cordova Police Building.

ADOPTED FISCAL YEARS 2013-15 BUDGET DEBT SERVICE

	13/14	14/15
Beginning Fund Balance - 6/30/12 (est)	\$ 1,864,337	\$ 1,864,337
Revenues:		
Taxes	-	-
Licenses & Permits	-	-
Fines & Forfeitures	-	-
Use of Money & Property	-	-
Intergovernmental	-	-
Charges for Services & Other Revenues	-	-
Total Revenues	-	-
Other Sources:		
Transfers In	1,948,200	1,948,100
Proceeds from Debt	-	-
Total Other Sources	1,948,200	1,948,100
Total Revenues & Other Sources	\$ 1,948,200	\$ 1,948,100
Expenditures:		
Salaries	-	-
Benefits	-	-
Operations	5,700	6,200
Capital Outlay	-	-
Capital Improvements	-	-
Total Expenditures	5,700	6,200
Other Uses:		
Transfers Out	-	-
Revenue Neutrality	-	-
Principal & Interest	1,942,500	1,941,900
Total Other Uses	1,942,500	1,941,900
Total Expenditures & Other Uses	1,948,200	1,948,100
Surplus/(Deficit)	-	-
Fund Balance - 6/30/13 (est)	\$ 1,864,337	\$ 1,864,337

City Hall Facility Certificates of Participation

On August 1, 2005, \$20,835,000 of Certificates of Participation (COP's) were issued by the City of Rancho Cordova Financing Corporation to finance the acquisition and improvement of the 2701 – 2729 Prospect Park Drive campus. The original debt was restructured and refunded in January 2007. The new debt is comprised of \$12.1 million Series A and \$8.3 million Series B (taxable) Certificates of Participation.

Debt service payments are due on August 1 and February 1 of each year. To provide for repayment of the certificates, the City entered into an agreement to lease the facilities from the Corporation, requiring the City to make rental payments to the Corporation equal to the debt principal and interest payments. The Community Facilities Fees are used to fund a portion of this payment with the remainder coming from the General Fund. A debt service schedule is included in the "supporting schedules" section of this document.

City Operations Facility Certificates of Participation

The City of Rancho Cordova Financing Corporation issued \$6.8 million in COP's in August 2006. These funds provided resources to purchase the Kilgore site, now home to the City's Police Department. This site includes developable vacant land, a 30,000 square foot office building and a historic cemetery (Kilgore Family Cemetery). The purchase price for this acquisition was \$6,000,000 with the cemetery and approximately 13 3/4 acres of vacant land donated as part of the acquisition.

The debt service is due September 1 and March 1 of each year. To provide for repayment of the certificates, the City entered into an agreement to lease the facilities from the Corporation, requiring the City to make rental payments to the Corporation equal to the debt principal and interest payments. The Community Facilities Fee and the General Fund are the source for repayment of this bond. A debt service schedule is included in the "supporting schedules" section of this document.

Debt Service Fund

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 2,697,672	\$ 2,703,705	\$ 1,915,210	\$ 1,864,337	\$ 1,864,337	\$ 1,864,337	\$ 1,864,337
Source of Funds:							
Use of Money & Property	3,892	3,187	2,026	-	-	-	-
Charges for Services & Other Rev	350	-	-	-	-	-	-
Total Revenues	4,242	3,187	2,026	-	-	-	-
Other Sources:							
Transfers In	1,955,253	1,949,987	1,950,611	1,945,800	1,945,800	1,948,200	1,948,100
Total Other Sources	1,955,253	1,949,987	1,950,611	1,945,800	1,945,800	1,948,200	1,948,100
Total Sources	1,959,495	1,953,174	1,952,637	1,945,800	1,945,800	1,948,200	1,948,100
Use of Funds:							
Operations	10,200	5,450	4,950	5,200	5,200	5,700	6,200
Total Expenditures	10,200	5,450	4,950	5,200	5,200	5,700	6,200
Other Uses:							
Transfers Out	350	790,341	51,919	-	-	-	-
Principal & Interest	1,942,911	1,945,878	1,946,641	1,940,600	1,940,600	1,942,500	1,941,900
Total Other Uses	1,943,261	2,736,219	1,998,560	1,940,600	1,940,600	1,942,500	1,941,900
Total Uses	1,953,461	2,741,669	2,003,510	1,945,800	1,945,800	1,948,200	1,948,100
Ending Fund Balance (est)	\$ 2,703,705	\$ 1,915,210	\$ 1,864,337	\$ 1,864,337	\$ 1,864,337	\$ 1,864,337	\$ 1,864,337

ENTERPRISE FUNDS

The Kilgore Cemetery Enterprise Fund receives revenues from the sale of burial rights and burial services at the cemetery. In addition, the Endowment Care Fund receives endowment funds paid by all cemetery customers.

ADOPTED FISCAL YEAR 2013-14 BUDGET ENTERPRISE FUNDS

	Kilgore Cemetery	Kilgore Cemetery Endowment Care Fund	Total Enterprise Funds
Beginning Fund Balance - 6/30/13 (est)	\$ (203,868)	\$ 15,649	(188,220)
Revenues:			
Taxes	-	-	-
Licenses & Permits	6,000	1,500	7,500
Fines & Forfeitures	-	-	-
Use of Money & Property	-	-	-
Intergovernmental	-	-	-
Charges for Services & Other Revenues	-	-	-
Total Revenues	6,000	1,500	7,500
Other Sources:			
Transfers In	-	-	-
Proceeds from Debt	-	-	-
Total Other Sources	-	-	-
Total Revenues & Other Sources	\$ 6,000	\$ 1,500	\$ 7,500
Expenditures:			
Salaries	-	-	-
Benefits	-	-	-
Operations	73,900	-	73,900
Capital Outlay	-	-	-
Capital Improvements	-	-	-
Total Expenditures	73,900	-	73,900
Other Uses:			
Transfers Out	-	-	-
Revenue Neutrality	-	-	-
Principal & Interest	-	-	-
Total Other Uses	-	-	-
Total Expenditures & Other Uses	73,900	-	73,900
Surplus/(Deficit)	(67,900)	1,500	(66,400)
Fund Balance - 6/30/14 (est)	\$ (271,768)	\$ 17,149	\$ (254,620)

ADOPTED FISCAL YEAR 2014-15 BUDGET ENTERPRISE FUNDS

	Kilgore Cemetery	Kilgore Cemetery Endowment Care Fund	Total Enterprise Funds
Beginning Fund Balance - 6/30/14 (est)	\$ (271,768)	\$ 17,149	(254,620)
Revenues:			
Taxes	-	-	-
Licenses & Permits	6,000	1,500	7,500
Fines & Forfeitures	-	-	-
Use of Money & Property	-	-	-
Intergovernmental	-	-	-
Charges for Services & Other Revenues	-	-	-
Total Revenues	<u>6,000</u>	<u>1,500</u>	<u>7,500</u>
Other Sources:			
Transfers In	-	-	-
Proceeds from Debt	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues & Other Sources	<u>\$ 6,000</u>	<u>\$ 1,500</u>	<u>\$ 7,500</u>
Expenditures:			
Salaries	-	-	-
Benefits	-	-	-
Operations	74,200	-	74,200
Capital Outlay	-	-	-
Capital Improvements	-	-	-
Total Expenditures	<u>74,200</u>	<u>-</u>	<u>74,200</u>
Other Uses:			
Transfers Out	-	-	-
Revenue Neutrality	-	-	-
Principal & Interest	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures & Other Uses	<u>74,200</u>	<u>-</u>	<u>74,200</u>
Surplus/(Deficit)	<u>(68,200)</u>	<u>1,500</u>	<u>(66,700)</u>
Fund Balance - 6/30/15 (est)	<u>\$ (339,968)</u>	<u>\$ 18,649</u>	<u>\$ (321,320)</u>

Kilgore Cemetery

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 78,506	\$ (4,898)	\$ (79,959)	\$ (134,368)	\$ (134,368)	\$ (203,868)	\$ (271,768)
Source of Funds:							
Licenses, Permits & Fees	6,500	5,850	9,400	6,000	6,000	6,000	6,000
Use of Money & Property	-	7	-	-	-	-	-
Total Sources	6,500	5,858	9,400	6,000	6,000	6,000	6,000
Use of Funds:							
Salaries	18,401	15,450	-	-	-	-	-
Operations	71,503	65,469	63,809	68,600	75,500	73,900	74,200
Total Uses	89,904	80,919	63,809	68,600	75,500	73,900	74,200
Ending Fund Balance (est)	\$ (4,898)	\$ (79,959)	\$ (134,368)	\$ (196,968)	\$ (203,868)	\$ (271,768)	\$ (339,968)

Kilgore Cemetery Endowment Care Fund

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 9,223	\$ 10,870	\$ 12,042	\$ 14,149	\$ 14,149	\$ 15,649	\$ 17,149
Source of Funds:							
Licenses, Permits & Fees	1,500	1,000	2,000	1,500	1,500	1,500	1,500
Use of Money & Property	147	173	107	-	-	-	-
Total Sources	1,647	1,172	2,107	1,500	1,500	1,500	1,500
Use of Funds:							
Total Uses	-	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 10,870	\$ 12,042	\$ 14,149	\$ 15,649	\$ 15,649	\$ 17,149	\$ 18,649

(This page intentionally left blank)

INTERNAL SERVICE FUNDS

These funds were established to finance and account for services and commodities furnished by a designated department of the City to other departments of the City. These services and commodities are only supplied within the City structure and are not furnished to the general public. These funds are currently used to accumulate resources for specific needs and to fund those needs as they arise. The funds that the City maintains include:

- Insurance Fund
- Capital Facilities Fund
- Infrastructure Fund
- Vehicle & Equipment Replacement Fund
- Technology Enhancement & Replacement Fund

ADOPTED FISCAL YEAR 2013-14 BUDGET INTERNAL SERVICE FUNDS

	Insurance Fund	Capital Facilities	Infrastructure	Vehicle & Equipment Replacement	Technology Enhancement & Replacement	Total Internal Service Funds
Begin Available Fund Bal - 6/30/13 (est)	\$ 497,770	\$ 1,766,922	\$ 486,346	\$ 285,242	\$ 109,494	\$ 3,145,773
Revenues:						
Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	10,000	-	-	-	10,000
Intergovernmental	-	-	-	-	-	-
Charges for Services & Other Rev	-	-	-	-	-	-
Total Revenues	-	10,000	-	-	-	10,000
Other Sources:						
Transfers In	-	-	-	14,000	-	14,000
Proceeds from Debt	-	-	-	-	-	-
Total Other Sources	-	-	-	14,000	-	14,000
Total Revenues & Other Sources	\$ -	\$ 10,000	\$ -	\$ 14,000	\$ -	\$ 24,000
Expenditures:						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Operations	25,000	30,000	-	-	-	55,000
Capital Outlay	-	551,000	474,000	75,000	-	1,100,000
Capital Improvements	-	-	-	-	-	-
Total Expenditures	25,000	581,000	474,000	75,000	-	1,155,000
Other Uses:						
Transfers Out	-	440,000	-	-	-	440,000
Revenue Neutrality	-	-	-	-	-	-
Principal & Interest	-	-	-	-	-	-
Total Other Uses	-	440,000	-	-	-	440,000
Total Expenditures & Other Uses	25,000	1,021,000	474,000	75,000	-	1,595,000
Surplus/(Deficit)	(25,000)	(1,011,000)	(474,000)	(61,000)	-	(1,571,000)
End Available Fund Bal - 6/30/14 (est)	<u>\$ 472,770</u>	<u>\$ 755,922</u>	<u>\$ 12,346</u>	<u>\$ 224,242</u>	<u>\$ 109,494</u>	<u>\$ 1,574,773</u>

ADOPTED FISCAL YEAR 2014-15 BUDGET INTERNAL SERVICE FUNDS

	Insurance Fund	Capital Facilities	Infrastructure	Vehicle & Equipment Replacement	Technology Enhancement & Replacement	Total Internal Service Funds
Begin Available Fund Bal - 6/30/14 (est)	\$ 472,770	\$ 755,922	\$ 12,346	\$ 224,242	\$ 109,494	\$ 1,574,773
Revenues:						
Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	10,000	-	-	-	10,000
Intergovernmental	-	-	-	-	-	-
Charges for Services & Other Rev	-	-	-	-	-	-
Total Revenues	-	10,000	-	-	-	10,000
Other Sources:						
Transfers In	-	-	-	14,000	-	14,000
Proceeds from Debt	-	-	-	-	-	-
Total Other Sources	-	-	-	14,000	-	14,000
Total Revenues & Other Sources	\$ -	\$ 10,000	\$ -	\$ 14,000	\$ -	\$ 24,000
Expenditures:						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Operations	25,000	248,000	-	-	-	273,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Total Expenditures	25,000	248,000	-	-	-	273,000
Other Uses:						
Transfers Out	-	500,000	-	-	-	500,000
Revenue Neutrality	-	-	-	-	-	-
Principal & Interest	-	-	-	-	-	-
Total Other Uses	-	500,000	-	-	-	500,000
Total Expenditures & Other Uses	25,000	748,000	-	-	-	773,000
Surplus/(Deficit)	(25,000)	(738,000)	-	14,000	-	(749,000)
End Available Fund Bal - 6/30/15 (est)	\$ 447,770	\$ 17,922	\$ 12,346	\$ 238,242	\$ 109,494	\$ 825,773

Insurance Fund

The Insurance Fund accounts for the accumulation of resources to provide for long-term financing of potential litigation, insurance costs and claims, and the payment of losses up to the City's self-insured retention limit. The major insurance programs in the fund are worker's compensation, property, and liability coverage.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 523,747	\$ 509,951	\$ 501,876	\$ 497,770	\$ 497,770	\$ 497,770	\$ 472,770
Source of Funds:							
Use of Money & Property	7,164	8,052	4,039	-	-	-	-
Total Revenues	7,164	8,052	4,039	-	-	-	-
Other Sources:							
Transfers In	-	-	-	25,000	25,000	-	-
Total Other Sources	-	-	-	25,000	25,000	-	-
Total Sources	7,164	8,052	4,039	25,000	25,000	-	-
Use of Funds:							
Operations	20,961	16,127	8,145	25,000	25,000	25,000	25,000
Total Uses	20,961	16,127	8,145	25,000	25,000	25,000	25,000
Ending Fund Balance (est)	\$ 509,951	\$ 501,876	\$ 497,770	\$ 497,770	\$ 497,770	\$ 472,770	\$ 447,770

Capital Facilities Fund

The Capital Facilities Fund is used to account for accumulation of resources and the acquisition, maintenance and remodeling of city owned buildings and facilities, and other capital assets as necessary.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 633,993	\$ 751,054	\$ 1,315,131	\$ 2,091,922	\$ 2,091,922	\$ 1,766,922	\$ 755,922
Source of Funds:							
Use of Money & Property	5,181	8,667	9,683	-	10,000	10,000	10,000
Total Revenues	5,181	8,667	9,683	-	10,000	10,000	10,000
Other Sources:							
Transfers In	472,780	1,959,391	948,100	-	-	-	-
Total Other Sources	472,780	1,959,391	948,100	-	-	-	-
Total Sources	477,961	1,968,058	957,783	-	10,000	10,000	10,000
Use of Funds:							
Operations	6,480	-	33,238	30,000	30,000	30,000	248,000
Capital Outlay	350,303	-	-	760,000	305,000	551,000	-
Total Expenditures	356,783	-	33,238	790,000	335,000	581,000	248,000
Other Uses:							
Transfers Out	4,117	702,090	1,553	-	-	440,000	500,000
Total Other Uses	4,117	702,090	1,553	-	-	440,000	500,000
Total Uses	360,900	702,090	34,791	790,000	335,000	1,021,000	748,000
Ending Balance (est)	751,054	2,017,022	2,238,123	1,301,922	1,766,922	755,922	17,922
Less: Invested in Capital Assets	-	(701,891)	(146,201)				
Ending Fund Balance (est)	\$ 751,054	\$ 1,315,131	\$ 2,091,922	\$ 1,301,922	\$ 1,766,922	\$ 755,922	\$ 17,922

Infrastructure Fund

The Infrastructure Fund is used to accumulate and account for funds to pay the ongoing maintenance of infrastructure facilities, such as roads, sidewalks and intersection improvements.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 316,997	\$ 556,849	\$ 1,129,555	\$ 736,846	\$ 736,846	\$ 486,346	\$ 12,346
Source of Funds:							
Use of Money & Property	3,462	6,359	6,406	-	-	-	-
Total Revenues	3,462	6,359	6,406	-	-	-	-
Other Sources:							
Transfers In	236,390	628,699	536,352	-	-	-	-
Total Other Sources	236,390	628,699	536,352	-	-	-	-
Total Sources	239,852	635,058	542,758	-	-	-	-
Use of Funds:							
Operations	-	-	334,688	-	50,500	-	-
Capital Outlay	-	-	-	323,000	200,000	474,000	-
Total Expenditures	-	-	334,688	323,000	250,500	474,000	-
Other Uses:							
Transfers Out	-	62,352	-	-	-	-	-
Total Other Uses	-	62,352	-	-	-	-	-
Total Uses	-	62,352	334,688	323,000	250,500	474,000	-
Ending Balance (est)	556,849	1,129,555	1,337,625	413,846	486,346	12,346	12,346
Less: Invested in Capital Assets	-	-	(600,779)	-	-	-	-
Ending Fund Balance (est)	\$ 556,849	\$ 1,129,555	\$ 736,846	\$ 413,846	\$ 486,346	\$ 12,346	\$ 12,346

Vehicle & Equipment Replacement Fund

The Vehicle & Equipment Replacement Fund accumulates funds to pay for the replacement of vehicles and equipment used by all City departments.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 365,863	\$ 370,944	\$ 377,201	\$ 380,242	\$ 380,242	\$ 285,242	\$ 224,242
Source of Funds:							
Use of Money & Property	5,081	6,257	3,041	-	-	-	-
Total Revenues	5,081	6,257	3,041	-	-	-	-
Other Sources:							
Transfers In	-	-	-	-	-	14,000	14,000
Total Other Sources	-	-	-	-	-	14,000	14,000
Total Sources	5,081	6,257	3,041	-	-	14,000	14,000
Use of Funds:							
Capital Outlay	-	-	-	95,000	95,000	75,000	-
Total Uses	-	-	-	95,000	95,000	75,000	-
Ending Balance (est)	370,944	377,201	380,242	285,242	285,242	224,242	238,242
Less: Invested in Capital Assets	-	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 370,944	\$ 377,201	\$ 380,242	\$ 285,242	\$ 285,242	\$ 224,242	\$ 238,242

Technology Enhancement & Replacement Fund

The Technology Enhancement & Replacement Fund may be used to account for the purchase and replacement of critical desktop, software and infrastructure.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 596,778	\$ 478,885	\$ 259,251	\$ 230,194	\$ 230,194	\$ 109,494	\$ 109,494
Source of Funds:							
Use of Money & Property	8,300	8,916	2,127	-	1,600	-	-
Total Revenues	8,300	8,916	2,127	-	1,600	-	-
Other Sources:							
Transfers In	-	228,551	-	-	-	-	-
Total Other Sources	-	228,551	-	-	-	-	-
Total Sources	8,300	237,467	2,127	-	1,600	-	-
Use of Funds:							
Operations	-	-	56,636	53,200	53,200	-	-
Capital Outlay	-	-	-	188,800	69,100	-	-
Total Expenditures	-	-	56,636	242,000	122,300	-	-
Other Uses:							
Transfers Out	126,193	228,551	-	-	-	-	-
Total Other Uses	126,193	228,551	-	-	-	-	-
Total Uses	126,193	228,551	56,636	242,000	122,300	-	-
Ending Balance (est)	478,885	487,801	204,742	(11,806)	109,494	109,494	109,494
Less: Invested in Capital Assets	-	(228,550)	25,452				
Ending Fund Balance (est)	\$ 478,885	\$ 259,251	\$ 230,194	\$ (11,806)	\$ 109,494	\$ 109,494	\$ 109,494

(This page intentionally left blank)

SUCCESSOR AGENCY

On June 29, 2011, Governor Jerry Brown signed into law ABx1 26, the Assembly Bill that dissolved redevelopment agencies and created a mechanism to wind down all redevelopment activity, including the sale of redevelopment assets and the re-allocation of redevelopment funds. This legislation was challenged in the Supreme Court of the State of California in August of 2011, and was put under judicial stay while the Supreme Court decided its constitutionality. On December 29, 2011, the California Supreme Court issued its decision on ABx1 26, declaring it constitutional and upholding it as law. The court also restarted the timeline for RDA dissolution, and the transfer of assets to the Successor Agency, which had been stalled during the judicial stay period. On June 27, 2012, Governor Jerry Brown signed into law AB 1484, the Assembly Bill that modified ABx1 26 and added additional statutory reporting requirements for Successor Agencies.

On January 10, 2012, the City Council of the City of Rancho Cordova adopted a resolution stating that the City, as a jurisdiction with a Community Redevelopment Agency, had decided to perform the duties of the Successor Agency, as identified in ABx1 26, to wind-down framework under which Successor Agencies will fulfill their obligations to pay off the existing debt and dispose of the assets of the defunct RDA. The Successor Agency is responsible for reporting to the statutorily established Oversight Board for all activities.

ADOPTED FISCAL YEAR 2013-14 BUDGET SUCCESSOR RDA FUNDS

	Administration	Redevelopment Obligation Retirement Fund	Total Redevelopment Agency Funds
Beginning Fund Balance - 6/30/13 (est)	\$ (6,160,203)	\$ 118,304	\$ (6,041,899)
Revenues:			
Taxes	-	-	-
Licenses & Permits	-	-	-
Fines & Forfeitures	-	-	-
Use of Money & Property	-	-	-
Intergovernmental	-	-	-
Charges for Services & Other Revenues	-	-	-
Total Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Other Sources:			
Transfers In	-	-	-
Proceeds from Debt	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues & Other Sources	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expenditures:			
Salaries	102,300	-	102,300
Benefits	43,400	-	43,400
Operations	97,800	-	97,800
Capital Outlay	-	-	-
Capital Improvements	-	-	-
Total Expenditures	<u>243,500</u>	<u>-</u>	<u>243,500</u>
Other Uses:			
Transfers Out	-	-	-
Revenue Neutrality	-	-	-
Principal & Interest	18,900	-	18,900
Total Other Uses	<u>18,900</u>	<u>-</u>	<u>18,900</u>
Total Expenditures & Other Uses	<u>262,400</u>	<u>-</u>	<u>262,400</u>
Surplus/(Deficit)	<u>(262,400)</u>	<u>-</u>	<u>(262,400)</u>
Ending Fund Balance - 6/30/14 (est)	<u>\$ (6,422,603)</u>	<u>\$ 118,304</u>	<u>\$ (6,304,299)</u>

ADOPTED FISCAL YEAR 2014-2015 BUDGET SUCCESSOR RDA FUNDS

	Administration	Redevelopment Obligation Retirement Fund	Total Redevelopment Agency Funds
Beginning Fund Balance - 6/30/14 (est)	\$ (6,422,603)	\$ 118,304	\$ (6,304,299)
Revenues:			
Taxes	-	-	-
Licenses & Permits	-	-	-
Fines & Forfeitures	-	-	-
Use of Money & Property	-	-	-
Intergovernmental	-	-	-
Charges for Services & Other Revenues	-	-	-
Total Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Other Sources:			
Transfers In	118,304	-	118,304
Proceeds from Debt	-	-	-
Total Other Sources	<u>118,304</u>	<u>-</u>	<u>118,304</u>
Total Revenues & Other Sources	<u>\$ 118,304</u>	<u>\$ -</u>	<u>\$ 118,304</u>
Expenditures:			
Salaries	103,800	-	103,800
Benefits	44,900	-	44,900
Operations	70,500	-	70,500
Capital Outlay	-	-	-
Capital Improvements	-	-	-
Total Expenditures	<u>219,200</u>	<u>-</u>	<u>219,200</u>
Other Uses:			
Transfers Out	-	118,304	118,304
Revenue Neutrality	-	-	-
Principal & Interest	18,900	-	18,900
Total Other Uses	<u>18,900</u>	<u>118,304</u>	<u>137,204</u>
Total Expenditures & Other Uses	<u>238,100</u>	<u>118,304</u>	<u>356,404</u>
Surplus/(Deficit)	<u>(119,796)</u>	<u>(118,304)</u>	<u>(238,100)</u>
Ending Fund Balance - 6/30/15 (est)	<u>\$ (6,542,399)</u>	<u>\$ -</u>	<u>\$ (6,542,399)</u>

Redevelopment Administration

On December 29, 2011, the California Supreme Court upheld ABx1 26 which dissolved all California Redevelopment Agencies effective February 1, 2012. Prior to dissolution this fund was used to receive tax increment funds for administration and major capital project cost of the Redevelopment Agency (Agency). Effective February 1, 2012 this fund was transferred to the successor agency to the former Redevelopment Agency and is to be used to wind down the affairs of the Agency.

The successor agency is only allowed to pay enforceable obligations of the former Redevelopment Agency, as defined in ABx1 26, in accordance with a bi-annual Retirement Obligation Payment Schedule (ROPS) which is prepared and approved by the successor agency, oversight board, Sacramento County Auditor Controllers Office, State Controller's Office and the State Department of Finance.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (1,342,047)	\$ (1,062,182)	\$ 380,426	\$ (4,393,103)	\$ (4,393,103)	\$ (6,160,203)	\$ (6,422,603)
Source of Funds:							
Use of Money & Property	4,072	2,363	52,322	54,000	54,000	-	-
Total Revenues	4,072	2,363	52,322	54,000	54,000	-	-
Other Sources:							
Transfers In	1,547,973	2,402,118	28,386	-	160,000	-	118,304
Total Other Sources	1,547,973	2,402,118	28,386	-	160,000	-	118,304
Total Sources	1,552,045	2,404,481	80,708	54,000	214,000	-	118,304
Use of Funds:							
Salaries	139,758	140,460	142,736	123,200	123,200	102,300	103,800
Benefits	65,193	66,863	64,756	58,300	58,300	43,400	44,900
Operations	799,519	281,189	1,304,230	184,900	1,211,100	97,800	70,500
Capital Outlay	3,815	-	2,361,882	-	-	-	-
Total Expenditures	1,008,285	488,512	3,873,604	366,400	1,392,600	243,500	219,200
Other Uses:							
Transfers Out	263,894	473,361	262,850	-	-	-	-
Principal & Interest	-	-	76,003	588,500	588,500	18,900	18,900
Total Other Uses	263,894	473,361	338,853	588,500	588,500	18,900	18,900
Extraordinary Item			641,780				
Total Uses	1,272,180	961,873	4,854,237	954,900	1,981,100	262,400	238,100
Ending Fund Balance (est)	\$ (1,062,182)	\$ 380,426	\$ (4,393,103)	\$ (5,294,003)	\$ (6,160,203)	\$ (6,422,603)	\$ (6,542,399)

Redevelopment Obligation Retirement Fund

The Redevelopment Obligation Retirement Fund (RORF) was created in accordance with the ABx1 26 to account for all future tax increment received to pay for enforceable obligation of the former Agency.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 378,304	\$ 378,304	\$ 118,304	\$ 118,304
Source of Funds:							
Use of Money & Property	-	-	2,115	-	-	-	-
Total Revenues	-	-	2,115	-	-	-	-
Other Sources:							
Transfers In	-	-	(1)	-	-	-	-
Total Other Sources	-	-	(1)	-	-	-	-
Total Sources	-	-	2,114	-	-	-	-
Use of Funds:							
Other Uses:							
Transfers Out	-	-	-	-	160,000	-	118,304
Total Other Uses	-	-	-	-	160,000	-	118,304
Extraordinary Item			(376,190)		100,000		
Total Uses	-	-	(376,190)	-	260,000	-	118,304
Ending Fund Balance (est)	\$ -	\$ -	\$ 378,304	\$ 378,304	\$ 118,304	\$ 118,304	\$ -

(This page intentionally left blank)

TRUST AND AGENCY FUNDS

Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, other governments and/or other funds. Trust and Agency Funds are custodial in nature (assets equal liabilities) and do not measure results of operations.

These funds are:

- Local Housing Trust Fund
- Mello-Roos Community Facilities Districts:
 - Sunridge Anatolia CFD No. 2003-1
 - Sunridge Park CFD No. 2004-1
 - Sunridge North Douglas CFD 2005-1
 - Montelena
 - CFD No. 2005-2 (Landscape Maintenance)
 - CFD 2008-1 (Street Lighting and Road Maintenance)
- Sunrise Douglas Park Impact Fee

ADOPTED FISCAL YEAR 2013-14 BUDGET AGENCY FUNDS

	Local Housing Trust Fund	Sunride Anatolia CFD 2003-1	Sunridge Park CFD 2004-1	Sunridge North Douglas CFD 2005-1	Montelena
Begin Fund Balance - 6/30/13 (est)	\$ (197,000)	\$ 7,473,375	\$ 9,610,837	\$ 45,202	\$ 10,943
Revenues:					
Taxes	150,000	4,289,900	1,334,100	-	-
Licenses & Permits	75,000	-	-	-	-
Fines & Forfeitures	-	-	-	-	-
Use of Money & Property	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services & Other Rev	-	-	-	-	-
Total Revenues	<u>225,000</u>	<u>4,289,900</u>	<u>1,334,100</u>	<u>-</u>	<u>-</u>
Other Sources:					
Transfers In	-	-	-	-	-
Proceeds from Debt	-	-	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues & Other Sources	\$ 225,000	\$ 4,289,900	\$ 1,334,100	\$ -	\$ -
Expenditures:					
Salaries	95,000	-	-	-	-
Benefits	-	-	-	-	-
Operations	-	28,800	22,600	-	-
Capital Outlay	860,000	251,900	372,100	-	-
Capital Improvements	-	-	-	-	-
Total Expenditures	<u>955,000</u>	<u>280,700</u>	<u>394,700</u>	<u>-</u>	<u>-</u>
Other Uses:					
Transfers Out	-	50,000	66,700	-	-
Revenue Neutrality	-	-	-	-	-
Principal & Interest	-	3,959,200	872,700	-	-
Total Other Uses	<u>-</u>	<u>4,009,200</u>	<u>939,400</u>	<u>-</u>	<u>-</u>
Total Expenditures & Other Uses	<u>955,000</u>	<u>4,289,900</u>	<u>1,334,100</u>	<u>-</u>	<u>-</u>
Surplus/(Deficit)	(730,000)	-	-	-	-
End Fund Balance - 6/30/14 (est)	<u>\$ (927,000)</u>	<u>\$ 7,473,375</u>	<u>\$ 9,610,837</u>	<u>\$ 45,202</u>	<u>\$ 10,943</u>

ADOPTED FISCAL YEAR 2013-14 BUDGET AGENCY FUNDS

	Citywide Landscape Maintenance	Road Maintenance CFD	Sunrise Douglas Parks Impact	Total Agency Funds
Begin Fund Balance - 6/30/13 (est)	\$ 21,852	\$ 75,049	\$ 8,171,096	\$ 25,211,354
Revenues:				
Taxes	40,000	38,000	-	5,852,000
Licenses & Permits	-	-	1,944,900	2,019,900
Fines & Forfeitures	-	-	-	-
Use of Money & Property	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services & Other Rev	-	-	-	-
Total Revenues	40,000	38,000	1,944,900	7,871,900
Other Sources:				
Transfers In	-	-	-	-
Proceeds from Debt	-	-	-	-
Total Other Sources	-	-	-	-
Total Revenues & Other Sources	\$ 40,000	\$ 38,000	\$ 1,944,900	\$ 7,871,900
Expenditures:				
Salaries	12,000	22,100	6,000	135,100
Benefits	-	-	-	-
Operations	41,400	42,800	-	135,600
Capital Outlay	-	-	-	1,484,000
Capital Improvements	-	-	-	-
Total Expenditures	53,400	64,900	6,000	1,754,700
Other Uses:				
Transfers Out	-	-	-	116,700
Revenue Neutrality	-	-	-	-
Principal & Interest	-	-	-	4,831,900
Total Other Uses	-	-	-	4,948,600
Total Expenditures & Other Uses	53,400	64,900	6,000	6,703,300
Surplus/(Deficit)	(13,400)	(26,900)	1,938,900	1,168,600
End Fund Balance - 6/30/14 (est)	\$ 8,452	\$ 48,149	\$ 10,109,996	\$ 26,379,954

ADOPTED FISCAL YEAR 2014-15 BUDGET AGENCY FUNDS

	Local Housing Trust Fund	Sunride Anatolia CFD 2003-1	Sunridge Park CFD 2004-1	Sunridge North Douglas CFD 2005-1	Montelena
Begin Fund Balance - 6/30/14 (est)	\$ (927,000)	\$ 7,473,375	\$ 9,610,837	\$ 45,202	\$ 10,943
Revenues:					
Taxes	-	4,375,700	1,360,800	-	-
Licenses & Permits	75,000	-	-	-	-
Fines & Forfeitures	-	-	-	-	-
Use of Money & Property	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services & Other Rev	-	-	-	-	-
Total Revenues	<u>75,000</u>	<u>4,375,700</u>	<u>1,360,800</u>	<u>-</u>	<u>-</u>
Other Sources:					
Transfers In	-	-	-	-	-
Proceeds from Debt	-	-	-	-	-
Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues & Other Sources	<u>\$ 75,000</u>	<u>\$ 4,375,700</u>	<u>\$ 1,360,800</u>	<u>\$ -</u>	<u>\$ -</u>
Expenditures:					
Salaries	20,000	-	-	-	-
Benefits	-	-	-	-	-
Operations	-	29,200	22,900	-	-
Capital Outlay	868,000	-	377,000	-	-
Capital Improvements	-	-	-	-	-
Total Expenditures	<u>888,000</u>	<u>29,200</u>	<u>399,900</u>	<u>-</u>	<u>-</u>
Other Uses:					
Transfers Out	-	51,000	68,000	-	-
Revenue Neutrality	-	-	-	-	-
Principal & Interest	-	3,557,200	892,900	-	-
Total Other Uses	<u>-</u>	<u>3,608,200</u>	<u>960,900</u>	<u>-</u>	<u>-</u>
Total Expenditures & Other Uses	<u>888,000</u>	<u>3,637,400</u>	<u>1,360,800</u>	<u>-</u>	<u>-</u>
Surplus/(Deficit)	<u>(813,000)</u>	<u>738,300</u>	<u>-</u>	<u>-</u>	<u>-</u>
End Fund Balance - 6/30/15 (est)	<u>\$ (1,740,000)</u>	<u>\$ 8,211,675</u>	<u>\$ 9,610,837</u>	<u>\$ 45,202</u>	<u>\$ 10,943</u>

ADOPTED FISCAL YEAR 2014-15 BUDGET AGENCY FUNDS

	Citywide Landscape Maintenance CFD	Road Maintenance CFD	Sunrise Douglas Parks Impact Fee	Total Agency Funds
Begin Fund Balance - 6/30/14 (est)	\$ 8,452	\$ 48,149	\$ 10,109,996	\$ 26,379,954
Revenues:				
Taxes	40,000	39,000	-	5,815,500
Licenses & Permits	-	-	1,944,900	2,019,900
Fines & Forfeitures	-	-	-	-
Use of Money & Property	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services & Other Rev	-	-	-	-
Total Revenues	40,000	39,000	1,944,900	7,835,400
Other Sources:				
Transfers In	-	-	-	-
Proceeds from Debt	-	-	-	-
Total Other Sources	-	-	-	-
Total Revenues & Other Sources	\$ 40,000	\$ 39,000	\$ 1,944,900	\$ 7,835,400
Expenditures:				
Salaries	12,000	3,000	6,000	41,000
Benefits	-	-	-	-
Operations	36,400	36,100	-	124,600
Capital Outlay	-	-	-	1,245,000
Capital Improvements	-	-	-	-
Total Expenditures	48,400	39,100	6,000	1,410,600
Other Uses:				
Transfers Out	-	-	-	119,000
Revenue Neutrality	-	-	-	-
Principal & Interest	-	-	-	4,450,100
Total Other Uses	-	-	-	4,569,100
Total Expenditures & Other Uses	48,400	39,100	6,000	5,979,700
Surplus/(Deficit)	(8,400)	(100)	1,938,900	1,855,700
End Fund Balance - 6/30/15 (est)	\$ 52	\$ 48,049	\$ 12,048,896	\$ 28,235,654

Local Housing Trust Fund

This trust was formed in 2012 for the purpose of collecting the Housing Trust Development Impact Fee. The fee is intended to offset a portion of the cost of the increased burden of providing housing for very low income households necessitated by construction of new non-residential buildings.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (197,000)	\$ (927,000)
Source of Funds:							
Taxes	-	-	-	-	-	150,000	-
Licenses, Permits & Fees	-	-	-	200,000	20,000	75,000	75,000
Total Sources	-	-	-	200,000	20,000	225,000	75,000
Use of Funds:							
Salaries	-	-	-	-	40,000	95,000	20,000
Operations	-	-	-	-	20,200	-	-
Capital Outlay	-	-	-	92,800	156,800	860,000	868,000
Total Uses	-	-	-	92,800	217,000	955,000	888,000
Ending Fund Balance (est)	\$ -	\$ -	\$ -	\$ 107,200	\$ (197,000)	\$ (927,000)	\$ (1,740,000)

Mello-Roos Community Facilities District

Mello-Roos CFD's are formed to finance the construction and acquisition of authorized capital facilities (infrastructure) and/or to finance public services, including street improvements, wastewater system improvements, water system improvements, drainage system improvements, and other public facility improvements. Special taxes are levied which appear on the property tax bill of the parcels included in the CFD. These special taxes are used to pay debt service on bonds issued by the CFD (for infrastructure CFD's) and to pay for annual maintenance of public improvements within the CFD (services CFD's). There are several Mello-Roos Community Facilities Districts CFD's in the City of Rancho Cordova.

Sunridge Anatolia CFD No. 2003-1

The Sunridge Anatolia CFD No. 2003-1 consists of approximately 654 acres located in the southwestern part of the City. Development is planned for approximately 3,111 single family residences, a multi-family residential component encompassing 12.01 acres, a commercial component comprising five separate sites totaling 46.10 acres, and a recreation center of approximately 3.83 acres. On August 4, 2003, the City Council established the City of Rancho Cordova Sunridge Anatolia Community Facilities No. 2003-1 and authorized bonded indebtedness of \$75,000,000. The land owners at the time of formation then voted to authorize the levy of a Mello-Roos special tax on properties within the CFD. Three series of bonds have been sold to date, for a total principal amount of \$58,770,000. On October 6, 2003, December 5, 2005, and August 6, 2007, the Council adopted Resolutions approving the issuance of Series 2003, Series 2005 and Series 2007 Special Tax Bonds.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 9,300,039	\$ 8,072,701	\$ 7,932,400	\$ 8,148,675	\$ 8,148,675	\$ 7,473,375	\$ 7,473,375
Source of Funds:							
Taxes	4,016,363	4,053,411	4,134,851	4,205,800	4,205,800	4,289,900	4,375,700
Fines & Forfeitures	9,547	332	-	-	-	-	-
Use of Money & Property	203,321	(283,965)	113,716	-	-	-	-
Intergovernmental	778,458	-	-	-	-	-	-
Charges for Services & Other Rev	1,800	(150)	-	-	-	-	-
Total Sources	5,009,489	3,769,628	4,248,567	4,205,800	4,205,800	4,289,900	4,375,700
Use of Funds:							
Operations	28,432	22,360	224,166	33,100	30,400	28,800	29,200
Capital Outlay	2,652,340	465,401	319,802	406,400	406,400	251,900	-
Total Expenditures	2,680,772	487,761	543,968	439,500	436,800	280,700	29,200
Other Uses:							
Transfers Out	198,200	-	-	210,300	210,300	50,000	51,000
Debt Service	-	-	-	-	678,000	-	-
Principal & Interest	3,357,855	3,422,168	3,488,324	3,556,000	3,556,000	3,959,200	3,557,200
Total Other Uses	3,556,055	3,422,168	3,488,324	3,766,300	4,444,300	4,009,200	3,608,200
Total Uses	6,236,827	3,909,929	4,032,292	4,205,800	4,881,100	4,289,900	3,637,400
Ending Fund Balance (est)	\$ 8,072,701	\$ 7,932,400	\$ 8,148,675	\$ 8,148,675	\$ 7,473,375	\$ 7,473,375	\$ 8,211,675

Sunridge Park CFD 2004-1

The Sunridge Park CFD No. 2004-1 consists of approximately 325 acres located in the southwestern part of the City. Development is planned for approximately 1,319 single family residential lots, as well as a number of parks, a new elementary school and various facilities for public utilities. On July 19, 2004, the City Council established the City of Rancho Cordova Sunridge Park Community Facilities No. 2004-1 and authorized total bonded indebtedness of \$42,000,000. The land owners at the time of formation then voted to authorize the levy of a Mello-Roos special tax on properties within the CFD. On April 2, 2007, Council voted to reduce the authorized bonded indebtedness to \$34,200,000 and add a Services Special Tax component to fund the additional cost of police services to benefit the residents in the CFD. In September 2007, special tax bonds in the principal amount of \$13,485,000 were issued on behalf of the CFD.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 11,225,102	\$ 11,449,549	\$ 10,936,020	\$ 10,761,837	\$ 10,761,837	\$ 9,610,837	\$ 9,610,837
Source of Funds:							
Taxes	1,235,433	1,245,898	1,271,295	1,307,900	1,307,900	1,334,100	1,360,800
Use of Money & Property	153,317	(528,604)	127,036	-	-	-	-
Total Revenues	1,388,750	717,294	1,398,331	1,307,900	1,307,900	1,334,100	1,360,800
Other Sources:							
Transfers In	(283,170)	-	-	-	-	-	-
Total Other Sources	(283,170)	-	-	-	-	-	-
Total Sources	1,105,579	717,294	1,398,331	1,307,900	1,307,900	1,334,100	1,360,800
Use of Funds:							
Operations	7,890	11,013	77,510	27,200	27,200	22,600	22,900
Capital Outlay	-	393,736	650,877	359,000	1,500,000	372,100	377,000
Capital Improvements							
Total Expenditures	7,890	404,749	728,387	386,200	1,527,200	394,700	399,900
Other Uses:							
Transfers Out	61,000	-	-	2,364,400	75,400	66,700	68,000
Principal & Interest	812,243	826,074	844,127	856,300	856,300	872,700	892,900
Total Other Uses	873,243	826,074	844,127	3,220,700	931,700	939,400	960,900
Total Uses	881,132	1,230,823	1,572,514	3,606,900	2,458,900	1,334,100	1,360,800
Ending Fund Balance (est)	\$ 11,449,549	\$ 10,936,020	\$ 10,761,837	\$ 8,462,837	\$ 9,610,837	\$ 9,610,837	\$ 9,610,837

Sunridge North Douglas CFD 2005-1

On October 17, 2005, the City Council established the City of Rancho Cordova North Douglas CFD 2005-1 and authorized total bonded indebtedness of \$20,000,000. The land owners at the time of formation then voted to authorize the levy of a Mello-Roos special tax on properties within the CFD. The City has not yet issued bonds.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 43,696	\$ 44,088	\$ 44,840	\$ 45,202	\$ 45,202	\$ 45,202	\$ 45,202
Source of Funds:							
Use of Money & Property	607	460	362	-	-	-	-
Total Sources	607	752	362	-	-	-	-
Use of Funds:							
Operations	216	-	-	-	-	-	-
Total Uses	216	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 44,088	\$ 44,840	\$ 45,202	\$ 45,202	\$ 45,202	\$ 45,202	\$ 45,202

Montelena

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 6,720	\$ 8,211	\$ 10,054	\$ 10,943	\$ 10,943	\$ 10,943	\$ 10,943
Source of Funds:							
Use of Money & Property	1,491	1,132	889	-	-	-	-
Total Revenues	1,491	1,132	889	-	-	-	-
Other Sources:							
Transfers In	-	711	-	-	-	-	-
Total Other Sources	-	711	-	-	-	-	-
Total Sources	1,491	1,843	889	-	-	-	-
Use of Funds:							
Total Uses	-	-	-	-	-	-	-
Ending Fund Balance (est)	\$ 8,211	\$ 10,054	\$ 10,943	\$ 10,943	\$ 10,943	\$ 10,943	\$ 10,943

CFD No. 2005-2 (Landscape Maintenance)

The City of Rancho Cordova CFD No. 2005-1 encompasses approximately 117 acres located in the development known as Capital Village. On December 19, 2005, the City Council passed Resolution No. 154-2005, establishing the CFD. The special tax funds authorized services to maintain public landscape areas, including litter removal, irrigation, pruning, weed control and sound wall repairs. A total of 562 single family detached units and 265 single family attached units are planned for development in the current CFD boundary. However, the City plans to annex other development areas into the CFD, and therefore the CFD's boundaries will grow as future annexations occur.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 12,325	\$ 15,963	\$ 17,082	\$ 20,252	\$ 20,252	\$ 21,852	\$ 8,452
Source of Funds:							
Taxes	32,624	38,663	40,030	40,000	40,000	40,000	40,000
Use of Money & Property	170	124	103	-	-	-	-
Total Sources	32,794	38,787	40,133	40,000	40,000	40,000	40,000
Use of Funds:							
Salaries	3,275	7,856	5,321	14,000	14,000	12,000	12,000
Operations	25,381	29,812	31,642	24,400	24,400	41,400	36,400
Total Expenditures	28,656	37,668	36,963	38,400	38,400	53,400	48,400
Other Uses:							
Transfers Out	500	-	-	-	-	-	-
Total Other Uses	500	-	-	-	-	-	-
Total Uses	29,156	37,668	36,963	38,400	38,400	53,400	48,400
Ending Fund Balance (est)	\$ 15,963	\$ 17,082	\$ 20,252	\$ 21,852	\$ 21,852	\$ 8,452	\$ 52

CFD 2008-1 (Street Lighting and Road Maintenance)

On October 6, 2008, the City Council established the Community Facilities District No. 2008-1 (Street Lighting and Road Maintenance) to levy a special tax to pay for street lighting and road maintenance services for projects approved for development in the developing infill areas of the City.

Each of the projects included in the CFD future annexation area has a condition of approval which requires that the property owner participate in a funding mechanism for maintenance services for the fair share of existing and all new public improvements associated with the project including streets, bridges/culverts, traffic signals, traffic signs, striping and legends, its operations, and street lights. This condition will be satisfied by the annexing into the CFD.

CFD No. 2008-1 initially includes projects generally known as the Environmental Management Department Office Building, the Ed Fund Office Building, the BloodSource Laboratory Building, the Mather Office Campus, and the Aerotec Court project, plus annexed projects including 10655 Coloma Road and 3581 Mather Field Road, and will continue to expand in the future areas as other projects in need of maintenance of public improvements annex to the district. The initial levy period for projects, which have been annexed into the CFD, was FY 2009-10.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ (36,552)	\$ 17,751	\$ 30,471	\$ 58,149	\$ 58,149	\$ 75,049	\$ 48,149
Source of Funds:							
Taxes	32,611	36,533	38,352	38,300	38,300	38,000	39,000
Use of Money & Property	82	94	320	-	-	-	-
Charges for Services & Other Rev	13,900	-	-	-	6,500	-	-
Total Sources	46,593	36,627	38,672	38,300	44,800	38,000	39,000
Use of Funds:							
Salaries	(12,662)	21,160	8,218	10,000	10,000	22,100	3,000
Operations	3,952	2,747	2,776	17,900	17,900	42,800	36,100
Total Expenditures	(8,710)	23,907	10,994	27,900	27,900	64,900	39,100
Other Uses:							
Transfers Out	1,000	-	-	-	-	-	-
Total Other Uses	1,000	-	-	-	-	-	-
Total Uses	(7,710)	23,907	10,994	27,900	27,900	64,900	39,100
Ending Fund Balance (est)	\$ 17,751	\$ 30,471	\$ 58,149	\$ 68,549	\$ 75,049	\$ 48,149	\$ 48,049

Sunrise Douglas Park Impact Fee

Sunrise Douglas Park Impact Fees are collected by the City on behalf of the CRPD or its successor agency solely to pay for the cost of applicable park and recreational facilities.

	FY 2009-10 Actual	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Forecast	FY 2013-14 Adopted Budget	FY 2014-15 Adopted Budget
Beginning Fund Balance	\$ 6,147,387	\$ 6,856,915	\$ 6,357,760	\$ 7,214,796	\$ 7,214,796	\$ 8,171,096	\$ 10,109,996
Source of Funds:							
Licenses, Permits & Fees	809,552	739,233	933,483	559,000	1,000,000	1,944,900	1,944,900
Use of Money & Property	90,341	70,277	54,724	-	-	-	-
Total Revenues	899,893	809,510	988,207	559,000	1,000,000	1,944,900	1,944,900
Other Sources:							
Transfers In	-	40,743	-	-	-	-	-
Proceeds from Debt	-	-	-	-	-	-	-
Total Other Sources	-	40,743	-	-	-	-	-
Total Sources	899,893	850,253	988,207	559,000	1,000,000	1,944,900	1,944,900
Use of Funds:							
Salaries	-	11,283	1,208	8,700	8,700	6,000	6,000
Operations	-	1,212,930	124,818	-	35,000	-	-
Capital Outlay	190,365	125,195	5,145	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Total Uses	190,365	1,349,408	131,171	8,700	43,700	6,000	6,000
Ending Fund Balance (est)	\$ 6,856,915	\$ 6,357,760	\$ 7,214,796	\$ 7,765,096	\$ 8,171,096	\$ 10,109,996	\$ 12,048,896

DEBT SCHEDULES

Outstanding Debt Issues

General Obligation Bonds

None

Revenue Bonds

None

Certificates of Participation

- 2007 Refunding Certificates of Participation Series A and B (nontaxable) – City Hall Facility Acquisition Project
- 2005 Certificates of Participation Series A and B (nontaxable) – City Operations Facility Acquisition Project

Special Assessment Bonds

- Sunridge Anatolia Community Facilities District No. 2003-1 (Series 2005)
- Sunridge Anatolia Community Facilities District No. 2003-1 (Series 2007)
- Sunridge Anatolia Community Facilities District No. 2003-1 (Series 2012)
- Sunridge Park Area Community Facilities District No. 2004-1 (Series 2007)

Tax Allocation Bonds

None

Notes Payable

The City has not issued any notes.

Proposition 13, and subsequent constitutional amendments, severely limits the type of debt the City can issue. General obligation debt requires two-thirds voter approval to increase taxes, which support this type of debt. Other debt options available to the City include those listed above. Debt issues such as revenue bonds, certificates of participation and notes do not require voter approval if there is a dedicated source for repayment.

**LONG-TERM DEBT DETAIL
2007 CERTIFICATES OF PARTICIPATION
CITY HALL FACILITY ACQUISITION PROJECT**

Series A

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ -	\$ 534,725	\$ 534,725
2015	-	534,725	534,725
2016	-	534,725	534,725
2017	-	534,725	534,725
2018	-	534,725	534,725
2019	-	534,725	534,725
2020	-	534,725	534,725
2021	-	534,725	534,725
2022	-	534,725	534,725
2023	-	534,725	534,725
2024	730,000	534,725	1,264,725
2025	830,000	503,700	1,333,700
2026	860,000	468,425	1,328,425
2027	900,000	430,800	1,330,800
2028	940,000	391,425	1,331,425
2029	980,000	350,300	1,330,300
2030	1,020,000	307,425	1,327,425
2031	1,070,000	262,800	1,332,800
2032	1,115,000	214,650	1,329,650
2033	1,165,000	164,475	1,329,475
2034	1,215,000	112,050	1,327,050
2035	1,275,000	57,375	1,332,375
balance due	12,100,000	9,145,400	21,245,400
paid from 2008-2013	-	3,209,835	3,209,835
Total	\$ 12,100,000	\$ 12,355,235	\$ 24,455,235

Series B

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 460,000	\$ 336,080	\$ 796,080
2015	485,000	311,010	796,010
2016	515,000	284,578	799,578
2017	535,000	256,510	791,510
2018	570,000	226,283	796,283
2019	605,000	194,078	799,078
2020	635,000	159,895	794,895
2021	670,000	124,018	794,018
2022	710,000	86,163	796,163
2023	750,000	46,048	796,048
2024	65,000	3,673	68,673
balance due	6,000,000	2,028,333	8,028,333
paid from 2008-2013	2,300,000	2,476,379	4,776,379
Total	\$ 8,300,000	\$ 4,504,712	\$ 12,804,712

**LONG-TERM DEBT DETAIL
2005 CERTIFICATES OF PARTICIPATION
CITY OPERATIONS FACILITY ACQUISITION PROJECT**

Series A

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 90,000	\$ 141,856	\$ 231,856
2015	90,000	138,571	228,571
2016	95,000	135,078	230,078
2017	100,000	131,249	231,249
2018	100,000	127,249	227,249
2019	105,000	123,083	228,083
2020	110,000	118,649	228,649
2021	115,000	113,936	228,936
2022	120,000	108,913	228,913
2023	125,000	103,614	228,614
2024	130,000	98,035	228,035
2025	135,000	92,138	227,138
2026	145,000	85,838	230,838
2027	150,000	79,200	229,200
2028	155,000	72,338	227,338
2029	165,000	65,138	230,138
2030	170,000	57,600	227,600
2031	180,000	49,725	229,725
2032	185,000	41,513	226,513
2033	195,000	32,963	227,963
2034	205,000	23,963	228,963
2035	210,000	14,625	224,625
2036	220,000	4,950	224,950
balance due	3,295,000	1,960,219	5,255,219
paid from 2006-2013	400,000	1,153,756	1,553,756
Total	\$3,695,000	\$3,113,976	\$ 6,808,976

Series B

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 335,000	\$ 44,625	\$ 379,625
2015	355,000	27,375	382,375
2016	370,000	9,250	379,250
balance due	1,060,000	81,250	1,141,250
paid from 2006-2013	1,950,000	815,029	2,765,029
Total	\$3,010,000	\$ 896,279	\$ 3,906,279

**LONG-TERM DEBT DETAIL
SUNRIDGE ANATOLIA COMMUNITY FACILITIES DISTRICT
NO. 2003-1 (SERIES 2005)**

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 210,000	\$ 759,806	\$ 969,806
2015	230,000	749,906	979,906
2016	250,000	738,856	988,856
2017	270,000	726,231	996,231
2018	290,000	712,231	1,002,231
2019	315,000	697,106	1,012,106
2020	335,000	680,856	1,015,856
2021	365,000	663,356	1,028,356
2022	390,000	643,994	1,033,994
2023	420,000	622,731	1,042,731
2024	450,000	599,894	1,049,894
2025	485,000	575,350	1,060,350
2026	515,000	549,100	1,064,100
2027	550,000	520,800	1,070,800
2028	590,000	490,163	1,080,163
2029	635,000	457,241	1,092,241
2030	675,000	422,034	1,097,034
balance due	6,975,000	10,609,656	17,584,656
paid from 2006-2013	325,000	5,178,669	5,503,669
Total	\$7,300,000	\$15,788,325	\$ 23,088,325

**LONG-TERM DEBT DETAIL
SUNRIDGE ANATOLIA COMMUNITY FACILITIES DISTRICT
NO. 2003-1 (SERIES 2007)**

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 195,000	\$ 1,058,775	\$ 1,253,775
2015	225,000	1,049,325	1,274,325
2016	255,000	1,038,525	1,293,525
2017	285,000	1,025,663	1,310,663
2018	325,000	1,010,413	1,335,413
2019	360,000	993,288	1,353,288
2020	405,000	974,163	1,379,163
2021	445,000	952,913	1,397,913
2022	490,000	929,538	1,419,538
2023	535,000	903,913	1,438,913
2024	585,000	875,181	1,460,181
2025	640,000	843,025	1,483,025
2026	700,000	807,850	1,507,850
2027	765,000	769,394	1,534,394
2028	830,000	727,525	1,557,525
2029	900,000	681,550	1,581,550
2030	975,000	631,159	1,606,159
2031	1,055,000	302,478	1,357,478
balance due	9,970,000	15,574,675	25,544,675
paid from 2008-2013	525,000	6,008,140	6,533,140
Total	\$10,495,000	\$21,582,815	\$ 32,077,815

**LONG-TERM DEBT DETAIL
SUNRIDGE ANATOLIA COMMUNITY FACILITIES DISTRICT
NO. 2003-1 (SERIES 2012)**

Fiscal Year	Principal	Principal	Fiscal Year Total
2014	\$ 595,000	\$ 1,140,656	\$ 1,735,656
2015	170,000	1,133,006	\$ 1,303,006
2016	205,000	1,129,256	1,334,256
2017	255,000	1,124,178	1,379,178
2018	300,000	1,117,213	1,417,213
2019	350,000	1,108,025	1,458,025
2020	400,000	1,096,525	1,496,525
2021	455,000	1,082,597	1,537,597
2022	515,000	1,065,584	1,580,584
2023	575,000	1,041,875	1,616,875
2024	650,000	1,011,250	1,661,250
2025	730,000	976,750	1,706,750
2026	815,000	938,125	1,753,125
2027	905,000	895,125	1,800,125
2028	1,000,000	847,500	1,847,500
2029	1,095,000	795,125	1,890,125
2030	1,205,000	737,625	1,942,625
2031	1,315,000	674,625	1,989,625
2032	1,435,000	605,875	2,040,875
2033	1,560,000	531,000	2,091,000
2034	1,690,000	449,750	2,139,750
2035	1,815,000	362,125	2,177,125
2036	1,965,000	267,625	2,232,625
2037	2,120,000	165,500	2,285,500
2038	2,250,000	56,250	2,306,250
balance due	24,370,000	20,353,166	44,723,166
paid from 2012-2013	-	229,321	229,321
Total	\$24,370,000	\$20,582,487	\$ 44,952,487

**LONG-TERM DEBT DETAIL
SUNRIDGE ANATOLIA COMMUNITY FACILITIES DISTRICT
NO. 2004-1 (SERIES 2007)**

Fiscal Year	Principal	Interest	Fiscal Year Total
2014	\$ 90,000	\$ 782,693	\$ 872,693
2015	115,000	777,880	892,880
2016	135,000	771,909	906,909
2017	155,000	764,891	919,891
2018	180,000	756,613	936,613
2019	205,000	746,885	951,885
2020	235,000	735,636	970,636
2021	265,000	722,658	987,658
2022	295,000	707,884	1,002,884
2023	330,000	691,198	1,021,198
2024	365,000	672,474	1,037,474
2025	405,000	651,481	1,056,481
2026	445,000	628,106	1,073,106
2027	490,000	600,863	1,090,863
2028	540,000	569,319	1,109,319
2029	595,000	534,559	1,129,559
2030	650,000	496,431	1,146,431
2031	710,000	238,263	948,263
balance due	6,205,000	11,849,740	18,054,740
paid from 2008-2013	210,000	4,322,603	4,532,603
Total	\$6,415,000	\$ 16,172,342	\$ 22,587,342

TRANSFERS IN AND TRANSFERS OUT FY 2013-14

Transfers in and out represent accounting methods move resources (usually cash) from one fund to another. The majority of transfers in the City relate to Capital Improvement projects, which receive funds from a variety of sources to provide funding for the overall project. Transfers in represent funds being brought into the fund, whereas transfers out represent funds being taken from that fund.

TRANSFERS IN

General Fund		Capital Projects Funds	
Community Facilities Impact Fee	\$ 27,500	CDBG	\$ 100,000
CFD's	116,700	PW Federal Grants	8,930,700
Rental Code Compliance Program	94,000	PW State Grants	270,200
Capital Facilities ISF	440,000	PW Other Grants (to CIP)	78,700
Park Renovation	<u>4,700</u>	Traffic Mitigation	6,795,700
Total General fund	<u>\$ 682,900</u>	Traffic Mitigation Administrative	3,800
		Gas Tax	5,728,600
Special Revenue Funds		Measure A	3,104,000
Roadway Improvement Fund	<u>\$ 350,000</u>	Storm Water Utility Tax	2,337,600
Total Special Revenue Funds	<u>\$ 350,000</u>	Roadway Improvement Fund	631,800
		Sunridge Douglas Traffic Mitigation	4,864,000
Debt Service Funds		VOZ Traffic Mitigation	<u>170,700</u>
City Hall COP's	\$ 1,334,100	Total Capital Projects	<u>\$ 33,015,800</u>
City Operations COP's	<u>614,100</u>		
Total Debt Service	<u>\$ 1,948,200</u>		
Internal Service Funds			
Vehicle & Equip Replacement	<u>\$ 14,000</u>		
Total Internal Service	<u>\$ 14,000</u>	TOTAL TRANSFERS IN	<u>\$ 36,010,900</u>

TRANSFERS OUT

General Fund		Special Revenue Funds	
Roadway Improvement Fund	\$ 350,000	Rental Code Compliance Program (to GF)	\$ 94,000
Vehicle & Equip Replacement	14,000	Community Facilities Impact Fee (to Debt)	980,000
City Hall Certificates of Participation	500,300	Community Facilities Impact Fee (to GF)	27,500
City Ops Certificates of Participation	<u>467,900</u>	Gas Tax (to CIP)	5,728,600
Total General Fund	<u>\$ 1,332,200</u>	Sunrise Douglas Traffic Mitigation (to CIP)	4,864,000
		Measure A (to CIP)	3,104,000
Grants		Park Renovation Impact Fees (to GF)	4,700
Public Works State Grants (to CIP)	\$ 270,200	Traffic Mitigation (to CIP)	6,795,700
Public Works Federal Grants (to CIP)	8,930,700	Traffic Mitigation Administrative (to CIP)	3,800
Public Works Other Grants (to CIP)	78,700	Storm Water Utility Tax (to CIP)	2,337,600
CDBG (to CIP)	<u>100,000</u>	Roadway Improvement Fund (to CIP)	631,800
Total Grants	<u>\$ 9,379,600</u>	VOZ Traffic Mitigation (to CIP)	<u>170,700</u>
		Total Special Revenues	<u>\$ 24,742,400</u>
Community Facilities Districts (CFD's)			
CFD 2003-1 Sunridge Anatolia (to GF)	\$ 50,000	Internal Service Funds	
CFD 2004-1 Sunridge Park (to GF)	<u>66,700</u>	Capital Facilities Fund (to GF)	<u>\$ 440,000</u>
Total Community Facilities Districts	<u>\$ 116,700</u>	Total Internal Service	<u>\$ 440,000</u>
		TOTAL TRANSFERS OUT	<u>\$ 36,010,900</u>

TRANSFERS IN AND TRANSFERS OUT FY 2014-15

TRANSFERS IN

General Fund

Community Facilities Impact Fee	\$ 30,200
CFD's	119,000
Rental Code Compliance Program	85,000
Capital Facilities ISF	500,000
Park Renovation	5,100
Total General fund	<u>\$ 739,300</u>

Special Revenue Funds

Roadway Improvement Fund	\$ 500,400
Total Special Revenue Funds	<u>\$ 500,400</u>

Debt Service Funds

City Hall COP's	\$ 1,334,400
City Operations COP's	613,700
Total Debt Service	<u>\$ 1,948,100</u>

Successor Agency to the RDA

Administration	\$ 118,304
Total Successor Agency	<u>\$ 118,304</u>

Capital Projects Funds

CDBG	\$ 100,000
PW Federal Grants	580,000
Traffic Mitigation	467,000
Traffic Mitigation Administrative	5,000
Gas Tax	826,000
Measure A	322,300
Storm Water Utility Tax	1,318,000
Roadway Improvement Fund	100,000
Sunridge Douglas Traffic Mitigation	2,397,000
Total Capital Projects	<u>\$ 6,115,300</u>

Internal Service Funds

Vehicle & Equip Replacement	\$ 14,000
Total Internal Service Funds	<u>\$ 14,000</u>

TOTAL TRANSFERS IN

\$ 9,435,404

TRANSFERS OUT

General Fund

Roadway Improvement Fund	\$ 500,400
Vehicle & Equip Replacement	14,000
City Hall Certificates of Participation	500,400
City Ops Certificates of Participation	469,500
Total General Fund	<u>\$ 1,484,300</u>

Grants

Public Works Federal Grants (to CIP)	\$ 580,000
CDBG (to CIP)	100,000
Total Grants	<u>\$ 680,000</u>

Community Facilities Districts (CFD's)

CFD 2003-1 Sunridge Anatolia (to GF)	\$ 51,000
CFD 2004-1 Sunridge Park (to GF)	68,000
Total Community Facilities Districts	<u>\$ 119,000</u>

Internal Service Funds

Capital Facilities (to GF)	500,000
Total Internal Service Funds	<u>\$ 500,000</u>

Special Revenue Funds

Rental Code Compliance Program (to GF)	\$ 85,000
Community Facilities Impact Fee (to Debt)	978,200
Community Facilities Impact Fee (to GF)	30,200
Gas Tax (to CIP)	826,000
Sunrise Douglas Traffic Mitigation (to CIP)	2,397,000
Measure A (to CIP)	322,300
Park Renovation Impact Fees (to GF)	5,100
Traffic Mitigation (to CIP)	467,000
Traffic Mitigation Administrative (to CIP)	5,000
Storm Water Utility Tax (to CIP)	1,318,000
Roadway Improvement Fund (to CIP)	100,000
Total Special Revenues	<u>\$ 6,533,800</u>

Successor Agency to the RDA

RORF (to Admin)	\$ 118,304
Total Successor Agency	<u>\$ 118,304</u>

TOTAL TRANSFERS OUT

\$ 9,435,404

POSITION SUMMARY

REGULAR CITY POSITION SUMMARY								
Department	FY 2009-10 Adopted	FY 2010-11 Adopted	FY 2011-12 Adopted	FY 2012-13 Adopted	FY 2013-14 Add / Deletes	FY 2013-14 Adopted	FY 2014-15 Add / Deletes	FY 2014-15 Adopted
Administrative Support	5.0	4.0	4.0	4.0	0.0	4.0	0.0	4.0
Building and Safety	7.0	6.0	6.0	5.0	0.0	5.0	0.0	5.0
City Clerk	4.0	3.0	3.0	2.0	0.0	2.0	0.0	2.0
City Manager	4.0	3.0	3.0	3.0	0.0	3.0	0.0	3.0
Economic Development / Successor Agency	4.0	4.0	4.0	3.0	-0.5	2.5	0.0	2.5
Facilities Management	3.0	3.0	4.0	4.0	0.0	4.0	0.0	4.0
Finance	9.0	8.0	9.0	9.0	0.0	9.0	0.0	9.0
Housing Services	2.0	3.0	2.0	2.0	1.0	3.0	0.0	3.0
Human Resources	3.0	3.0	3.0	3.0	0.0	3.0	0.0	3.0
Information Technology	2.0	2.0	2.0	3.0	0.0	3.0	0.0	3.0
Neighborhood Services (Code Enforcement & Animal Services)	10.0	7.0	7.0	11.0	0.0	11.0	0.0	11.0
Planning	0.0	0.0	0.0	0.0	1.0	1.0	0.0	1.0
Public Information	1.0	1.0	2.0	2.0	-0.5	1.5	0.0	1.5
Public Works	17.0	17.6	15.0	14.0	2.6	16.6	0.0	16.6
Total	71.0	64.6	64.0	65.0	3.6	68.6	0.0	68.6
CONTRACT POSITION SUMMARY								
Department	FY 2009-10 Adopted	FY 2010-11 Adopted	FY 2011-12 Adopted	FY 2012-13 Adopted	FY 2013-14 Add / Deletes	FY 2013-14 Adopted	FY 2014-15 Add / Deletes	FY 2014-15 Adopted
Building and Safety	2.30	2.30	2.30	2.60	0.50	3.10	0.20	3.30
City Attorney	2.00	2.00	2.00	2.00	0.00	2.00		2.00
City Manager	0.80	0.70	0.70	0.70	-0.40	0.30		0.30
Information Technology	1.00	1.00	1.50	1.50	0.00	1.50		1.50
Neighborhood Services	0.00	0.00	2.00	2.00	0.00	2.00		2.00
Planning	7.50	7.50	6.50	4.50	0.75	5.25		5.25
Police	73.00	71.60	71.60	69.60	-2.00	67.60		67.60
Public Information	0.00	0.00	0.00	0.00	0.40	0.40		0.40
Public Works	3.80	4.80	5.70	6.60	1.00	7.60		7.60
Total	90.40	89.90	92.30	89.50	0.25	89.75	0.20	89.95
Total Regular City and Contract Positions	161.40	154.50	156.30	154.50	3.85	158.35	0.20	158.55

FULL-TIME ALLOCATION—CITY EMPLOYEES

REGULAR CITY POSITIONS								
DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	FY
	2009-10	2010-11	2011-12	2012-13	2013-14	2013-14	2014-15	2014-15
	Adopted	Adopted	Adopted	Adopted	Add / Deletes	Adopted	Add / Deletes	Adopted
Administrative Support								
Executive Assistant to City Manager	1.0	1.0	1.0	1.0		1.0		1.0
Administrative Assistant (Mid FY 09-10 moved from Building & Safety)	1.0	2.0	2.0	2.0		2.0		2.0
Administrative Secretary (Mid FY 09-10 moved to Building & Safety)	1.0	0.0	0.0	0.0		0.0		0.0
Customer Service Specialist	2.0	1.0	1.0	1.0		1.0		1.0
Total	5.0	4.0	4.0	4.0	0.0	4.0	0.0	4.0
Building and Safety								
Chief Building Official	0.0	0.0	0.0	0.0		0.0		0.0
Special Project Manager	1.0	0.0	0.0	0.0		0.0		0.0
Principal Building Inspector (Mid FY 11-12 re-title from Supv Bldg Inspector)	1.0	1.0	1.0	1.0		1.0		1.0
Building Inspector II	1.0	1.0	1.0	0.0		0.0		0.0
Building Permit Services Supervisor	1.0	1.0	1.0	1.0		1.0		1.0
Principal Building Permit Technician (FY 06-07 reclass from Bldg Permit Tech)	0.0	0.0	0.0	0.0		0.0		0.0
Building Permit Technician II (Mid FY 10-11 re-title from Bldg Permit Technician)	1.0	1.0	1.0	2.0		2.0		2.0
Building Permit Tech I (FY 10-11 reclass from Customer Service Specialist)	1.0	1.0	1.0	0.0		0.0		0.0
Administrative Assistant (FY 10-11 reclass from Admin Secretary)	1.0	0.0	1.0	1.0		1.0		1.0
Administrative Secretary	0.0	1.0	0.0	0.0		0.0		0.0
Total	7.0	6.0	6.0	5.0	0.0	5.0	0.0	5.0
City Clerk								
City Clerk	1.0	1.0	1.0	1.0		1.0		1.0
Assistant City Clerk	0.0	0.0	0.0	0.0		0.0		0.0
Deputy City Clerk (FY 12-13 reclass from Admin Secretary)	1.0	1.0	0.0	0.0		1.0		1.0
Administrative Secretary (FY 09-10 reclass from Records Coordinator)	1.0	1.0	2.0	1.0		0.0		0.0
Customer Service Specialist	1.0	0.0	0.0	0.0		0.0		0.0
Total	4.0	3.0	3.0	2.0	0.0	2.0	0.0	2.0

FULL-TIME ALLOCATION—CITY EMPLOYEES (CONT.)

DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	
	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Adopted	2013-14 Add/ Deletes	2013-14 Adopted	2014-15 Add/ Deletes	2014-15 Adopted
City Manager								
City Manager	1.0	1.0	1.0	1.0		1.0		1.0
Assistant City Manager	1.0	1.0	1.0	1.0		1.0		1.0
Senior Management Analyst	1.0	1.0	1.0	1.0		1.0		1.0
Management Analyst II	0.0	0.0	0.0	0.0		0.0		0.0
Management Analyst I (Mid FY 07-08 reclass from Mgmt Assistant)	1.0	0.0	0.0	0.0		0.0		0.0
Total	4.0	3.0	3.0	3.0	0.0	3.0	0.0	3.0
Economic Development/Successor Agency (Mid FY 11-12 Redevelopment name change to Successor Agency)								
Economic Development Director	1.0	1.0	1.0	1.0		1.0		1.0
Economic Development Project Manager (FY 13-14 reclass from Sr. Mgmt Analyst; Mid FY 07-08 reclass from Mgmt Analyst II)	1.0	1.0	1.0	1.0		1.0		1.0
Management Analyst (FY 11-12 reclass from Management Technician)	1.0	1.0	1.0	0.0		0.0		0.0
Redevelopment Management Analyst	0.0	0.0	0.0	0.0		0.0		0.0
Administrative Assistant (FY 12-13 reclass from Admin Secretary)	1.0	1.0	1.0	0.0	0.5	0.5		0.5
Administrative Secretary (Mid FY 11-12 reclass from Administrative Assistant)	0.0	0.0	0.0	1.0	-1.0	0.0		0.0
Total	4.0	4.0	4.0	3.0	-0.5	2.5	0.0	2.5
Facilities Management								
Facilities Services Manager	1.0	1.0	1.0	1.0		1.0		1.0
Facilities Maintenance Worker	1.0	1.0	1.0	1.0		1.0		1.0
Facilities Services Rep (FY 10-11 reclass from Customer Service Specialist)	1.0	1.0	1.0	1.0		1.0		1.0
Facilities Services Worker (Mid FY 11-12 re-title from Facilities Attendant)	0.0	0.0	1.0	1.0		1.0		1.0
Total	3.0	3.0	4.0	4.0	0.0	4.0	0.0	4.0
Finance								
Finance Director (FY 07-08 re-title from Chief Finance Officer)	1.0	1.0	1.0	1.0		1.0		1.0
Finance Manager	0.0	0.0	0.0	0.0		0.0		0.0
Senior Accountant	2.0	2.0	2.0	2.0		2.0		2.0
Senior Finance Analyst (Mid FY 07-08 reclass from Finance Analyst II)	1.0	1.0	1.0	1.0		1.0		1.0
Accountant	2.0	2.0	2.0	1.0		1.0		1.0
Senior Accounting Technician	1.0	1.0	1.0	2.0		2.0		2.0
Accounting Technician	2.0	1.0	1.0	1.0	1.0	2.0		2.0
Accounting Technician (Limited-term)	0.0	0.0	1.0	1.0	-1.0	0.0		0.0
Customer Service Specialist	0.0	0.0	0.0	0.0		0.0		0.0
Total	9.0	8.0	9.0	9.0	0.0	9.0	0.0	9.0

FULL-TIME ALLOCATION—CITY EMPLOYEES (CONT.)

DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	
	2009-10	2010-11	2011-12	2012-13	2013-14	2013-14	2014-15	
	Adopted	Adopted	Adopted	Adopted	Add/ Deletes	Adopted	Add/ Deletes	
Housing Services								
Housing Administrator	1.0	1.0	1.0	1.0		1.0		1.0
Management Analyst I (CDBG & Grant Specialist)	0.0	0.0	0.0	0.0		0.0		0.0
Code Enforcement Officer	0.0	1.0	0.0	0.0		0.0		0.0
Housing and Neighborhood Development Specialist (Reclass FY 12-13 from Housing Srvc Asst; Mid FY 11-12 reclass to Housing Services Assist; FY 10-11 reclass to Mgmt Tech; Mid FY 09-10 Housing Serv Asst reclass from Admin Sec)	1.0	1.0	1.0	1.0	1.0	1.0		1.0
Housing Services Assistant (Limited-term)	0.0	0.0	0.0	0.0		1.0		1.0
Total	2.0	3.0	2.0	2.0	1.0	3.0	0.0	3.0
Human Resources								
Human Resources Manager	1.0	1.0	1.0	1.0		1.0		1.0
Human Resources Analyst	1.0	1.0	1.0	1.0		1.0		1.0
Human Resources Technician	1.0	1.0	1.0	1.0		1.0		1.0
Total	3.0	3.0	3.0	3.0	0.0	3.0	0.0	3.0
Information Technology								
Information Technology Manager	1.0	1.0	1.0	1.0		1.0		1.0
Database Administrator / GIS Analyst	0.0	0.0	0.0	0.0		0.0		0.0
Information Technology Analyst (FY 11-12 reclass from IT Technician)	0.0	0.0	1.0	1.0		1.0		1.0
Information Technology Technician	1.0	1.0	0.0	1.0		1.0		1.0
Total	2.0	2.0	2.0	3.0	0.0	3.0	0.0	3.0
Neighborhood Services								
Neighborhood Services Manager (Mid FY 07-08 reclass from Neighborhood Services Supervisor)	1.0	1.0	1.0	1.0		1.0		1.0
Code Enforcement Officer	6.0	3.5	4.0	4.0	2.0	6.0		6.0
Code Enforcement Officer (Limited-term)	0.0	0.0	0.0	4.0	-3.0	1.0		1.0
Code Enforcement Officer / Animal Services Officer	0.0	0.5	0.0	0.0		0.0		0.0
Community Services Liaison	0.0	0.0	0.0	0.0		0.0		0.0
Customer Service Representative (FY 12/13 reclass from Code Enforcement Officer)	0.0	0.0	0.0	0.0	1.0	1.0		1.0
Accounting Technician (Mid FY 08-09 reclass from Cstmr Srvc Specialist)	1.0	1.0	1.0	1.0		1.0		1.0
Animal Services Officer	2.0	1.0	1.0	1.0		1.0		1.0
Total	10.0	7.0	7.0	11.0	0.0	11.0	0.0	11.0

FULL-TIME ALLOCATION—CITY EMPLOYEES (CONT.)

DETAILED SCHEDULE OF CHANGES	FY 2009-10 Adopted	FY 2010-11 Adopted	FY 2011-12 Adopted	FY 2012-13 Adopted	FY 2013-14 Add/ Deletes	FY 2013-14 Adopted	FY 2014-15 Add/ Deletes	FY 2014-15 Adopted
Planning								
Management Technician	0.0	0.0	0.0	0.0	1.0	1.0		1.0
Total	0.0	0.0	0.0	0.0	1.0	1.0	0.0	1.0
Public Information								
Public Information and Legislative Affairs Manager (Mid FY 10-11 reclass from Public Relations & Communications Manager)	1.0	1.0	1.0	1.0		1.0		1.0
Public Information Coordinator	0.0	0.0	0.0	0.0		0.0		0.0
Communications Advisory Aide (Limited-term)	0.0	0.0	1.0	1.0	-1.0	0.0		0.0
Administrative Assistant (FY 12-13 moved from Economic Dev)	0.0	0.0	0.0	0.0	0.5	0.5		0.5
Total	1.0	1.0	2.0	2.0	-0.5	1.5	0.0	1.5
Public Works								
Public Works Director / Chief Building Official (Mid FY 09-10 re-title from Public Works Director)	1.0	1.0	1.0	1.0		1.0		1.0
Senior Civil Engineer	5.0	5.0	4.0	4.0	1.0	5.0		5.0
Associate Civil Engineer	1.0	1.0	1.0	1.0		1.0		1.0
Assistant Civil Engineer	1.0	1.0	1.0	1.0		1.0		1.0
Assistant Land Surveyor	1.0	1.0	1.0	1.0		1.0		1.0
Street Operations and Maintenance Manager	1.0	1.0	1.0	1.0		1.0		1.0
Integrated Waste Manager	1.0	1.0	1.0	0.0		0.0		0.0
Management Analyst II	2.0	2.0	2.0	1.0		1.0		1.0
Management Analyst I (Mid FY 11-12 reclass from Management Analyst II)	0.0	0.0	0.0	1.0		1.0		1.0
Management Technician	0.0	0.0	0.0	0.0	1.0	1.0		1.0
Streets Maintenance Worker (FY 09-10 re-title from PW Maintenance Worker)	1.0	1.0	0.0	0.0		0.0		0.0
Senior Engineering Technician	0.0	0.0	0.0	0.0		0.0		0.0
Engineering Technician	1.0	1.0	1.0	1.0		1.0		1.0
Accounting Technician	1.0	1.0	1.0	1.0		1.0		1.0
Administrative Assistant	1.0	1.0	1.0	1.0		1.0		1.0
Special Project Manager (Limited-term)	0.0	0.6	0.0	0.0		0.0		0.0
Customer Service Representative	0.0	0.0	0.0	0.0	0.6	0.6		0.6
Total	17.0	17.6	15.0	14.0	2.6	16.6	0.0	16.6
TOTAL	71.0	64.6	64.0	65.0	3.6	68.6	0.0	68.6

FULL-TIME ALLOCATION-CONTRACT EMPLOYEES

CONTRACT POSITIONS								
DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	FY
	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Adopted	2013-14 Add/ Deletes	2013-14 Adopted	2014-15 Add/ Deletes	2014-15 Adopted
Building and Safety								
Building Inspector II	0.75	1.80	1.00	1.50	0.50	2.00		2.00
Plans Examiner	0.75	0.00	0.80	0.80		0.80	0.20	1.00
Principal Engineer	0.00	0.00	0.00	0.00		0.00		0.00
Permit Technician	0.80	0.50	0.50	0.30		0.30		0.30
Total	2.30	2.30	2.30	2.60	0.50	3.10	0.20	3.30
City Attorney								
City Attorney	1.00	1.00	1.00	1.00		1.00		1.00
Deputy City Attorney	1.00	1.00	1.00	1.00		1.00		1.00
Assistant City Attorney	0.00	0.00	0.00	0.00		0.00		0.00
Total	2.00	2.00	2.00	2.00	0.00	2.00	0.00	2.00
City Manager								
PR Consultant	0.40	0.40	0.40	0.40	-0.40	0.00		0.00
Administrative Consultant	0.30	0.30	0.30	0.30		0.30		0.30
Management Consultant	0.10	0.00	0.00	0.00		0.00		0.00
Total	0.80	0.70	0.70	0.70	-0.40	0.30	0.00	0.30
Information Technology								
GIS Manager	0.50	0.50	0.50	0.50		0.50		0.50
Project Manager	0.50	0.50	1.00	1.00		1.00		1.00
Total	1.00	1.00	1.50	1.50	0.00	1.50	0.00	1.50
Neighborhood Services								
Probation Officers	0.00	0.00	2.00	2.00		2.00		2.00
Total	0.00	0.00	2.00	2.00	0.00	2.00	0.00	2.00

FULL-TIME ALLOCATION-CONTRACT EMPLOYEES (CONT.)

DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	
	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Adopted	2013-14 Add/ Deletes	2013-14 Adopted	2014-15 Add/ Deletes	2014-15 Adopted
Planning								
Planning Director	1.00	1.00	1.00	1.00		1.00		1.00
Principal Planner	1.00	1.00	1.00	0.50	0.50	1.00		1.00
Senior Planner	1.00	1.00	0.50	0.50	0.25	0.75		0.75
Associate Planner	1.50	1.50	1.50	0.50		0.50		0.50
Assistant Planner	1.00	1.00	1.00	1.00		1.00		1.00
Planning Technician	1.00	1.00	1.00	0.00	0.00	0.00		0.00
Planning Clerk / Admin	1.00	1.00	0.50	1.00		1.00		1.00
Total	7.50	7.50	6.50	4.50	0.75	5.25	0.00	5.25
Police								
Sworn Officers								
Captain	0.60	0.60	0.60	0.60		0.60		0.60
Lieutenant ~ Asst. Chief	0.60	0.60	0.60	0.60		0.60		0.60
Lieutenant	2.40	1.80	1.80	1.80		1.80		1.80
Sergeant	8.80	8.80	9.80	9.80		9.80		9.80
Deputy Sheriff	48.40	45.80	44.80	44.80	-1.00	43.80		43.80
Total	60.80	57.60	57.60	57.60	-1.00	56.60	0.00	56.60
Non-Sworn Positions								
Sheriff's Record Officer II	1.20	1.20	1.20	1.20		1.20		1.20
Sheriff's Record Officer I	4.80	3.20	3.20	3.80		3.80		3.80
Security Officer	1.20	0.60	0.60	0.00		0.00		0.00
Community Service Specialist III	0.00	0.00	0.00	0.00		0.00		0.00
Community Service Specialist II	4.00	0.00	0.00	0.00		0.00		0.00
Community Service Specialist I	0.00	0.00	0.00	0.00		0.00		0.00
Community Services Officer II	0.00	6.00	6.00	4.00	-1.00	3.00		3.00
Community Services Officer I	0.00	2.00	2.00	2.00		2.00		2.00
Senior Office Assistant	0.00	0.00	0.00	0.00		0.00		0.00
Senior Office Assistant (Confidential)	1.00	1.00	1.00	1.00		1.00		1.00
Total	12.20	14.00	14.00	12.00	-1.00	11.00	0.00	11.00
Sworn and Non-Sworn Position Totals	73.00	71.60	71.60	69.60	-2.00	67.60	0.00	67.60

FULL-TIME ALLOCATION-CONTRACT EMPLOYEES (CONT.)

DETAILED SCHEDULE OF CHANGES	FY	FY	FY	FY	FY	FY	FY	
	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Adopted	2013-14 Add/ Deletes	2013-14 Adopted	2014-15 Add/ Deletes	2014-15 Adopted
Public Information								
PR Consultant	0.00	0.00	0.00	0.00	0.40	0.40		0.40
Total	0.00	0.00	0.00	0.00	0.40	0.40	0.00	0.40
Public Works								
GIS Analyst	0.80	0.80	0.60	0.60		0.60		0.60
Grant Writer	0.00	0.00	0.10	0.00		0.00		0.00
Maintenance Worker II	0.00	0.00	1.00	1.00		1.00		1.00
Maintenance Worker I	0.00	1.00	1.00	2.00		2.00		2.00
Maintenance Customer Services Representative	0.00	0.00	0.00	0.00	1.00	1.00		1.00
Solid Waste Manager/Assistant for Recycle Grant	1.00	1.00	1.00	1.00		1.00		1.00
PW Inspector/Resident Engineer	2.00	2.00	2.00	2.00		2.00		2.00
Total	3.80	4.80	5.70	6.60	1.00	7.60	0.00	7.60
TOTAL	90.40	89.90	92.30	89.50	0.25	89.75	0.20	89.95

FISCAL YEAR 2013-15 POSITION AND SALARY RANGE

Classification Title	Salary Range #	Number of Positions - FTE	Temporary (Budgeted to 1,000 hour limit)
Accountant	297	1.0	
Accounting Technician	239	4.0	
Administrative Assistant	246	5.0	
Administrative Secretary	218	0.0	
Animal Services Officer	240	1.0	1
Assistant City Manager	475	1.0	
Assistant Civil Engineer	327	1.0	
Assistant Land Surveyor	327	1.0	
Associate Civil Engineer	355	1.0	
Building Permit Services Supervisor	297	1.0	
Building Permit Technician II	251	2.0	
City Clerk	372	1.0	
City Manager	527	1.0	
Code Enforcement Officer / Code Enforcement Officer - Limited-term	272	6.0 / 1.0	
Customer Services Specialist	192	1.0	
Customer Service Representative	164	1.6	
Deputy City Clerk	218	1.0	
Economic Development Director	411	1.0	
Economic Development Project Manager	358	1.0	
Engineering Technician	264	1.0	
Executive Assistant to the City Manager	308	1.0	
Facilities Attendant	79	0.0	5
Facilities Maintenance Worker	240	1.0	
Facilities Services Manager	347	1.0	
Facilities Services Representative	218	1.0	
Facilities Services Worker	107	1.0	
Finance Director	439	1.0	
Graduate Intern	132	0.0	2
Housing and Neighborhood Development Specialist	264	1.0	
Housing Services Administrator	353	1.0	
Housing Services Assistant - Limited-term	224	1.0	
Human Resources Analyst I	308	1.0	
Human Resources Manager	392	1.0	
Human Resources Technician	264	1.0	
Information Technology Analyst	308	1.0	
Information Technology Manager	388	1.0	
Information Technology Technician	270	1.0	
Management Analyst I	297	1.0	
Management Analyst II	325	1.0	
Management Technician	264	2.0	
Neighborhood Services Manager	372	1.0	
Office Aide	34	0.0	2
Principal Building Inspector	331	1.0	
Public Information and Legislative Affairs Manager	353	1.0	
Public Works Director/Chief Building Official	447	1.0	
Senior Accountant	325	2.0	
Senior Accounting Technician	258	2.0	
Senior Civil Engineer	380	5.0	
Senior Finance Analyst	325	1.0	
Senior Management Analyst	353	1.0	
Street Operations and Maintenance Manager	361	1.0	
Student Engineer	123	0.0	

Note 1: The salary range table was approved in accordance with authority granted in Council Resolution 20-2004.

Note 2: The City Manager is authorized to make title, salary range, and classification changes during the fiscal year.

SALARY SCHEDULE

City of Rancho Cordova Salary Schedule Effective July 1, 2013																Resolution # 103-2012 Revised Attachment A					
Classification	Status	Salary Range #	Step A Hourly	Step A Monthly	Step A1 Hourly	Step A1 Monthly	Step B Hourly	Step B Monthly	Step B1 Hourly	Step B1 Monthly	Step C Hourly	Step C Monthly	Step C1 Hourly	Step C1 Monthly	Step D Hourly	Step D Monthly	Step D1 Hourly	Step D1 Monthly	Step E Hourly	Step E Monthly	
Accountant	Exempt	297	\$29.69	\$ 5,146.43	\$ 30.44	\$ 5,276.39	\$31.21	\$ 5,409.62	\$32.00	\$ 5,546.22	\$ 32.81	\$ 5,686.27	\$ 33.63	\$ 5,829.85	\$ 34.48	\$ 5,977.07	\$ 35.35	\$ 6,127.99	\$ 36.25	\$ 6,282.73	
Accounting Technician	Non-exempt	239	\$22.23	\$ 3,853.67	\$ 22.79	\$ 3,950.98	\$23.37	\$ 4,050.75	\$23.96	\$ 4,153.03	\$ 24.56	\$ 4,257.90	\$ 25.19	\$ 4,365.42	\$ 25.82	\$ 4,475.65	\$ 26.47	\$ 4,588.67	\$ 27.14	\$ 4,704.54	
Administrative Assistant	Non-exempt	246	\$23.02	\$ 3,990.59	\$ 23.60	\$ 4,091.36	\$24.20	\$ 4,194.67	\$ 24.81	\$ 4,300.59	\$ 25.44	\$ 4,409.18	\$ 26.08	\$ 4,520.52	\$ 26.74	\$ 4,634.67	\$ 27.41	\$ 4,751.70	\$ 28.11	\$ 4,871.69	
Administrative Secretary	Non-exempt	218	\$20.02	\$ 3,470.46	\$ 20.53	\$ 3,558.10	\$21.05	\$ 3,647.94	\$ 21.58	\$ 3,740.06	\$ 22.12	\$ 3,834.50	\$ 22.68	\$ 3,931.32	\$ 23.25	\$ 4,030.60	\$ 23.84	\$ 4,132.37	\$ 24.44	\$ 4,236.72	
Animal Services Officer	Non-exempt	240	\$22.34	\$ 3,872.94	\$ 22.91	\$ 3,970.74	\$23.49	\$ 4,071.00	\$ 24.08	\$ 4,173.80	\$ 24.69	\$ 4,279.19	\$ 25.31	\$ 4,387.25	\$ 25.95	\$ 4,498.03	\$ 26.61	\$ 4,611.61	\$ 27.28	\$ 4,728.06	
Assistant City Manager	Exempt	475	\$72.14	\$12,504.47	\$73.96	\$12,820.22	\$75.83	\$13,143.95	\$77.75	\$13,475.85	\$79.71	\$13,816.13	\$81.72	\$14,165.01	\$83.78	\$14,522.69	\$85.90	\$14,889.41	\$88.07	\$15,265.38	
Assistant Civil Engineer	Exempt	327	\$34.48	\$ 5,977.07	\$ 35.35	\$ 6,127.99	\$36.25	\$ 6,282.73	\$ 37.16	\$ 6,441.38	\$ 38.10	\$ 6,604.03	\$ 39.06	\$ 6,770.79	\$ 40.05	\$ 6,941.77	\$ 41.06	\$ 7,117.05	\$ 42.10	\$ 7,296.77	
Assistant Land Surveyor	Non-exempt	327	\$34.48	\$ 5,977.07	\$ 35.35	\$ 6,127.99	\$36.25	\$ 6,282.73	\$ 37.16	\$ 6,441.38	\$ 38.10	\$ 6,604.03	\$ 39.06	\$ 6,770.79	\$ 40.05	\$ 6,941.77	\$ 41.06	\$ 7,117.05	\$ 42.10	\$ 7,296.77	
Assistant to the City Manager	Exempt	325	\$28.53	\$ 4,945.13	\$ 29.25	\$ 5,070.00	\$29.99	\$ 5,198.02	\$ 30.75	\$ 5,329.28	\$ 31.52	\$ 5,463.85	\$ 32.32	\$ 5,601.82	\$ 33.13	\$ 5,743.27	\$ 33.97	\$ 5,888.30	\$ 34.83	\$ 6,036.99	
Associate Civil Engineer	Exempt	355	\$39.65	\$ 6,872.86	\$ 40.65	\$ 7,046.41	\$41.68	\$ 7,224.34	\$ 42.73	\$ 7,406.77	\$ 43.81	\$ 7,593.80	\$ 44.92	\$ 7,785.55	\$ 46.05	\$ 7,982.15	\$ 47.21	\$ 8,183.70	\$ 48.41	\$ 8,390.35	
Building Inspector II	Non-exempt	294	\$29.25	\$ 5,070.00	\$ 29.99	\$ 5,198.02	\$30.75	\$ 5,329.28	\$ 31.52	\$ 5,463.85	\$ 32.32	\$ 5,601.82	\$ 33.13	\$ 5,743.27	\$ 33.97	\$ 5,888.30	\$ 34.83	\$ 6,036.99	\$ 35.71	\$ 6,189.43	
Building Permit Services Supervisor	Exempt	297	\$29.69	\$ 5,146.43	\$ 30.44	\$ 5,276.39	\$31.21	\$ 5,409.62	\$32.00	\$ 5,546.22	\$ 32.81	\$ 5,686.27	\$ 33.63	\$ 5,829.85	\$ 34.48	\$ 5,977.07	\$ 35.35	\$ 6,127.99	\$ 36.25	\$ 6,282.73	
Building Permit Technician I	Non-exempt	232	\$21.47	\$ 3,721.45	\$ 22.01	\$ 3,815.42	\$22.57	\$ 3,911.77	\$ 23.14	\$ 4,010.54	\$ 23.72	\$ 4,111.81	\$ 24.32	\$ 4,215.64	\$ 24.94	\$ 4,322.09	\$ 25.56	\$ 4,431.23	\$ 26.21	\$ 4,543.12	
Building Permit Technician II	Non-exempt	251	\$23.60	\$ 4,091.36	\$ 24.20	\$ 4,194.67	\$24.81	\$ 4,300.59	\$ 25.44	\$ 4,409.18	\$ 26.08	\$ 4,520.52	\$ 26.74	\$ 4,634.67	\$ 27.41	\$ 4,751.70	\$ 28.11	\$ 4,871.69	\$ 28.82	\$ 4,994.70	
City Clerk	Exempt	372	\$43.16	\$ 7,481.02	\$ 44.25	\$ 7,669.93	\$45.37	\$ 7,863.60	\$ 46.51	\$ 8,062.17	\$ 47.69	\$ 8,265.75	\$ 48.89	\$ 8,474.47	\$ 50.13	\$ 8,688.46	\$ 51.39	\$ 8,907.85	\$ 52.69	\$ 9,132.79	
City Manager	Exempt	527	\$93.50	\$16,206.92	\$95.86	\$16,616.16	\$98.28	\$17,035.74	\$100.76	\$17,465.91	\$103.31	\$17,906.95	\$105.92	\$18,359.12	\$108.59	\$18,822.71	\$111.33	\$19,298.01	\$114.15	\$19,785.31	
Code Enforcement Officer	Non-exempt	272	\$26.21	\$ 4,543.12	\$ 26.87	\$ 4,657.84	\$27.55	\$ 4,775.46	\$ 28.25	\$ 4,896.05	\$ 28.96	\$ 5,019.68	\$ 29.69	\$ 5,146.43	\$ 30.44	\$ 5,276.39	\$ 31.21	\$ 5,409.62	\$ 32.00	\$ 5,546.22	
Community Services Liaison	Non-exempt	272	\$26.21	\$ 4,543.12	\$ 26.87	\$ 4,657.84	\$27.55	\$ 4,775.46	\$ 28.25	\$ 4,896.05	\$ 28.96	\$ 5,019.68	\$ 29.69	\$ 5,146.43	\$ 30.44	\$ 5,276.39	\$ 31.21	\$ 5,409.62	\$ 32.00	\$ 5,546.22	
Customer Service Representative	Non-exempt	164	\$15.29	\$ 2,651.06	\$ 15.68	\$ 2,718.01	\$ 16.08	\$ 2,786.64	\$ 16.48	\$ 2,857.00	\$ 16.90	\$ 2,929.15	\$ 17.33	\$ 3,003.11	\$ 17.76	\$ 3,078.94	\$ 18.21	\$ 3,156.69	\$ 18.67	\$ 3,236.40	
Customer Service Representative Intern	Non-exempt	88	\$10.47	\$ 1,814.68	\$ 10.73	\$ 1,860.50	\$11.00	\$ 1,907.48	\$ 11.28	\$ 1,955.65	\$ 11.57	\$ 2,005.03	\$ 11.86	\$ 2,055.66	\$ 12.16	\$ 2,107.57	\$ 12.47	\$ 2,160.78	\$ 12.78	\$ 2,215.35	
Customer Service Specialist	Non-exempt	192	\$17.59	\$ 3,048.38	\$ 18.03	\$ 3,125.36	\$18.49	\$ 3,204.28	\$ 18.95	\$ 3,285.19	\$ 19.43	\$ 3,368.15	\$ 19.92	\$ 3,453.20	\$ 20.43	\$ 3,540.39	\$ 20.94	\$ 3,628.79	\$ 21.47	\$ 3,719.45	
Deputy City Clerk	Non-exempt	218	\$20.02	\$ 3,470.46	\$ 20.53	\$ 3,558.10	\$21.05	\$ 3,647.94	\$ 21.58	\$ 3,740.06	\$ 22.12	\$ 3,834.50	\$ 22.68	\$ 3,931.32	\$ 23.25	\$ 4,030.60	\$ 23.84	\$ 4,132.37	\$ 24.44	\$ 4,236.72	
Economic Development Director	Exempt	411	\$52.43	\$ 9,087.35	\$ 53.75	\$ 9,316.82	\$55.11	\$ 9,552.08	\$ 56.50	\$ 9,793.28	\$ 57.93	\$ 10,040.57	\$ 59.39	\$ 10,294.11	\$ 60.89	\$ 10,554.05	\$ 62.43	\$ 10,820.55	\$ 64.00	\$ 11,093.78	
Economic Development Project Manager	Exempt	358	\$40.25	\$ 6,976.47	\$ 41.27	\$ 7,152.64	\$42.31	\$ 7,333.25	\$ 43.38	\$ 7,518.43	\$ 44.47	\$ 7,708.28	\$ 45.59	\$ 7,902.92	\$ 46.75	\$ 8,102.48	\$ 47.93	\$ 8,307.08	\$ 49.14	\$ 8,516.84	
Engineering Technician	Non-exempt	264	\$25.19	\$ 4,365.42	\$ 25.82	\$ 4,475.65	\$26.47	\$ 4,588.67	\$ 27.14	\$ 4,704.54	\$ 27.83	\$ 4,823.33	\$ 28.53	\$ 4,945.13	\$ 29.25	\$ 5,070.00	\$ 29.99	\$ 5,198.02	\$ 30.75	\$ 5,329.28	
Executive Assistant to the City Manager	Exempt	308	\$31.37	\$ 5,436.67	\$ 32.16	\$ 5,573.95	\$32.97	\$ 5,714.70	\$ 33.80	\$ 5,859.00	\$ 34.66	\$ 6,006.95	\$ 35.53	\$ 6,158.63	\$ 36.43	\$ 6,314.15	\$ 37.35	\$ 6,473.59	\$ 38.29	\$ 6,637.05	
Facilities Attendant	Non-exempt	79	\$10.01	\$ 1,735.02	\$ 10.26	\$ 1,778.83	\$ 10.52	\$ 1,823.75	\$ 10.79	\$ 1,869.80	\$ 11.06	\$ 1,917.02	\$ 11.34	\$ 1,965.42	\$ 11.63	\$ 2,015.05	\$ 11.92	\$ 2,065.94	\$ 12.22	\$ 2,118.10	
Facilities Maintenance Worker	Non-exempt	240	\$22.34	\$ 3,872.94	\$ 22.91	\$ 3,970.74	\$23.49	\$ 4,071.00	\$ 24.08	\$ 4,173.80	\$ 24.69	\$ 4,279.19	\$ 25.31	\$ 4,387.25	\$ 25.95	\$ 4,498.03	\$ 26.61	\$ 4,611.61	\$ 27.28	\$ 4,728.06	
Facilities Services Worker	Non-exempt	107	\$11.51	\$ 1,995.05	\$ 11.80	\$ 2,045.43	\$ 12.10	\$ 2,097.08	\$ 12.40	\$ 2,150.03	\$ 12.72	\$ 2,204.33	\$ 13.04	\$ 2,259.99	\$ 13.37	\$ 2,317.05	\$ 13.71	\$ 2,375.56	\$ 14.05	\$ 2,435.55	
Facilities Services Manager	Exempt	347	\$38.10	\$ 6,604.03	\$ 39.06	\$ 6,770.79	\$40.05	\$ 6,941.77	\$ 41.06	\$ 7,117.05	\$ 42.12	\$ 7,296.77	\$ 43.16	\$ 7,481.02	\$ 44.25	\$ 7,669.93	\$ 45.37	\$ 7,863.60	\$ 46.51	\$ 8,062.17	
Facilities Services Representative	Non-exempt	218	\$20.02	\$ 3,470.46	\$ 20.53	\$ 3,558.10	\$21.05	\$ 3,647.94	\$ 21.58	\$ 3,740.06	\$ 22.12	\$ 3,834.50	\$ 22.68	\$ 3,931.32	\$ 23.25	\$ 4,030.60	\$ 23.84	\$ 4,132.37	\$ 24.44	\$ 4,236.72	
Finance Director	Exempt	439	\$60.28	\$10,449.29	\$61.81	\$10,713.15	\$63.37	\$10,983.67	\$64.97	\$11,261.02	\$66.61	\$11,545.38	\$68.29	\$11,836.91	\$70.01	\$12,135.81	\$71.78	\$12,442.26	\$73.59	\$12,756.44	
Graduate Intern	Non-exempt	132	\$13.04	\$ 2,259.99	\$ 13.37	\$ 2,317.05	\$ 13.71	\$ 2,375.56	\$ 14.05	\$ 2,435.55	\$ 14.41	\$ 2,497.05	\$ 14.77	\$ 2,560.10	\$ 15.14	\$ 2,624.75	\$ 15.53	\$ 2,691.03	\$ 15.92	\$ 2,758.98	
Housing and Neighborhood Development Specialist	Non-exempt	264	\$25.19	\$ 4,365.42	\$ 25.82	\$ 4,475.65	\$26.47	\$ 4,588.67	\$ 27.14	\$ 4,704.54	\$ 27.83	\$ 4,823.33	\$ 28.53	\$ 4,945.13	\$ 29.25	\$ 5,070.00	\$ 29.99	\$ 5,198.02	\$ 30.75	\$ 5,329.28	
Housing Services Administrator	Exempt	353	\$39.26	\$ 6,804.65	\$ 40.25	\$ 6,976.47	\$41.27	\$ 7,152.64	\$42.31	\$ 7,333.25	\$ 43.38	\$ 7,518.43	\$ 44.47	\$ 7,708.28	\$ 45.59	\$ 7,902.92	\$ 46.75	\$ 8,102.48	\$ 47.93	\$ 8,307.08	
Housing Services Assistant	Non-exempt	224	\$20.63	\$ 3,575.89	\$ 21.15	\$ 3,666.18	\$ 21.69	\$ 3,758.76	\$ 22.23	\$ 3,853.67	\$ 22.79	\$ 3,950.98	\$ 23.37	\$ 4,050.75	\$ 23.96	\$ 4,153.03	\$ 24.56	\$ 4,257.90	\$ 25.19	\$ 4,365.42	
Human Resources Analyst I	Exempt	308	\$31.37	\$ 5,436.67	\$ 32.16	\$ 5,573.95	\$32.97	\$ 5,714.70	\$ 33.80	\$ 5,859.00	\$ 34.66	\$ 6,006.95	\$ 35.53	\$ 6,158.63	\$ 36.43	\$ 6,314.15	\$ 37.35	\$ 6,473.59	\$ 38.29	\$ 6,637.05	
Human Resources Manager	Exempt	392	\$47.69	\$ 8,265.75	\$ 48.89	\$ 8,474.47	\$ 50.13	\$ 8,688.46	\$ 51.39	\$ 8,907.85	\$ 52.69	\$ 9,132.79	\$ 54.02	\$ 9,363.40	\$ 55.38	\$ 9,599.84	\$ 56.78	\$ 9,842.25	\$ 58.22	\$ 10,090.78	
Human Resources Technician	Non-exempt	264	\$25.19	\$ 4,365.42	\$ 25.82	\$ 4,475.65	\$26.47	\$ 4,588.67	\$ 27.14	\$ 4,704.54	\$ 27.83	\$ 4,823.33	\$ 28.53	\$ 4,945.13	\$ 29.25	\$ 5,070.00	\$ 29.99	\$ 5,198.02	\$ 30.75	\$ 5,329.28	
Information Technology Analyst	Exempt	308	\$31.37	\$ 5,436.67	\$ 32.16	\$ 5,573.95	\$32.97	\$ 5,714.70	\$ 33.80	\$ 5,859.00	\$ 34.66	\$ 6,006.95	\$ 35.53	\$ 6,158.63	\$ 36.43	\$ 6,314.15	\$ 37.35	\$ 6,473.59	\$ 38.29	\$ 6,637.05	
Information Technology Manager	Exempt	388	\$46.75	\$ 8,102.48	\$ 47.93	\$ 8,307.08	\$49.14	\$ 8,516.84	\$ 50.38	\$ 8,731.90	\$ 51.65	\$ 8,952.39	\$ 52.95	\$ 9,178.45	\$ 54.29	\$ 9,410.22	\$ 55.66	\$ 9,647.84	\$ 57.07	\$ 9,891.46	
Information Technology Technician	Non-exempt	270	\$25.95	\$ 4,498.03	\$ 26.61	\$ 4,611.61	\$27.28	\$ 4,728.06	\$ 27.97	\$ 4,847.45	\$ 28.67	\$ 4,969.86	\$ 29.40	\$ 5,095.35	\$ 30.14	\$ 5,224.01	\$ 30.90	\$ 5,355.93	\$ 31.68	\$ 5,491.17	
Integrated Waste Manager	Exempt	361	\$40.86	\$ 7,081.65	\$ 41.89	\$ 7,260.47	\$42.95	\$ 7,443.80	\$ 44.03	\$ 7,631.77	\$ 45.14	\$ 7,824.48	\$ 46.28	\$ 8,022.06	\$ 47.45	\$ 8,224.62	\$ 48.65	\$ 8,432.31	\$ 49.88	\$ 8,645.23	
Management Analyst I	Exempt	297	\$29.69	\$ 5,146.43	\$ 30.44	\$ 5,276.39	\$31.21	\$ 5,409.62	\$32.00	\$ 5,546.22	\$ 32.81	\$ 5,686.27	\$ 33.63	\$ 5,829.85	\$ 34.48	\$ 5,977.07	\$ 35.35	\$ 6,127.99	\$ 36.25	\$ 6,282.73	
Management Analyst II	Exempt	325	\$34.14	\$ 5,917.74	\$ 35.00	\$ 6,067.17	\$ 35.89	\$ 6,220.37	\$ 36.79	\$ 6,377.45	\$ 37.72	\$ 6,538.49	\$ 38.67	\$ 6,703.59	\$ 39.65	\$ 6,872.86	\$ 40.65	\$ 7,046.41	\$ 41.68	\$ 7,224.34	
Management Technician	Non-exempt	264	\$25.19	\$ 4,365.42	\$ 25.82	\$ 4,475.65	\$26.47	\$ 4,588.67	\$ 27.14	\$ 4,704.54	\$ 27.83	\$ 4,823.33	\$ 28.53	\$ 4,945.13	\$ 29.25	\$ 5,070.00	\$ 29.99	\$ 5,198.02	\$ 30.75	\$ 5,329.28	
Neighborhood Services Manager	Exempt	372	\$43.16	\$ 7,481.02	\$ 44.25	\$ 7,669.93	\$45.37	\$ 7,863.60	\$ 46.51	\$ 8,062.17	\$ 47.69	\$ 8,265.75	\$ 48.89	\$ 8,474.47	\$ 50.13	\$ 8,688.46	\$ 51.39	\$ 8,907.85	\$ 52.69	\$ 9,132.79	
Office Aide	Non-exempt	34	\$ 8.00	\$ 1,386.22	\$ 8.20	\$ 1,421.22	\$ 8.41	\$ 1,457.11	\$ 8.62	\$ 1,493.90	\$ 8.84	\$ 1,531.63	\$ 9.06	\$ 1,570.30	\$ 9.						

**CITY BUDGET RESOLUTION AND RESOLUTION
TO ESTABLISH THE CITY'S APPROPRIATION LIMIT
FOR FISCAL YEARS 2013-2015 INCLUDING CALCULATIONS**

CITY OF RANCHO CORDOVA

RESOLUTION NO. 63-2013

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF RANCHO CORDOVA
ADOPTING AN OPERATING BUDGET FOR THE CITY FOR THE FISCAL YEARS
JULY 1, 2013 THROUGH JUNE 30, 2015, AND PROVIDING FOR THE APPROPRIATIONS
AND EXPENDITURES OF ALL SUMS SET FORTH THEREIN**

RECITALS

WHEREAS, the City Manager has submitted to the City Council of Rancho Cordova a Fiscal Years 2013/2015 Proposed Budget; and

WHEREAS, after conducting a workshop and a public hearing on the proposed budget, the City Council has approved the same; and

WHEREAS, it is the intention of the Council to adopt the proposed budget as submitted by the City Manager;

DECISION

NOW, THEREFORE BE IT RESOLVED by the City Council of the City of Rancho Cordova as follows:

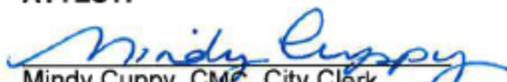
1. That certain document referred to as "The City of Rancho Cordova Proposed Budget Fiscal Years 2013-2015" and all schedules, exhibits and policies contained therein, presented by the City Manager is hereby adopted and the appropriations for the annual budget of the City of Rancho Cordova for the fiscal year beginning on July 1, 2013 and ending on June 30, 2014, and for the fiscal year beginning on July 1, 2014 and ending of June 30, 2015 are hereby adopted; and
2. That the amounts stated in the proposed budget shall become and thereafter be appropriated to the offices, departments, activities, objects, and purposes stated therein and said monies are hereby authorized to be expended for the purposes and objects specified in said budget; and
3. The City Manager is authorized to approve expenditure adjustments within individual funds so long as the total appropriated within each major fund is not exceeded.

PASSED AND ADOPTED by the City Council of on the 3rd day of June, 2013 by the following vote:

AYES: Budge, McGarvey, Sander, Skoglund, Terry.
NOES: None.
ABSENT: None.
ABSTAIN: None.


Linda Budge, Mayor

ATTEST:


Mindy Cuppy, CMC, City Clerk

CITY OF RANCHO CORDOVA

RESOLUTION NO. 62-2013

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF RANCHO CORDOVA
ADOPTING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2013/2014 AND MAKING
THE ANNUAL ELECTION FOR ADJUSTMENT FACTORS**

WHEREAS, the people of California on November 6, 1979, added Article XIII-B to the State Constitution placing various limitations on the appropriations of state and local governments; and

WHEREAS, the State Legislature adopted Chapters 1205 and 1342 of the 1980 Statutes which implemented Article XIII-B; and

WHEREAS, the people of California on June 5, 1990 amended Article XIII-B effective July 1, 1990; and

WHEREAS, the provisions of the amendments have been interpreted by a coalition of statewide organizations, and the organizations have issued through the League of California Cities revised guidelines to calculate the appropriations limit; and

WHEREAS, section 7910 of the Government Code requires cities to adopt a resolution setting the annual appropriations limit at a regularly scheduled meeting or a noticed special meeting; and

WHEREAS, the City of Rancho Cordova has complied with the provisions of Article XIII-B in calculating the Appropriations Limit for Fiscal Year 2013/2014.

NOW, THEREFORE BE IT RESOLVED by the City Council of the City of Rancho Cordova and shown on Schedules No. 1 through 8, (**Exhibit A**), that:

1. The Fiscal Year 2013/2014 Appropriations Limit shall be \$58,175,862,
2. The Fiscal Year 2013/2014 Appropriations subject to the Limit is \$24,115,200,
3. The annual election for Adjustment Factors shall be to use the growth in City population and the increase in the per-capital personal income for the State of California.

PASSED AND ADOPTED by the City Council of on the 3rd day of June, 2013 by the following vote:

AYES: Budge, McGarvey, Sander, Skoglund, Terry.
NOES: None.
ABSENT: None.
ABSTAIN: None.



Linda Budge, Mayor

ATTEST:


Mindy Cuppy, CMC, City Clerk

CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS

SCHEDULE NO. 1

USER FEES VERSUS COSTS

	Planning Services	Building & Safety	Engineering Fees	Legal Fees	FY 2013 - 2014 Fiscal Year
COSTS REASONABLY BORNE FEES	\$ 1,243,500 <u>364,200</u>	\$ 1,282,500 <u>1,606,000</u>	\$ 3,173,900 <u>2,081,800</u>	\$ 603,000 <u>180,600</u>	\$ 6,302,900 <u>4,232,600</u>
AMOUNT OF FEE REVENUE LESS THAN COST	<u>\$ (879,300)</u>	<u>\$ 323,500</u>	<u>\$ (1,092,100)</u>	<u>\$ (422,400)</u>	<u>\$ (2,070,300)</u>

CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS

SCHEDULE NO. 2

	ALLOCATION OF TAXES					
	General Fund		Special Revenue Fund		Total	
	Subject	Not Subject	Subject	Not Subject	Subject	Not Subject
Property Taxes	\$ 6,992,300	\$ -	\$ -	\$ -	\$ 6,992,300	\$ -
Property Taxes In Lieu	4,819,500	-	-	-	4,819,500	-
Sales Taxes	12,380,500	-	-	-	12,380,500	-
Other Taxes:						
Garbage Franchise Fee	-	1,071,000	-	-	-	1,071,000
Cable Franchise Fee	-	475,000	-	-	-	475,000
PG&E Franchise Fee	-	83,000	-	-	-	83,000
Other Franchise	-	85,000	-	-	-	85,000
Property Transfer Tax	180,000	-	-	-	180,000	-
Police Tax	1,171,900	-	-	-	1,171,900	-
Utility User Tax	3,430,000	-	-	-	3,430,000	-
Transient Occupancy Tax	2,589,000	-	-	-	2,589,000	-
Other Taxes	82,000	-	-	-	82,000	-
Traffic Mitigation Fees	-	-	-	-	-	-
TOTAL TAXES	31,645,200	1,714,000	-	-	31,645,200	1,714,000
From State:						
Motor Vehicle In Lieu	33,000	-	-	-	33,000	-
Gas Tax	-	-	-	1,882,500	-	1,882,500
Homeowners Relief	110,000	-	-	-	110,000	-
TDA	-	-	44,600	-	44,600	-
SB 90 Reimbursements	-	21,000	-	-	-	21,000
Sub-Total	143,000	21,000	44,600	1,882,500	187,600	1,903,500
Other Intergovernmental	-	137,800	-	-	-	137,800
Measure A Sales Tax	-	-	-	4,689,100	-	4,689,100
Proposition 42	-	-	-	-	-	-
CDBG Block Grant	-	-	-	531,000	-	531,000
Other Intergovernmental Grants	-	-	-	-	-	-
Sub-Total Other Intergovt'l	-	247,800	-	11,354,000	-	11,601,800
Sub-Total	-	385,600	44,600	16,574,100	-	16,989,700
Locally Raised:						
Sp. Benefit - Assmt. Districts	-	-	-	3,277,700	-	3,277,700
Zinfandel Impact Fees	-	-	-	3,600	-	3,600
Comm. Fac. Fee	-	-	-	733,700	-	733,700
CFF - Library	-	-	-	80,900	-	80,900
Traffic Impact Fees	-	-	-	787,800	-	787,800
Park Renovation Fees	-	-	-	234,000	-	234,000
Low Income Housing	-	-	-	-	-	-
Sunrise Douglas Impact	-	-	-	2,583,400	-	2,583,400
General Plan Impact	-	-	-	64,200	-	64,200
Environmental Impact	-	-	-	-	-	-
Mather Field Impact	-	-	-	-	-	-
Roadway Improvement Fund	-	-	-	95,100	-	95,100
Storm Water Utility Tax	-	-	-	600,000	-	600,000
Licenses Permits & Fees	-	628,100	-	85,000	-	713,100
Fines/Forfeitures & Penalties	-	1,466,400	-	-	-	1,466,400
Rents	-	602,100	-	-	-	602,100
Charges for Services	-	349,500	-	-	-	349,500
Transfers In	-	682,900	-	350,000	-	1,032,900
Other	-	165,000	-	38,000	-	203,000
Sub-Total Locally Raised	-	3,894,000	-	8,933,400	-	12,827,400
TOTAL ALL FUNDS	\$ 31,788,200	\$ 6,014,600	\$ 44,600	\$ 27,390,000	\$ 31,832,800	\$ 33,404,600

**CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS**

SCHEDULE NO. 3

INTEREST EARNINGS PRODUCED BY TAXES

	Amount	Source
A. Non-Interest Tax Proceeds	\$ 31,832,800	Worksheet # 2
B. Minus Exclusions	<u>7,806,461</u>	Worksheet # 7
C. Net Invested Taxes	<u>24,026,339</u>	(A-B)
D. Total Non-Interest Budget	<u><u>37,637,200</u></u>	Worksheet # 2
E. Tax Proceeds as % of Budget	63.84%	(C/D)
F. Interest Earnings	139,200	Budget
G. Amount of Interest Earned from Taxes	<u><u>\$ 88,861</u></u>	(E*F)
H. Amount of Interest Earned from Non-Taxes	<u><u>\$ 50,339</u></u>	(F-G)

CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS

SCHEDULE NO. 4

APPROPRIATIONS SUBJECT TO LIMITATION

	Amount	Source
A. Proceeds of Taxes	\$ 31,921,661	Schedule No. 8
B. Exclusions	<u>7,806,461</u>	Schedule No. 7
C. Appropriations Subject to Limitation	<u>24,115,200</u>	(A-B)
D. Current Year Limitation	<u>58,175,862</u>	Schedule No. 6
E. Over/(Under) Limit	<u>\$ (34,060,662)</u>	(C-D)

**CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS**

SCHEDULE NO. 5

APPROPRIATIONS LIMIT

	<u>Amount</u>	<u>Source</u>
A. Last Year's Limit	\$ 54,551,340	Voter Approved
B. Adjustment Factors		
1. Growth in Rancho Cordova Population	1.0512	State Finance
2. Growth in California Per Capita Income	1.0145	State Finance
Total Adjustment %	1.0664	(B1 * B2)
C. Annual Adjustment \$	<u>3,624,522</u>	(B*A)
D. Other Adjustments		
Lost Responsibility (-)	-	
Transfer to Private (-)	-	
Transfer to Fees (-)	-	
Assumed Responsibility (+)	<u>-</u>	
Subtotal	-	
E. Total Adjustments	<u>3,624,522</u>	(C+D)
F. This Year's Limit	<u>\$ 58,175,862</u>	(A+E)

CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS

SCHEDULE NO. 6

APPROPRIATIONS LIMIT ANALYSIS

FY 2012-2013 Appropriations Limit		\$ 54,551,340
Adjustment Factors		
Change in Per Capita Personal Income (FY 2012-2013)		1.0512
Increase in Rancho Cordova Population		1.0145
Factor for Fiscal Year 2013-2014		1.0664
FY 2013-2014 Appropriations Limit		\$ 58,175,862
FY 2013-2014 Proceeds of Taxes	31,921,661	
Exclusion	<u>(7,806,461)</u>	
FY 2013-2014 Appropriations Subject to Limit		24,115,200
FY 2013-2014 Appropriations Under Limit		\$ 34,060,662

CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14

SCHEDULE NO. 7

EXCLUSIONS TO APPROPRIATIONS LIMIT

COURT ORDERS	\$	-
FEDERAL MANDATES		
FLSA Payments		22,000
Medicare Payments		84,861
Landfill Closure Costs		-
Underground Tank Monitoring		-
Unemployment Payments		-
TOTAL FEDERAL MANDATES		<u>106,861</u>
QUALIFIED CAPITAL OUTLAYS		
Technology Enhancements		92,500
Building Improvements		107,100
Vehicles		-
Other Capital Equipment		-
		<u>199,600</u>
QUALIFIED DEBT SERVICE		
Certificates of Participation		968,200
Revenue Neutrality Payment		7,500,000
		<u>7,500,000</u>
TOTAL EXCLUDED APPROPRIATIONS	\$	<u>7,806,461</u>

**CITY OF RANCHO CORDOVA, CA
FISCAL YEAR 2013-14 GANN CALCULATIONS**

SCHEDULE NO. 8

CALCULATION OF PROCEEDS OF TAXES

REVENUE	Proceeds of Taxes	Non-Proceeds of Taxes	Total
Taxes	\$ 31,645,200	\$ 1,714,000	\$ 33,359,200
Subventions from State			-
Motor Vehicle In Lieu	33,000	-	33,000
Gas Tax	-	1,882,500	1,882,500
Homeowner's Relief	110,000	-	110,000
SB 90 Reimbursements	-	21,000	21,000
TDA	44,600	-	44,600
Other Intergovernmental	-	668,800	668,800
Locally Raised			-
Local Dedicated Sales Tax	-	4,689,100	4,689,100
Special Benefit-Landscape Assessments	-	3,277,700	3,277,700
Impact Fees	-	4,487,600	4,487,600
Grants	-	11,601,800	11,601,800
Licenses and Permits	-	713,100	713,100
Fines, Forfeiture and Penalties	-	1,466,400	1,466,400
Rents	-	602,100	602,100
Charges for Services	-	349,500	349,500
Storm Water Utility Tax	-	600,000	600,000
Roadway Improvement Fund	-	95,100	95,100
User Fees	-	4,232,600	4,232,600
Transfers In	-	1,032,900	1,032,900
Other	-	203,000	203,000
Subtotal	<u>31,832,800</u>	<u>37,637,200</u>	<u>69,470,000</u>
Interest Earnings	<u>88,861</u>	<u>50,339</u>	<u>139,200</u>
Total Revenue	<u>31,921,661</u>	<u>37,687,539</u>	<u>69,609,200</u>
Reserve Withdrawals	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BUDGET APPROPRIATIONS	<u>\$ 31,921,661</u>	<u>\$ 37,687,539</u>	<u>\$ 69,609,200</u>

FREQUENTLY ASKED QUESTIONS

The City of Rancho Cordova designed the Annual Budget to offer citizens an understandable and meaningful budget document. This guide, along with the Glossary of Terms, will provide assistance to those unfamiliar with Rancho Cordova's budgeting and financial processes.

WHAT IS A "FISCAL YEAR (FY)" AND WHEN DOES IT BEGIN AND END?

The City of Rancho Cordova follows a Fiscal Year (FY) that starts on July 1 and ends on June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle. For example, the "2014 Annual Budget" or "Fiscal Year 2013–2014" refers to the period that begins on July 1, 2013 and concludes on June 30, 2014.

WHAT DOES IT MEAN TO "ADOPT THE BUDGET?"

Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the next year. The budget for each fiscal year is formally adopted by the passage of the "Appropriating Resolution."

WHAT IS AN "APPROPRIATING RESOLUTION?"

The City of Rancho Cordova adopts the annual budget with the "appropriating resolution". The resolution requires a majority of the Council to approve.

WHAT IS MEANT BY "BUDGET APPROPRIATIONS?"

Budget appropriations refer to authorizations made by the City Council that permit the City to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Rancho Cordova. The City cannot collect or spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

WHAT IS DEBT SERVICE?

A family's debt service is the payments they make on loans, such as a mortgage or credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip a mortgage payment or credit card payment, the City must keep up on its debt service, so this will always be part of the City's budget.

WHAT IS AN ENCUMBRANCE?

An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that fund is encumbered until delivery. Once the equipment arrives the invoice is paid and the encumbrance becomes an expenditure.

WHAT IS AN EXPENDITURE?

Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

WHAT IS A FULL-TIME EQUIVALENT POSITION (FTE)?

An FTE refers to one or more employees working a total of 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE.

WHAT IS THE DEFINITION OF A BUDGET FUND?

Rancho Cordova has numerous budget funds to help keep track of and focus resources. These include the General Fund, Gas Tax Fund and Debt Service Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, a vacation fund and household expenses fund. A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Rancho Cordova uses separate funds in order to correctly and legally track revenues and expenditures by program.

WHAT IS A FUND BALANCE?

Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the City budgets (plans to spend) \$3 million on roads next year, but only spends \$2 million, there is a \$1 million increase to the fund balance.

WHERE DOES THE CITY'S REVENUE COME FROM?

Rancho Cordova's revenue comes from a variety of sources, including sales taxes, property taxes, and user charges and from other units of governments such as the State of California. A visual depiction of all revenue sources as well as how the money is spent is shown in the Summary Section.

WHAT ARE "STATE SUBVENTIONS"?

The State of California shares a portion of its tax revenues (gas tax and motor vehicle in-lieu taxes) with California cities and towns. This funding is divided amongst the local governments by various formulas, generally population. State subventions enable local governments to continue to provide basic services, such as police and fire protection, without burdening the residents with additional local taxes.

WHAT IS A BUDGET TRANSFER?

A budget transfer moves budget appropriations between programs or funds. Transfers within funds may be done with the City Manager's authority as the City Manager position is appointed by the City Council to act as the City's Chief Executive Officer. Transfer between funds requires City Council approval.

WHAT ARE USER CHARGES?

User charges are fees paid in direct receipt of a public service by the party who benefits from the service.

The above are some of the more frequently asked questions concerning the City of Rancho Cordova's budget. Additional definitions of terms used in the budget document are provided for in the Glossary of Terms and Acronyms. All questions concerning the City of Rancho Cordova's budget should be directed to the Finance Department at 2729 Prospect Park Drive, Rancho Cordova, CA 95670, phone number (916) 851-8700. This report will also be provided on the City's website at: www.cityofranhocordova.org under the Finance Department's page. You can also log onto our website and click on "*Submit a Question, Complaint, Comment or Suggestion*" to submit your question/request.

GLOSSARY OF TERMS

ADOPTED BUDGET	The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the Appropriation Resolution.
ACCRUAL/ACCRUAL BASIS OF ACCOUNTING	A method of accounting that recognizes the financial effect of transactions, events and inter-fund activities when they occur, regardless of the timing of related cash flows.
ANNUAL FINANCIAL REPORT	A financial report applicable to a single fiscal year.
APPROPRIATION	An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of resources. Appropriations are usually made to fixed amounts and are typically granted for a one-year period.
ASSESSED VALUATION	A valuation set upon real estate or other property by a government as a basis for a tax levy.
AUDIT	A view of the City accounts by an independent auditing firm to substantiate year-end fund, salaries, reserves and cash on hand.
BEGINNING/ENDING FUND BALANCE	Appropriated resources available in a fund from the prior/current year after payment of the prior/current year's expenses. This is not necessarily cash on hand.
BOND	A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a specified rate.
BUDGET	A plan of financial operation embodying an estimate of proposed appropriations for a given period of time and the proposed means of financing them.
BUDGETARY BASIS	The method of accounting applied to the budgetary accounts and process.
BUDGETARY CONTROL	The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of appropriations and available resources.
BUDGET MESSAGE OR BUDGET TRANSMITTAL LETTER	A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of principal budget items and summaries found in the prepared budget relative to the current year adopted budget.
BUDGETARY BASIS	The form of accounting utilized throughout the budget process.
DEBT SERVICE	Payment of interest and repayment of principal to holders of the City's debt

	instruments (bonds).
DEBT SERVICE FUND	Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
DEFICIT	An excess of expenditures or expenses over resources.
DEPARTMENT	An operational and budgetary unit designated by the City Council to define and organize City operations.
DEPRECIATION	The portion of the cost of a fixed-asset charged as an expense prorated over the estimated life of the asset.
ENCUMBRANCE	An amount of money committed for the payment of goods and services not yet received or paid for. A purchase order is a common encumbrance.
ESTIMATED REVENUES	The budgeted, projected revenues expected to be realized during the budget (fiscal) year to finance all or part of the planned expenditures.
EXPENDITURE	The actual payment for goods and services.
EXPENSES	The incurrence of liabilities or the consumption of assets arising from the delivery or production of goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operation. The term applies to the City's Enterprise and Internal Service Funds.
FISCAL YEAR (FY)	A 12-month period of time to which the budget applies. For the City of Rancho Cordova it is July 1 through June 30.
FIXED ASSET	A long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include land, buildings, equipment, improvements to other assets and infrastructure (i.e., streets, highways, bridges, etc.).
FULL TIME EQUIVALENT (FTE) POSITION	The amount of time a position has been budgeted for in terms of the amount of time a regular, full-time employee normally works in a year (2,080 hours).
FUND	An accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances and changes therein are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.
FUND BALANCE	The difference between the assets (revenues and other resources) and liabilities (expenditures incurred or committed to) for a particular fund. It also represents the accumulated net resources of a fund available for reservation, designation or for appropriation.
GANN	Refers to the last name of the individual who championed Proposition 13 and secured the passage of the constitutional amendment that led to the

	property tax rollback in the 1970's.
GASB	Governmental Accounting Standards Board.
GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)	Uniform minimum standards and guidelines for accounting and reporting. These standards govern the form and content of the annual financial statements of an entity. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).
GENERAL FUND	The primary governmental fund used to account for all financial resources, except those required to be accounted for in another fund.
GENERAL PLAN	A comprehensive, long-range policy guide intended to promote efficient and desirable growth in the community.
GOVERNMENTAL FUNDS	Distinguished by their measurement focus on determining financial position and changes in financial position.
GRANTS	Contributions of gifts or cash or other assets from another government to be used or expended for a specific purpose, activity or facility.
INFRASTRUCTURE	Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.
INTERFUND TRANSFERS	Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.
LINE ITEM	The description of an object of expenditure, i.e. salaries, supplies, professional services and other operational costs.
MAINTENANCE & OPERATION (M&O) COSTS	The day-to-day operating and maintenance costs of a municipality. These costs include personnel, gas, electric utility bills, telephone expense, reproduction costs, postage and vehicle maintenance
MODIFIED ACCRUAL	An adaptation of the accrual basis of accounting for governmental funds types. Revenues and other financing resources are recognized when they become available to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred.
NOTES	A paper that acknowledges a debt and promises payment to a specified party of a specific sum, describing a time of maturity that is either definite or will become definite.
OBJECT	An individual expenditure account.

OBJECTIVE	A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.
OPERATING BUDGET	Plans of current expenditures and the proposed means of financing them. The annual operating budget, as distinguished from the capital program budget, is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.
OPERATING DEFICIT	The deficiency of operating revenues under expenditures.
OPERATING EXPENSES	Expenditures for materials, supplies and services which are ordinarily consumed within a fiscal year and which are not included in the program inventories.
OPERATING SURPLUS	The excess of operating revenues over operating expenditures.
ORDINANCE	A formal legislative enactment by the City Council. It is the full force and effect of law within the City boundaries unless pre-empted by a higher form of law.
PERFORMANCE MEASURES	Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.
PROGRAM	A group of related activities performed by one or more organizational units for the purpose of accomplishing a City responsibility.
PROPOSED BUDGET	This refers to the status of an annual budget, which has been submitted to the City Council by the City Manager and is pending public review and City Council adoption. Also referred to as the "Preliminary Budget".
RESERVE	An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.
RESOLUTION	A special order of the City Council, which has a lower legal standing than an ordinance.
RESOURCES	Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances.
RETAINED EARNINGS	An equity account reflecting the accumulated earnings of an enterprise or internal service fund.
REVENUE	Income received through such sources as taxes, fines, fees, grants or service charges that can be used to finance operations or capital assets.
RISK MANAGEMENT	An organized attempt to protect an organization's assets against accidental loss in the most cost effective manner.

SELF-INSURANCE	A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or the activity of the agency. It is distinguished from the transfer of risk to a third party (insurance company).
SERVICE EFFORT	A measure of expected output by a budgetary program.
SPECIAL REVENUE FUNDS	A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.
SUBVENTIONS	Revenues collected by the State (or other level of government), which are allocated to the City on a formula basis. The major subventions received by the City come from the State of California and include motor vehicle in-lieu and gas tax.
TAX ALLOCATION BONDS	A bond issued that has a specific tax revenue source that backs the payment of the debt. In the City, these are not issued for General Fund purposes.
TRANSFER IN/OUT	Movement of resources between two funds. Example: An interfund transfer would include the transfer of operating resources from the General Fund to an Enterprise Fund.
TRANSIENT OCCUPANCY TAX (TOT)	This revenue source originates in a tax placed on lodging facilities for the occupancy of a room. Rancho Cordova has a 12% tax for such occupancies.
TRUST FUNDS	Funds held by the City that are subject to the terms of the trust that created the source of funding.
USER CHARGES	The payment of a fee in direct receipt of a public service by the party who benefits from the service.
WORKLOAD INDICATORS	Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by departments or divisions to assess its level of service.

ACRONYMS

Throughout the budget, acronyms are used that are familiar to those in government but are quite unfamiliar to those who do not work in that setting. Efforts were made to list as many of those that were used in the budget document and follow:

ACIM	A Child is Missing Alert Program
ADA	Americans with Disabilities Act
CAD	Computer Automated Dispatch
CAFR	Comprehensive Annual Financial Report or Annual Financial Report
CCA	City Clerk Association
CDBG	Community Development Block Grant
CFD	Community Facilities District
CFF	Capital Facilities Fee
CIP	Capital Improvement Plan
COP	Certificate of Participation
COPS	Citizen's Option for Public Safety Program
CRPD	Cordova Recreation and Park District
CSO	Community Services Officer
CTC	California Transportation Commission
ERMS	Electronic Records Management System
FFY	Federal Fiscal Year
FSTIP	Federal Surface Transportation Improvement Programs
FTB	Franchise Tax Board
GAAP	Generally Accepted Accounting Principles
GIS	Geographic Information Services
GSN	Grown Strong Neighborhoods
HCP	Habitat Conservation Plan
HSIP	Highway Safety Improvement Plan
HUTA	Highway Users Tax Account
IAAP	International Association of Administrative Professionals
ICMA	International City Management Association
IT	Information Technology
LTF	Local Transportation Fund
NTS	Neighborhood Traffic Safety
PBID	Property Based Improvement District
POP	Problem Oriented Policing
RCPD	Rancho Cordova Police Department
RCFC	Rancho Cordova Financing Corporation
RCSC	Rancho Cordova Sister Cities
RHIP	Rental Housing Inspection Program

RHNA	Regional Housing Needs Allocations
ROPS	Retirement Obligation Payment Schedule
RORF	Redevelopment Obligation Retirement Fund
SACOG	Sacramento Area Council of Governments
SDCP	Sunrise Douglas Community Plan
SLMD	Sacramento Landscape Maintenance District
SOI	Sphere of Influence
SRO	School Resource Officer
SSPCA	Sacramento Society of Prevention and Cruelty to Animals
STA	State Transit Assistance
STIP	State Transportation Improvement Program
TDA	Transportation Development Act
TEA	Targeted Employment Area
TOT	Transient Occupancy Tax
UPS	Uninterrupted Power Supply
UTO	Universal Time Off
UUT	Utility Users Tax
VLHIF	Very Low Income Housing Fund
VOZ	Villages of Zinfandel