

FY 2017-18 & 2018-19 Budget

Study Session – May 23, 2017



Budget Timeline

- Budget Study Session on January 31 & February 15

- Mid-Year Report to Council on March 6

- Draft Budget to City Council on May 19

- Budget Adoption on June 5

FY 2017-19 Budget Overview

- New Look for City Budget and Five Year CIP
- City Revenues Reaching New Highs
- Economic Recovery Anticipated to Slow
- Cost Containment Challenges
- Competing Demands for Resources

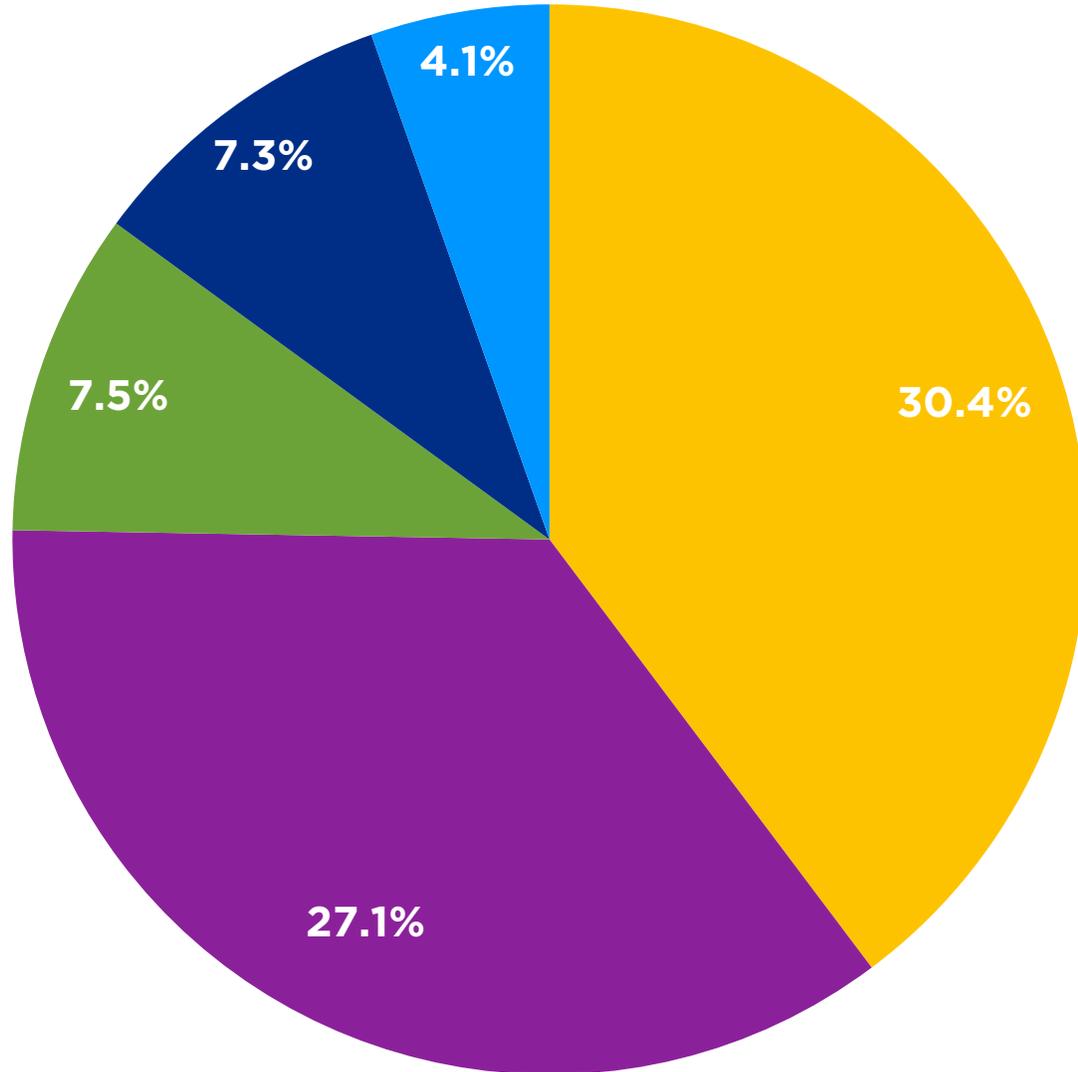
Revenues by Source

	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2016/17 Est. Actual	FY 2017/18 Proposed	FY 2018/19 Proposed
Taxes	33,139,288	35,626,675	37,341,161	36,674,200	38,307,200	38,844,700	40,000,600
Franchise Fees	1,845,459	1,649,628	1,907,022	1,608,000	1,874,000	1,821,000	1,821,000
Licenses, Permits, & Fees	2,848,782	2,886,287	3,534,448	2,909,900	2,895,700	2,703,900	2,523,900
Fines & Forfeitures	1,422,014	1,188,495	1,548,701	1,660,900	1,546,900	1,548,400	1,548,400
Use of Money & Property	681,379	673,625	669,745	1,004,400	664,400	720,800	710,000
Intergovernmental	697,524	1,071,359	1,303,666	512,800	792,900	599,200	543,900
Charges for Services	3,157,165	3,325,591	3,664,999	3,270,000	3,428,500	4,309,700	4,127,000
Other Revenues	288,565	112,782	476,133	41,400	41,600	35,200	37,600
Transfers In	151,872	85,000	100,000	100,000	100,000	286,300	282,100
Total General Fund Revenue	\$44,232,048	\$46,619,440	\$50,545,875	\$47,781,600	\$49,651,200	\$50,869,200	\$51,594,500

For a more detailed listing of revenues, please refer to page 15 of the FY 2017-19 Budget

Tax Revenues by Source

FY 2017-18 Top Tax Revenue Sources



30.4%
Property Tax



27.1%
Sales Tax



7.5%
Transient Occupancy Tax

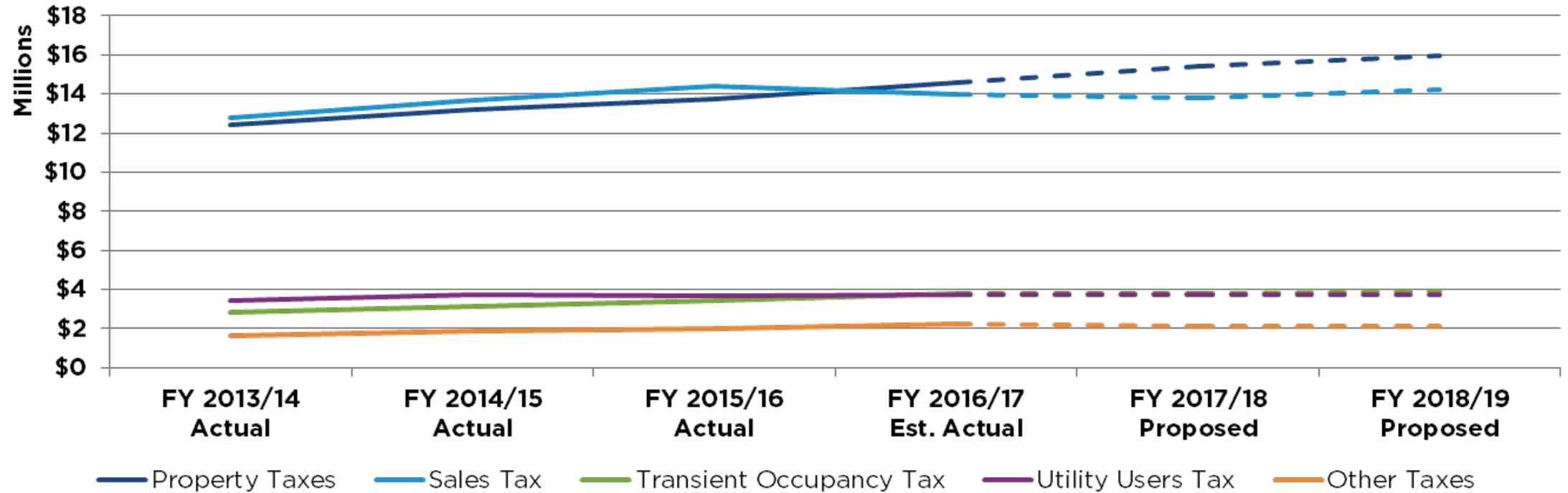


7.3%
Utility Users Tax



4.1%
Other Taxes

Tax Revenue Trends

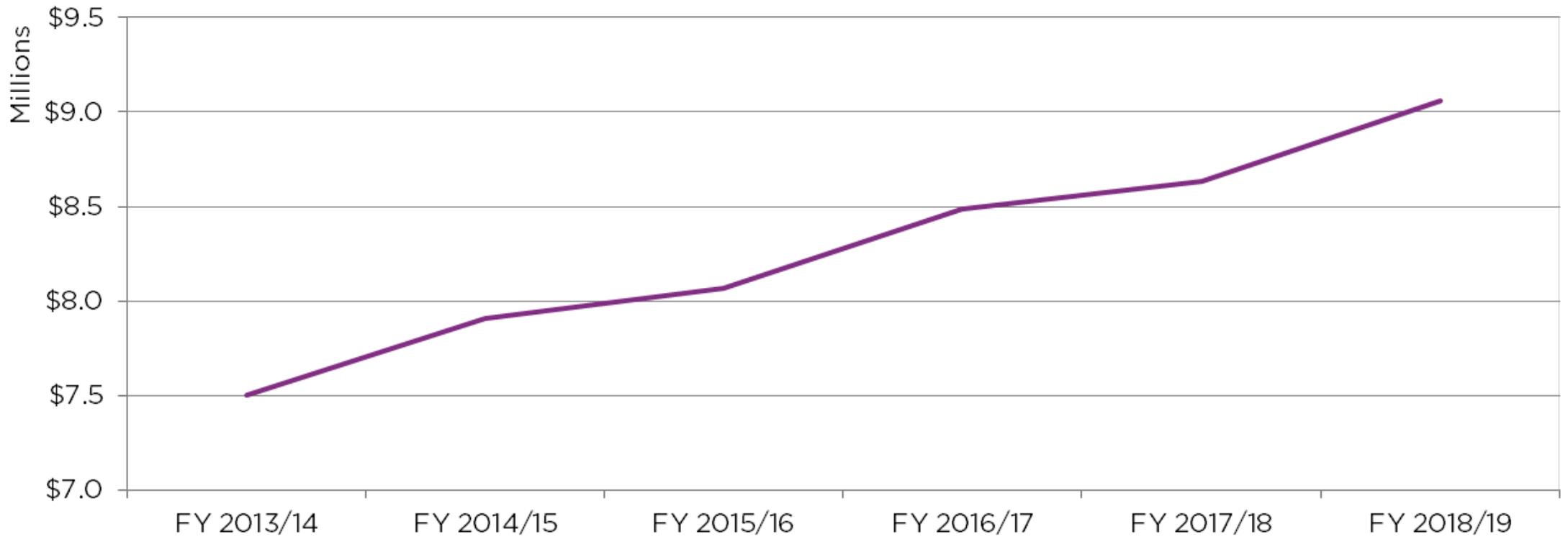


General Fund Expenditures

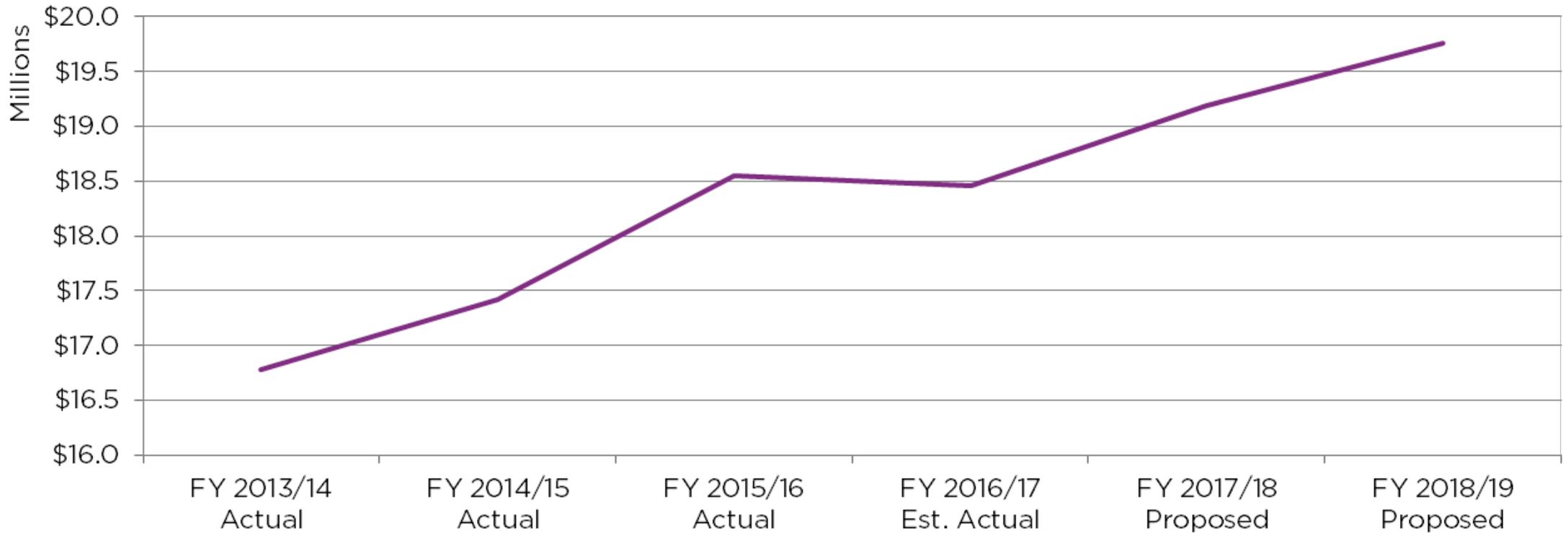
	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2016/17 Est. Actual	FY 2017/18 Proposed	FY 2018/19 Proposed
Personnel Costs	7,398,252	7,807,016	7,219,022	9,123,300	8,213,400	8,743,300	9,120,300
Operations Costs	24,906,164	26,041,674	28,003,023	27,856,800	30,252,800	30,912,500	30,690,500
Debt Service	12,671	12,671	12,671	-	-	-	-
Revenue Neutrality	7,499,864	7,909,438	8,070,095	8,489,200	8,489,200	8,632,000	9,060,000
Capital	67,748	340,245	310,088	380,000	340,000	1,006,000	1,143,000
Transfers Out	3,681,140	2,718,306	6,302,194	1,539,400	1,045,100	1,374,000	1,394,100
Total General Fund Expenditure	\$43,565,839	\$44,829,350	\$49,917,093	\$47,388,700	\$48,340,500	\$50,667,800	\$51,407,900

For a more detailed listing of expenditures, please refer to page 14 of the FY 2017-19 Budget

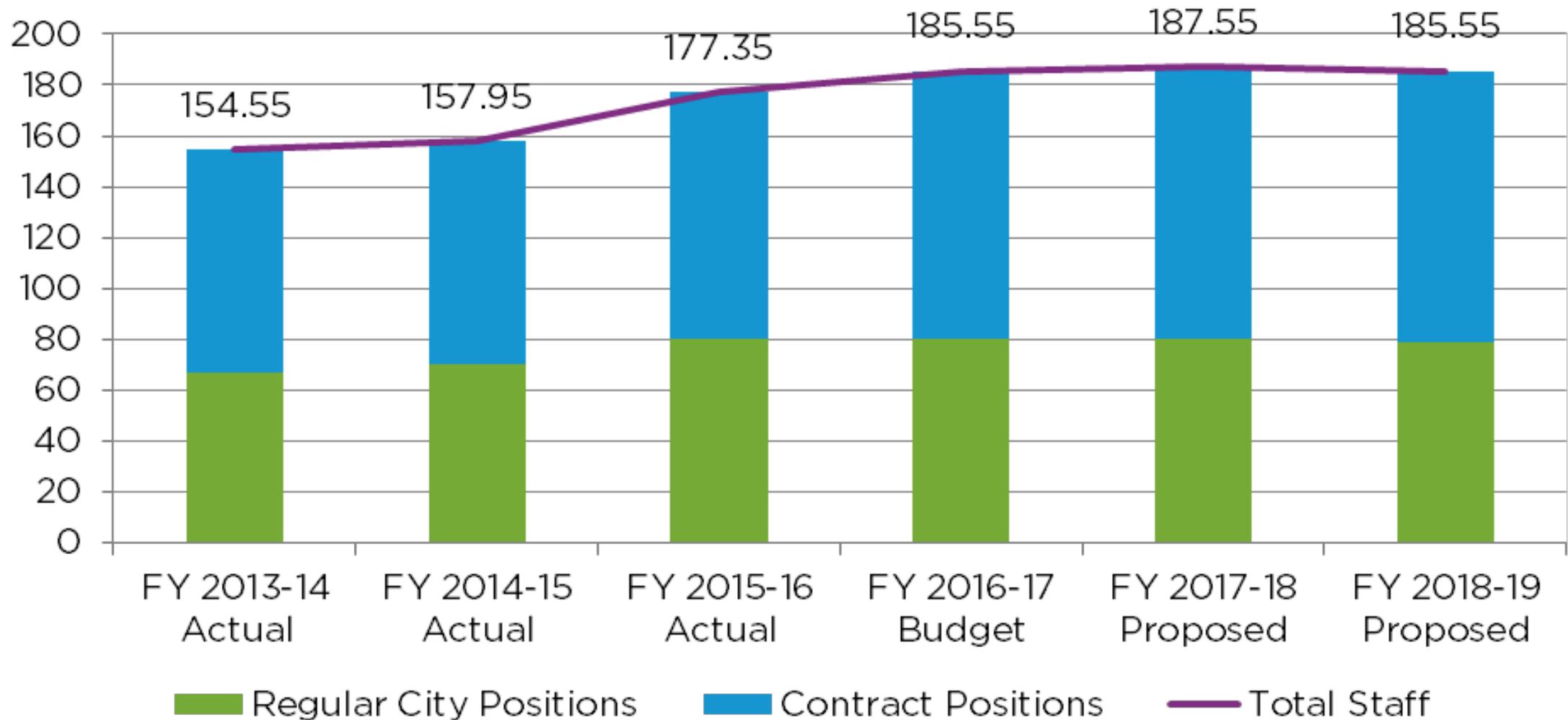
Revenue Neutrality Payment



Police Services Contract



Staffing



For the full Personnel Summary, please refer to Appendix B of the FY 2017-19 Budget

Staffing Changes

- **Changes During Previous Budget Cycle**
 - 2 Community Services Officers
 - Permit Technician
 - Homeless Navigator
 - Assistant Communications Specialist (limited term)
 - Special Projects Consultant (limited term)
 - City Arborist
 - Additional Maintenance Staffing
- **Proposed FY 2017-19 New Positions**
 - Community Engagement Specialist
- **Defunded Positions in FY 2017-19 Budget**
 - Assistant City Manager
 - Accountant
 - Community Development Permit Facilitator

Expenditure Highlights

- New Facilities
 - Corporation Yard
 - Mills Station
- Information Technology Enhancements
- One-Time Habitat Conservation Plan (HCP) Payment to Complete Plan
- 4% Vacancy Factor
- Community Facilities Districts (CFD) Formation

City Liabilities as of June 30, 2017



**\$2.5
million**

CalPERS Unfunded Liability

Evaluate Section 115 Trust Fund to mitigate pension rate volatility



**\$17
million**

2017 Certificates of Participation

- Released City Hall from debt; secured by Police Station, Children's Museum, and Gold Tailings
- Debt service reduced by \$200k annually
- Community Facilities Impact Fees pay 66% of debt service annually

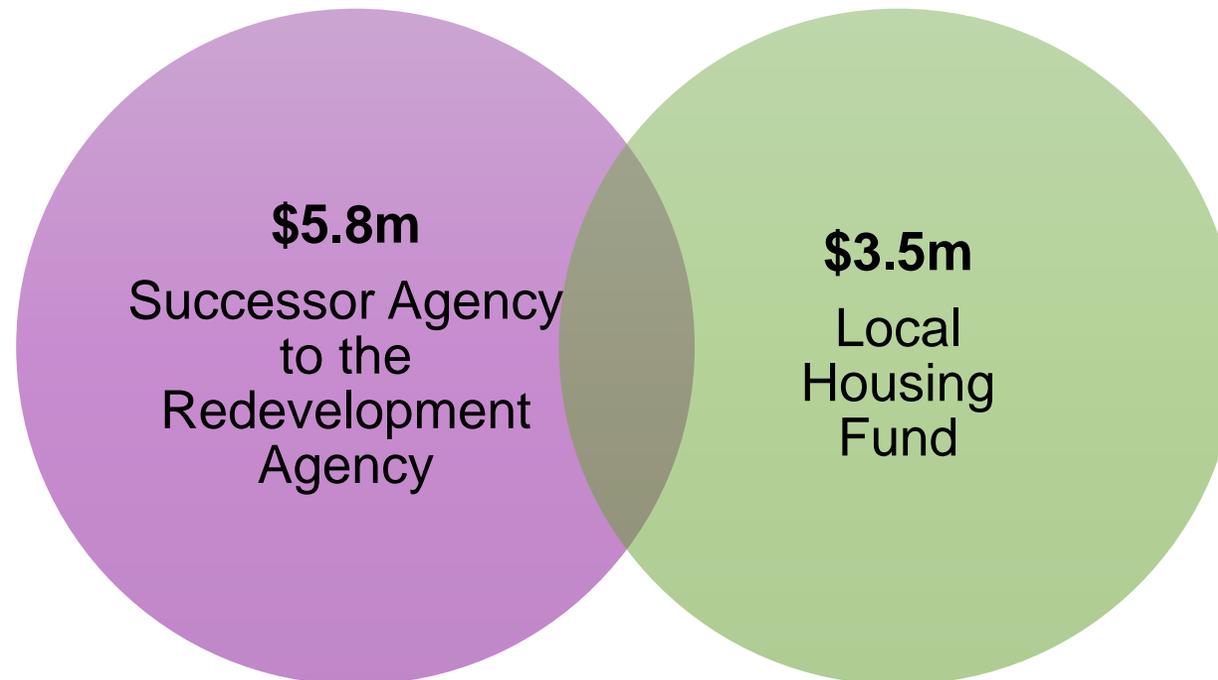


**\$1.1
million**

OPEB Accrued Liability

Current trust fund value is \$726,607

General Fund Loans Receivable



City Reserves est. as of June 30, 2017

Reserve Funds	Estimated Unrestricted Balance as of July 1, 2017	
Economic Uncertainty Reserve	\$	10,877,740
Undesignated General Fund Balance	\$	4,630,324
<i>Amount Reserved for Housing Receivable</i>	\$	<i>(3,500,000)</i>
Other Post Employment Benefits (OPEB) Irrevocable Trust Fund	\$	726,607
Capital Facilities Fund	\$	3,250,214
Infrastructure Reserve	\$	1,650,270
Community Enhancement	\$	2,514,562
	TOTAL \$	20,149,717

Enterprise Funds

Stormwater

- Revenues sufficient to cover expenditures in FY 2017-19 budget

Kilgore Cemetery

- Operations continue to be funded by General Fund transfer

Capital Improvement Plan

For the 2017-19 budget

CIP Projects

**70
CIP
Projects**

22

**Alternative Transportation
Projects**

31

**Transportation
Projects**

12

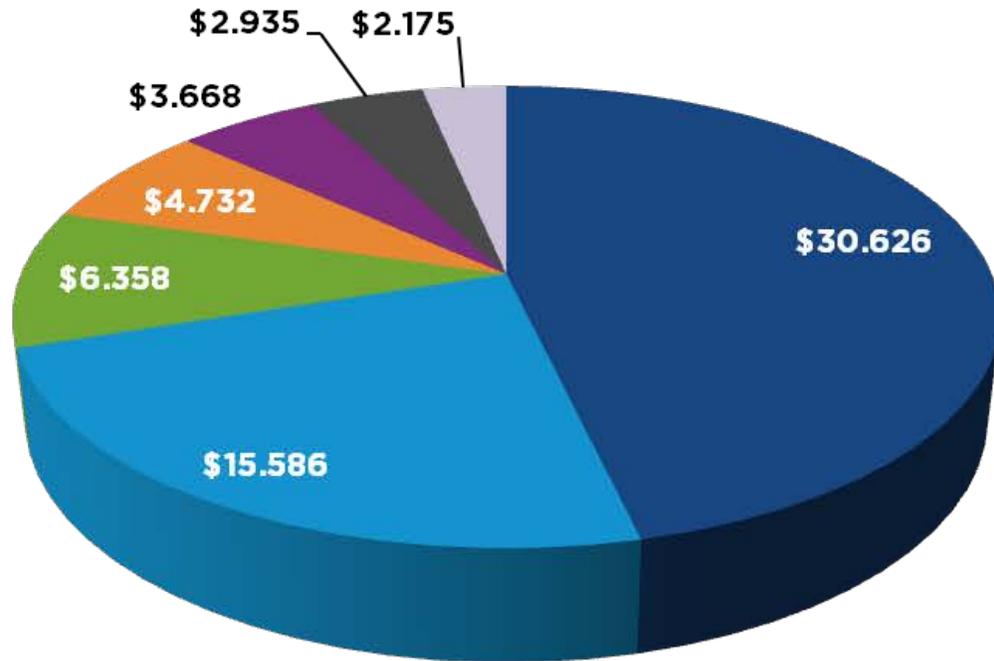
**Citywide
Projects**

5

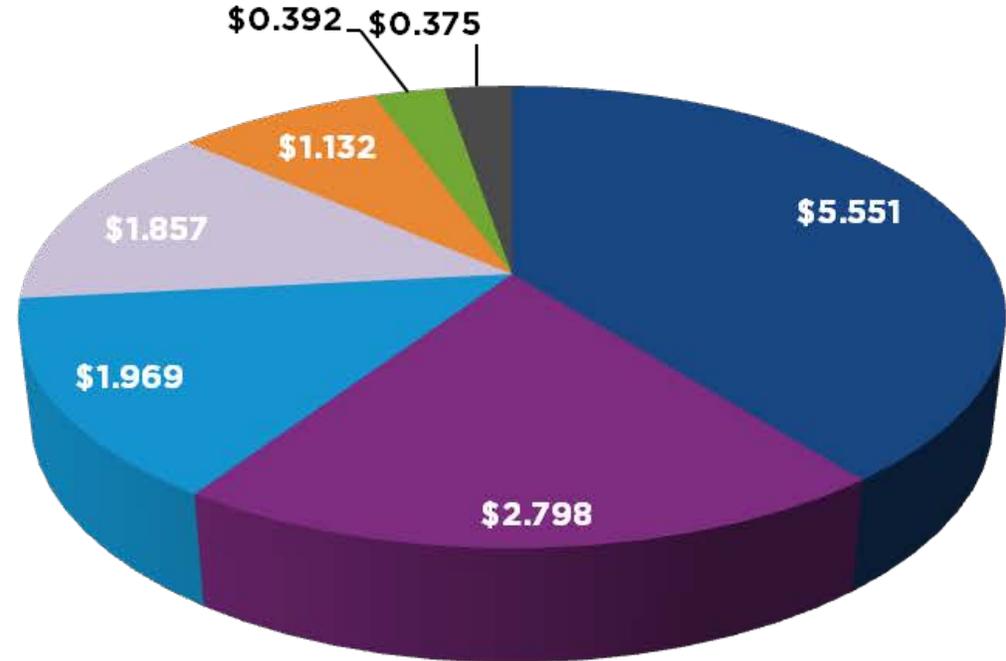
**Stormwater
Projects**

CIP Funding

FY 2017/18 Proposed CIP
\$66.08m



FY 2018/19 Proposed CIP
\$14.074m



■ Transportation Impact Fees
 ■ Gas Tax
 ■ Grants
 ■ General Fund / Community Enhancement Funds
 ■ Other Funds
 ■ Measure A Construction & Bonds
 ■ Stormwater

Capital Improvement Plan

Highlighted Projects

Folsom Blvd. Safety and Beautification Ph. 4 & 5

- Phase 4 Value = \$7.8 M
- Phase 5 Value = \$4.1 M

- Shared bike and ped path
- New median
- Storm drain improvements
- Landscaping
- Connections to library and light rail
- Beautified corridor



Mather Rails to Trails

Project Value = \$3.2 M

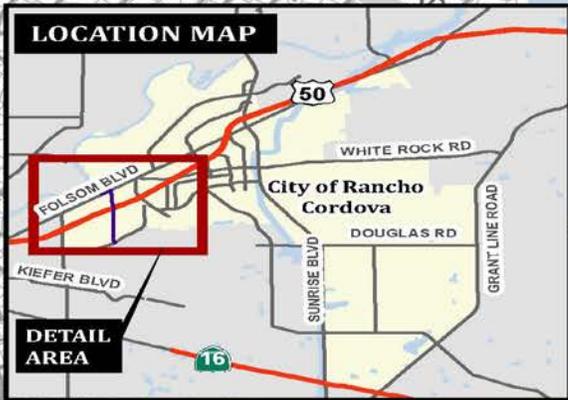
- Connections to light rail and Veterans Hospital
- US 50 crossing
- Beautifies dilapidated corridor



Systems Pkwy
Old Placerville Rd

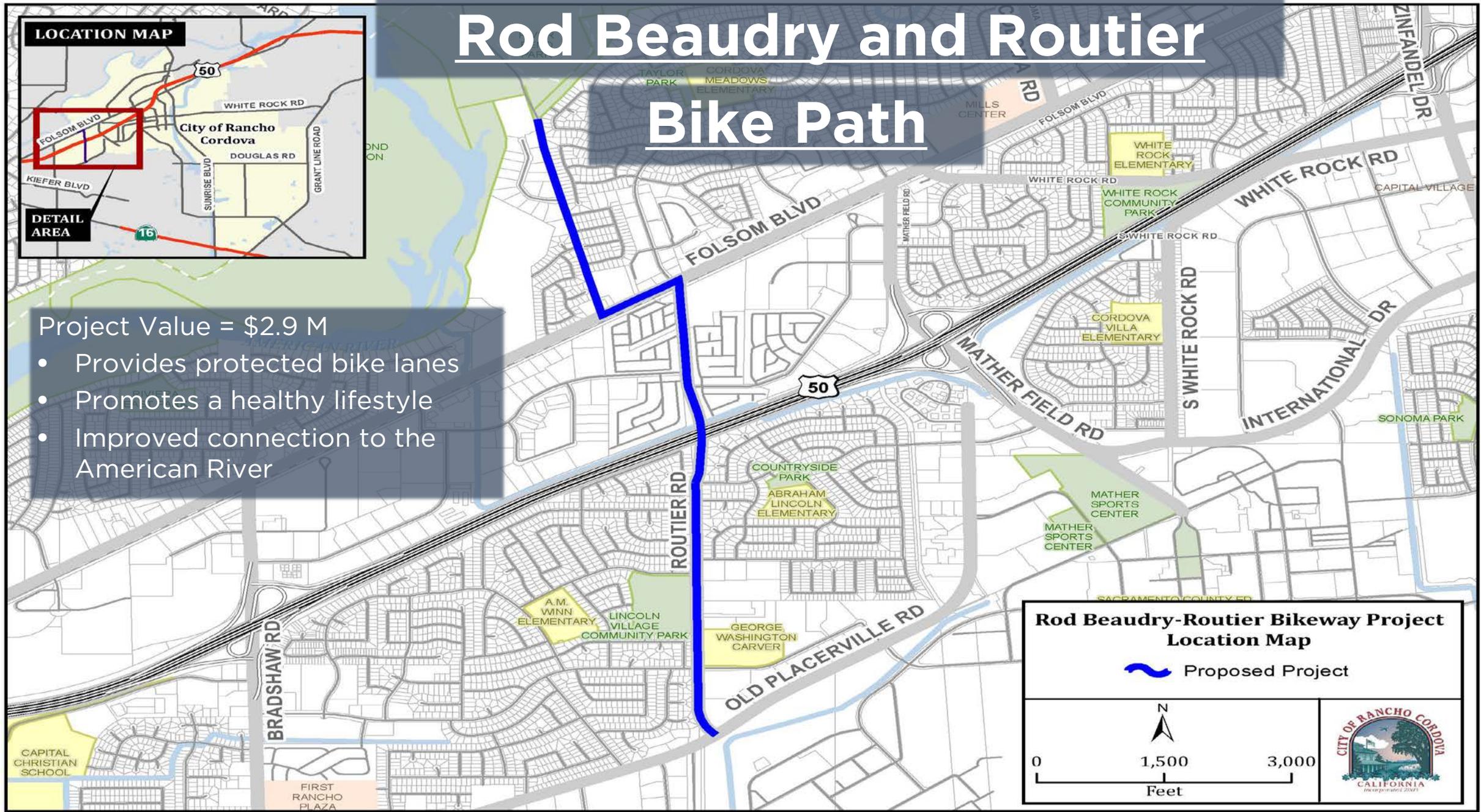
Veterans
Hospital

Rod Beaudry and Routier Bike Path



Project Value = \$2.9 M

- Provides protected bike lanes
- Promotes a healthy lifestyle
- Improved connection to the American River



Rod Beaudry-Routier Bikeway Project Location Map

 Proposed Project

0 1,500 3,000
Feet

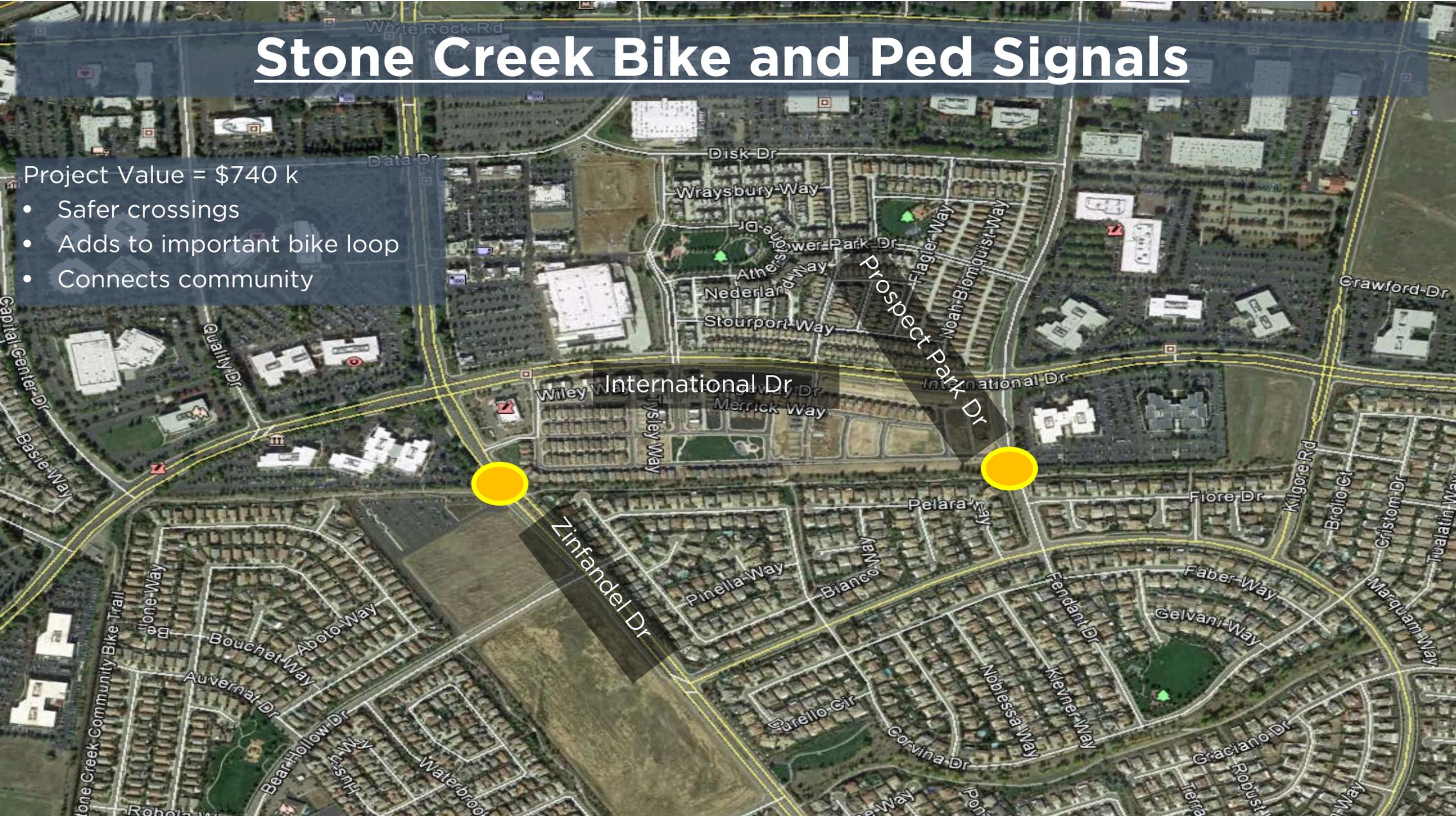


CITY OF RANCHO CORDOVA
CALIFORNIA
Incorporated 2005

Stone Creek Bike and Ped Signals

Project Value = \$740 k

- Safer crossings
- Adds to important bike loop
- Connects community



Grant Line Rd and Douglas Road Signal

Project Value = \$1.8 M

- Improved safety
- Improved efficiency

North
Douglas

Douglas Rd

Douglas Rd

Sunridge Park

Anatolia

Sunrise Blvd

Grant Line Rd

© 2016 Google

Imagery Date: 10/25

Road Rehabilitation

- Arterial focus
- Sunrise Value = \$10 M
 - (3 year project)
- Aramon Value = \$800 k
 - Currently unfunded
- Improved safety, comfort and aesthetics.



Community Enhancement Fund



CEF Spending by Category

	FY 2017/18 Proposed	FY 2018/19 Proposed
Arts, Culture, History, Entertainment, & Sports	1,036,100	952,000
Education	564,200	476,000
Public Safety	1,020,000	1,020,000
Economic Development/Investment/Business Development/Community Development	750,000	952,000
Public Works	922,000	952,000
Legacy Projects	1,798,000	2,098,000
Other	480,700	300,000
Administration	350,000	350,000
Total	\$ 6,921,000	\$ 7,100,000

Council Discussion

Potential Needs

Aramon Drive Rehabilitation	\$800,000
Expanded Strategies to Address Homelessness	\$200,000
City Gateway / Event Signage	\$150,000